# On the performance of certainty-equivalent pricing: Asymptotic Analysis 

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#### Abstract

When underlying demand is uncertain and follows a complex stochastic process, pricing problems are difficult to solve. In such cases, certainty equivalent (CE) policies, based on solving the deterministic relaxation of a stochastic pricing problem, can be used as practical alternatives. CE policies have lighter computational and informational requirements compared to solving the problem to optimality. This is particularly true when the firm does not have complete information about the underlying demand distribution.

While the effectiveness of CE pricing policies has been theoretically studied when demands are independent, its performance is not well-known when demands are state-dependent. This paper analyzes the performance of CE policies in a pricing problem (for a given inventory level) where future demand depends on sales and inventory and the firm has limited opportunities to change price. We show that CE policies are asymptotically optimal: as the problem scale (denoted by $m$ ) becomes large, the percentage regret decreases at the rate of $\Theta(1 / \sqrt{m})$. We also extend the result to the joint pricing and (initial) inventory problem. Our numerical results are even more promising. Even in non-asymptotic settings (small scaling factor and a few price changes), CE policies perform well and often result in revenues that are only a few percentage points lower than optimal.


## 1 Introduction

In recent years, many companies have used dynamic pricing as one of the levers to improve their sales revenue. Starting from the travel and hospitality industries with perishable inventory, dynamic pricing is now used in retail, logistics, services, and so on. The objective of dynamic pricing is to maximize the expected revenue over a finite selling horizon. An optimal dynamic pricing policy chooses the price that maximizes the expected revenue for the remainder of the horizon, given the current state (e.g., inventory, cumulative sales, etc.) and the future demand.

In many settings, future demand is uncertain and depends on factors that can change over time. For example, when future demand is driven by a network effect, then demand depends on cumulative sales. When inventory availability has a negative or positive effect on future demand

[^0](known as scarcity or display effects), then demand is affected by the state (e.g., inventory level) of the dynamical system. These examples of state-varying demand have long been recognized in the marketing and operations management literature. For example, network effects are modeled in the seminal Bass diffusion model (Bass 1969), which fits empirical demand curves of new products quite well. In this model, sales of a new product are primarily driven by word-of-mouth from customers who purchased the product before. In some cases, demand is affected by the inventory level. The display effect (i.e., demand is high when inventory is high) has been observed in sales data by Wolfe (1968); Smith and Achabal (1998); Caro and Gallien (2012). This effect is attributed to more people noticing the product if there is more inventory. On the opposite end, the scarcity effect (i.e., demand is high when inventory is low or availability is limited) has been observed experimentally or empirically by Van Herpen et al. (2009); Balachander et al. (2009); Cui et al. (2019); Cachon et al. (2018). This effect arises when the perceived value of a product increases when the item is exclusive or hard to get, creating a sense of urgency among customers to "act fast". With the rise of e-commerce and social media platforms where these network or inventory effects could be amplified, it is not surprising that the demand for a product could depend on past sales or inventory or both.

In order to determine the optimal dynamic pricing policy, the seller must know the distribution of future demand. However, when the demand is a complex and state-varying stochastic process, the seller may not have the full demand information. Oftentimes, the seller's best available information is an estimate of the average demand in future periods. Indeed, estimating conditional means from data uses standard statistical methodologies (relying on strong results like the law of large numbers), whereas estimating an entire distribution requires a much larger data set and more sophisticated approaches.

In this paper, we study a periodic-review ${ }^{1}$ pricing problem over a finite horizon and with finite inventory when the demand distribution is state-varying. The key features that distinguish our demand model from others in the dynamic pricing literature are that we assume that the future demand and its distribution are state-dependent (where the state variables in our setting are the total past sales and the current inventory level) and that the seller only has limited information about the demand distribution. When demand is state-dependent, a pricing mistake not only reduces the current period revenue, but also changes future demand since the mistake affects cumulative sales and available inventory. Thus, price in one period has a lingering effect on future demand. Furthermore, when there is a limited number of opportunities to change price, the price chosen at each period has persistent implications beyond the current period. Lack of knowledge about the demand distribution makes the pricing decision more difficult and nonoptimal pricing more consequential.

Certainty equivalent (CE) pricing policies are commonly used when the seller has access to the

[^1]expected demand rather than the entire distribution. Specifically, these policies rely on solving the deterministic counterparts of the stochastic problem by replacing all random variables with their expected values. An "open-loop" CE policy implements the optimal price sequence of the deterministic model. Although actual prices of this policy can change during a sales season, they are static in the sense that the deterministic problem is solved once to obtain the price schedule for the entire season. In contrast, a "closed-loop" CE policy re-optimizes the deterministic model on a rolling horizon using the current inventory information at the beginning of each period. Hence, prices are adjusted over time based on the realizations of demands in past periods.

Both open-loop and closed-loop CE pricing policies are well-studied under a canonical setting where demands are independent across time and price is reviewed/changed continuously (Gallego and Van Ryzin 1994; Jasin 2014). However, even though the phenomena of state-varying demand and periodic pricing reviews are well-recognized to occur in practice, to the best of our knowledge, there has been yet no study of how CE pricing policies perform when the problem setting exhibits these features. Our work addresses this gap.

A major challenge with this setting is that the state-dependent demand leads to non-convex stochastic and deterministic problems that are challenging to analyze. One contribution of our paper is to introduce a class of state-dependent demand models in which it is tractable to analyze the performance of certainty equivalent policies. Our framework is general enough so that it includes many of the state-dependent demand models proposed in the literature, such as Bass (1969); Datta and Pal (1990); Gerchak and Wang (1994); Urban and Baker (1997); Smith and Achabal (1998); Wang and Gerchak (2001); Shen et al. (2014); Smith and Agrawal (2017).

We start our analysis by establishing the tractability of solving for the optimal CE policies. The deterministic version of the stochastic problem appears to be difficult to solve at first, due to demand censoring terms in the objective and non-convex constraints. However, through a series of transformations, we show that the problem is equivalent to a convex optimization model with a unique interior solution, and hence can be solved efficiently through interior point methods. Hence, solving for the CE policy is computationally tractable.

Next, we derive analytic performance bounds for the CE policies, which bound the gap between the CE expected revenues (under the unknown demand distribution) and the stochastic optimal expected revenue. We do this in two steps. First, we show that under any demand distribution whose conditional mean satisfies simple regularity assumptions, the optimal revenue of the deterministic model is an upper bound for the stochastic optimal expected revenue. Although standard techniques (i.e., Jensen's inequality, strong duality) could be used to establish a deterministic upper bound when demands are independent (e.g., Gallego and Van Ryzin 1994; Jasin 2014 ), these same techniques cannot be used in our setting with state-dependent demand and periodic price changes due to the pricing problem's non-convexity. Instead, we develop a novel induction argument to establish the upper bound through dynamic programming reformulations of the deterministic and stochastic pricing problems.

Second, we show that as the initial inventory and the expected demand are both scaled by $m$, the gap between the expected revenue of a CE policy (open-loop or closed-loop) and the
deterministic upper bound grows in the order $\mathcal{O}(\sqrt{m})$. We refer to this gap as the expected revenue loss. Since the deterministic revenue scales linearly in $m$, our analysis implies that both CE policies are asymptotically optimal as the problem scale increases.

In our setting with state-dependent demand, proving the $\mathcal{O}(\sqrt{m})$ upper bound on the revenue loss is challenging since the analysis must apply for state-dependent distributions (satisfying some regularity conditions). Hence, we cannot use standard techniques such as Scarf's bound which are used to prove the $O(\sqrt{m})$ loss in the independent demand case. Instead, we show the $O(\sqrt{m})$ loss by constructing an appropriate martingale, utilizing the Azuma-Hoeffding inequality, and showing that the sequences of states visited by the CE policies converge (as $m$ increases) to the states visited by the deterministic optimal policy.

When demands are independent across periods, Jasin (2014) proves that re-optimization can reduce the revenue loss from $\mathcal{O}(\sqrt{m})$ to $\mathcal{O}(\log m)$. We show that this is not the case when demand is state-dependent. Specifically, we prove that the expected revenue losses of both openloop and closed-loop CE policies are lower bounded by $\Omega(\sqrt{m})$. Hence, the $\mathcal{O}(\sqrt{m})$ bound on the expected revenue loss is tight and re-optimization has less benefit with state-dependent demand.

We show through large-scale numerical experiments that a small number of price changes is sufficient to recover nearly the same profit as an optimal policy for a continuous-time model with arbitrarily many price-change opportunities. The numerical experiments also provide guidance for choosing the number of price changes. In our simulations, as little as two to five price changes suffice to recover more than $95 \%$ of potential revenue from a continuous-time model. We prove that a fixed pricing policy that has worked well with stationary and independent demand (i.e., the asymptotic rate of $\mathcal{O}(1 / \sqrt{m})$ proved by Gallego and Van Ryzin 1994) performs poorly with state-dependent demand. Together with our numerical study, the result shows that adding a little bit of price flexibility goes a long way. We extend our analysis to the case where the firm needs to determine the initial inventory (in addition to prices) and show that the CE policy performs well in a joint pricing and inventory problem under state-dependent demand. We believe that this paper makes one of the first papers that provide a comprehensive analysis of the CE policies when past sales or inventory affect future demand.

### 1.1 Literature review

In the operations literature, deterministic formulations are extensively studied, with a focus on deriving their structural properties. Thomas (1970); Rajan et al. (1992); Smith and Achabal (1998); Chen et al. (2001); Deng and Yano (2006); Geunes et al. (2006); Shen et al. (2014) study the joint decisions of pricing and production/inventory policies with deterministic demand. Sethi et al. (2008) propose the optimal advertising and pricing for a monopoly product under a deterministic demand process. Krishnamoorthy et al. (2010) extend the analysis to a duopoly market. Banker et al. (1998) use a deterministic optimization problem to study quality management. However, none of these papers theoretically analyze how well CE policies perform in stochastic settings.

On the other hand, the performance guarantee of CE policies are commonly studied in revenue management literature, where such policies are adopted either because of their simplicity
(Gallego and Van Ryzin 1994) or because the stochastic problem is difficult to solve (Gallego and Van Ryzin 1997; Bumpensanti and Wang 2020; Lei et al. 2021). A number of papers establish theoretical performance bounds for CE policies. The vast majority of the papers that analyze CE policies for dynamic pricing problems make two general modeling assumptions (Gallego and Van Ryzin 1994, 1997; Jasin and Kumar 2012, 2013; Jasin 2014). First, demand is assumed to follow a specific stochastic process (e.g. a Poisson process) that depends only on the current price, so future demand is independent of the past demand. Second, they assume price can be changed continuously. We refer to these two conditions as the classical dynamic pricing setting. The first condition results in a customer's purchase affecting the seller's current revenue but not its future demand. The second condition allows the seller to shut off demand immediately (by charging a high price) at the moment inventory runs out. Together, these two conditions allow associated CE problems to be formulated as linear or convex programs. Thus, theoretical analyses of these settings utilize existing tools from linear or convex optimization (e.g., strong duality).

Under the assumption that customers arrive according to a homogeneous Poisson process, Gallego and Van Ryzin (1994) show that a fixed price is the solution to the CE problem, and the fixed-price CE policy is asymptotically optimal. In particular, they show the revenue loss of the CE pricing policy is $\mathcal{O}(\sqrt{m})^{2}$ when the total demand and the initial inventory are both scaled by $m$. Gallego and Van Ryzin (1994) is the first paper to show that, under certain conditions, a fixed-price CE policy performs close to the optimal policy with continuous price changes. Since then, a number of papers show similar guarantees for open-loop CE policies. For instance, Gallego and Van Ryzin (1997) and Jasin (2014) provide performance guarantees for open-loop CE controls in the network revenue management setting.

One potential weakness of an open-loop policy is that the price (which was computed assuming a representative sample path) is not adjusted to actual demand realizations. To overcome this, a number of papers examine the effectiveness of using reoptimization and modifying a CE policy with closed-loop feedback. Some have studied settings in which closed-loop CE policies do not always outperform open-loop policies, such as in booking limit and bid price controls for network revenue management (Jasin and Kumar 2013). On the other hand, there are papers showing that closed-loop policies outperform open-loop policies (Maglaras and Meissner 2006; Chen and Farias 2013). Jasin and Kumar (2012) show that implementing a closed-loop CE policy in a probabilistic manner for a network revenue management (NRM) problem can have a revenue loss upper bounded by $\mathcal{O}(1)$, which is independent of the problem scale. Bumpensanti and Wang (2020) establish a similar loss bound by re-solving the deterministic linear program approximation for the NRM problem under a less restrictive assumption. Reiman and Wang (2008) propose a closed-loop CE pricing policy where the re-solving time is endogenously determined by the heuristic. The expected revenue loss of their policy is $o(\sqrt{m})$.

Different from the above settings studied in RM literature, we examine how CE policies perform under general state-dependent demand settings where the seller reviews prices periodically.

[^2]Table 1: An overview of closely related papers in the literature.

|  | State-dependent <br> demand | Periodic <br> pricing | Stockout | Partial <br> demand <br> information | Inventory <br> decision |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gallego and Van Ryzin (1994) | No | No | No | No $^{(\mathrm{a})}$ | No |
| Bitran and Mondschein (1997) | No | Yes | Lost <br> sales | No | Initial |
| Feng and Gallego (2000) | Yes | No $^{(b)}$ | No | No | No |
| Shen et al. (2014) | Yes | No | Backlog <br> \& lost sales | No | Replenish |
| Yang and Zhang (2014) | Yes | Yes | Backlog | No | Replenish |
| This paper | Yes | Yes | Lost <br> sales | Yes | Initial |

(a) Original paper assumes Poisson demand distribution.
${ }^{(b)}$ Considers only finitely many price levels.

In particular, we consider the case where demand depends on the cumulative sales and/or on the remaining inventory. Our analysis does not need to assume a specific demand distribution and is general enough to include existing demand settings in the RM literature such as continuous-time Poisson demand arrivals. Accordingly, we contribute to the dynamic literature by providing general conditions under which the CE policy can be an effective alternative to solving the original stochastic optimization problem.

We conclude this section with a table (Table 1) that positions our paper among those we found closest to our setting. As the reader can see, antecedent models in the dynamic pricing literature share some (but not all) of the features of our framework. The dynamic pricing literature is vast, each paper in the table is only representative of a number of papers with related questions, models, and results.

### 1.2 Preliminaries

Throughout the paper we use the big $\mathcal{O}$ notation in expressions $f(x)=\mathcal{O}(g(x))$ where $f$ and $g$ are positive real-valued functions if there exists an $r \in \mathbb{R}$ such that $f(x)<r g(x)$ for $x$ sufficiently large. Similarly, if $f(x)=\Omega(g(x))$, then $f(x)>r g(x)$. When $f(x)=\mathcal{O}(g(x))$ and $f(x)=\Omega(g(x))$, it is represented by $f(x)=\Theta(g(x))$.

## 2 Modeling framework

We present the limited information periodic review pricing problem when the only information about the stochastic per-period demand is its conditional expectation. In this model, a monopolist is selling a product with finite inventory $\alpha>0$ over a finite horizon. The firm can dynamically change the price, but these price changes can only occur periodically at certain price review periods $\{1,2, \ldots, T\}$. After the firm chooses a price $\pi_{t} \geq 0$ for period $t$, a random variable $D_{t}$ is realized, representing the demand in period $t$. After the demand $D_{t}$ is realized, it is satisfied to the maximum extent using the remaining inventory. We denote the remaining inventory at the end of period $t$ as $N_{t}$, where $N_{0}=\alpha$. Any unmet demand is lost. Goods not sold by the end of period $T$ are salvaged at a (normalized) value of 0 . The firm does not know the
true distribution of $D_{t}$, but it knows the conditional expectation of $D_{t}$. Specifically, conditional on the state at period $t$ and the price, the expectation of $D_{t}$ is a known function of the price $\pi_{t}$, of the cumulative past sales, and of the remaining inventory.

The challenge when the firm only knows the conditional expectation of demand is that, if it makes a pricing mistake due to limited information, these mistakes can be costly since future demand is state-dependent. This is because the demand depends on the past sales and the remaining inventory, so any past pricing mistakes can have a lasting effect on future demand. In this paper, we will present pricing policies that only make use of the information on the conditional expectation of demand and analyze their performance in an asymptotic setting (specified in Section 4.2). In the asymptotic setting, we scale both the expected demand rate and the initial inventory by a factor $m>0$ while keeping the number of price changes $T$ fixed. This means we consider the setting where both demand and inventory are large.

### 2.1 Demand model

We begin by describing the demand model. Let $P_{t}$ denote the total cumulative demand up to period $t$, where $P_{t}=\sum_{s=1}^{t} D_{s}$. We define $\mathcal{F}_{t}=\sigma\left(P_{0}, P_{1}, \ldots, P_{t}\right)$ to be the smallest $\sigma$-field where variables $P_{0}, P_{1}, \ldots, P_{t}$ are measurable and let $\mathcal{F}=\left\{\mathcal{F}_{0}, \mathcal{F}_{1}, \ldots\right\}$ be the associated filtration.

A distinctive feature of our model is that the per-period demand $D_{t}$ is a random variable whose distribution may depend on the demand realizations from past periods. However, we assume that conditional on $\mathcal{F}_{t-1}$ and the price $\pi_{t}$, the distribution of $D_{t}$ only depends on the price, on the cumulative sales $\alpha-N_{t-1}$, and on the remaining inventory $N_{t-1}$. Note that the cumulative sales $\alpha-N_{t-1}$ is not the same as the cumulative demand $P_{t-1}$. It is possible that $\alpha-N_{t-1}<P_{t-1}$, which happens whenever the seller stocks out due to the cumulative demand $P_{t-1}$ exceeding the initial inventory $N_{0}=\alpha$.

This feature of the demand model is formalized next.
Assumption 1. Conditioning on $\mathcal{F}_{t-1}$ and price $\pi_{t}$, the distribution of $D_{t}$ depends only on $\pi_{t}$, the remaining inventory $N_{t-1}$, and the cumulative sales $\alpha-N_{t-1}$. Furthermore,

$$
\begin{equation*}
\mathbb{E}\left[D_{t} \mid \mathcal{F}_{t-1}\right]=\lambda\left(N_{t-1}, \alpha\right) \cdot x\left(\pi_{t}\right) \tag{1}
\end{equation*}
$$

for some functions $\lambda$ and $x . \triangleleft$
The term $\lambda\left(N_{t-1}, \alpha\right)$ represents how the remaining inventory $N_{t-1}$ and the cumulative sales $\alpha-N_{t-1}$ affect the expected demand in the next period, and so we call $\lambda$ the sales and inventory sensitivity (SIS) function. We call $x\left(\pi_{t}\right)$ the price sensitivity function since it represents the effect of price on the expected demand. We assume that the seller knows the functions $\lambda(\cdot, \cdot)$ and $x(\cdot)$ and that the only information available to the seller about the demand distribution is the functional form of the conditional expectation.

Assumption 1 states that the expected demand is of a multiplicative form which separates the effect of the current period price from the effect of past sales and inventory. Many papers use multiplicative demand functions; for instance, Smith and Agrawal (2017); Bass et al. (1994);

| Notation |  |
| :--- | :--- |
| $T$ | number of price review periods |
| $\pi_{t}$ | price at period $t$ |
| $D_{t}$ | stochastic demand in period $t$ |
| $N_{t}$ | remaining inventory at the end of period $t$ |
| $\alpha$ | initial inventory level |
| $x\left(\pi_{t}\right)$ | price sensitivity function of demand |
| $\lambda\left(N_{t-1}, \alpha\right)$ | sales and inventory sensitivity (SIS) function of demand |

Table 2: Notation for modeling framework.

Krishnan et al. (1999). See the review paper Urban (2005) for additional discussion. The assumption that the mean demand can depend on cumulative sales and available inventory enables us to capture situations where demand is driven by network effects (e.g., the word-ofmouth effect) or inventory availability (e.g., the scarcity effect). Table 2 summarizes the notation of our framework, working from (1) as a primitive.

Assumption 2. The SIS and price-sensitivity functions have the following properties:
(i) $x:[0, \infty) \mapsto[0,1]$. Moreover, there exists a finite choke price $\pi^{c}$ where $x\left(\pi^{c}\right)=0$.
(ii) $x$ is continuously differentiable and strictly decreasing (that is, $x^{\prime}(\pi)<0$ for all $\pi \geq 0$ ). This implies that the inverse $x^{-1}:[0,1] \mapsto[0, \infty)$ exists and is a decreasing function.
(iii) $\pi+\frac{x(\pi)}{x^{\prime}(\pi)}$, is increasing in $\pi$.
(iv) $\rho(\pi) \triangleq \pi x(\pi)$ is continuously differentiable in $\pi$ and $\rho^{\prime \prime}(\pi)$ exists for all $\pi<\pi^{c}$.
(v) $\lambda:[0, \infty)^{2} \mapsto[0, \bar{\lambda}]$ for some $\bar{\lambda}>0$, and $\lambda(n, \alpha)>0$ for any $0<n \leq \alpha$.
(vi) $\lambda$ is jointly concave and continuously differentiable in both of its arguments.
(vii) $\pi_{\ell}(n) \triangleq x^{-1}(n / \lambda(n, \alpha))$ is differentiable in $n$ for $n \in[0, \infty)$. $\triangleleft$

Assumption 2(i)-(iv) are standard properties of a price sensitivity function in the revenue management literature. The condition in Assumption 2(i) that $x(\pi) \leq 1$ is without loss of generality since, if it does not hold, we can simply scale the $\lambda$ function correspondingly. Since $x \in[0,1]$, then $x\left(\pi_{t}\right)$ essentially scales down the maximum expected demand $\lambda\left(N_{t-1}, \alpha\right)$ according to the price $\pi_{t}$. The existence of the choke price implies that if the price is too high, no one buys. Assumption 2 (iii) is common in the inventory and revenue management literatures, as it facilitates establishing the concavity of value functions (for a discussion, see Ziya et al. 2004; Lariviere 2006). Here, $\pi+\frac{x(\pi)}{x^{\prime}(\pi)}$ is associated with the virtual value function in mechanism design literature. If $F(\cdot)$ is the cumulative distribution function of customer valuations and $f(\cdot)$ is the associated density function, then $x(\pi)$ acts similarly to $1-F(\pi)$ in scaling demand. Hence, $\pi+\frac{x(\pi)}{x^{\prime}(\pi)}=\pi-\frac{1-F(\pi)}{f(\pi)}$ where the right-hand-side of this equation is the virtual value function, which is the virtual value of the marginal demand resulting from a marginal price change to $\pi$. Assumption 2(iv) implies that the effective revenue rate $\rho$ is a strictly concave function and so has a unique maximizer $\bar{\pi}$ in $\left[0, \pi^{c}\right]$. That is, price $\bar{\pi}$ provides the optimal effective revenue rate.

Assumption 2(v)-(vi) are not restrictive since they admit a wide range of applications. Many existing demand models satisfy the concavity assumption. Some examples include the sales-
dependent demand models proposed by Bass (1969); Bass et al. (1994) and its variations (Shen et al. 2011, 2014), as well as the inventory-dependent demand models used by Datta and Pal (1990); Gerchak and Wang (1994); Urban and Baker (1997); Wang and Gerchak (2001); Sapra et al. (2010); Yang and Zhang (2014); Smith and Agrawal (2017). Moreover, all the existing papers assuming demand follows a homogeneous Poisson process satisfy our condition, e.g., Jasin and Kumar (2012, 2013); Jasin (2014); Gallego and Van Ryzin (1994, 1997); Bumpensanti and Wang (2020); Lei et al. (2021), etc.

Finally, Assumption 2(vii) is an assumption on both $\lambda$ and $x$. It states that the lowest price $\pi_{\ell}(n)$ that can be charged without stocking out a supply of $n$ in expectation is differentiable in $n$. It implies $x$ and $\lambda$ are smooth and guarantees the tractability of the pricing problem.

While technical in nature, our demand model assumptions are not restrictive as a variety of demand models studied in the existing literature satisfy the conditions of Assumptions 1 and 2.

Example 1 (Sales-dependent demand). The generalized Bass model of Bass et al. (1994) and Krishnan et al. (1999) describes demand that is influenced by customers who have previously bought the product. Given a population of size $k$, the expected demand under this model is $\mathbb{E}\left[D_{t} \mid \mathcal{F}_{t-1}\right]=\lambda\left(N_{t-1}, \alpha\right) x_{t}$, where

$$
\begin{equation*}
\lambda\left(N_{t-1}, \alpha\right)=\left(k-\alpha+N_{t-1}\right)\left(p+q \cdot \frac{\alpha-N_{t-1}}{k}\right), \tag{2}
\end{equation*}
$$

and $x_{t}$ captures the effect of advertising or price on the average demand. If $x_{t}=x\left(\pi_{t}\right)$ is a time-stationary function of price, then it is a price sensitivity function of the form we study in this paper. Existing literature usually assumes the price sensitivity function $x$ takes the form of an exponential (Shen et al. 2014) or linear (Raman and Chatterjee 1995) function. In both these cases, $x$ is consistent with Assumption 2. Note that $\lambda$ in (2) also satisfies Assumption 2. $\triangleleft$

Example 2 (Scarcity effect on demand). Yang and Zhang (2014) and Sapra et al. (2010) model the scarcity effect in an additive demand model. Note that the assumptions used in their paper satisfy all of Assumption 2, but their demand format is in additive form, thus violating Assumption 1. However, the multiplicative version of Yang and Zhang (2014) fits our framework and assumptions. To see this, the expected demand (written in our notation) is $\mathbb{E}\left[D_{t} \mid \mathcal{F}_{t-1}\right]=\lambda\left(N_{t-1}\right) x(\pi)$, where $\lambda\left(N_{t-1}\right)$ is twice differentiable and concave decreasing in the remaining inventory $N_{t-1}$. The scarcity effect is captured since $\lambda$ is decreasing in $N_{t-1} \cdot \triangleleft$

Example 3 (Display effect on demand). Smith and Agrawal (2017) model inventory display effects through the expected demand function $\mathbb{E}\left[D_{t} \mid \mathcal{F}_{t-1}\right]=\lambda\left(N_{t-1}\right) x(\pi) .{ }^{3}$ The display effect is captured by the fact that $\lambda$ is an increasing function of $N_{t-1}$. A canonical case that leads to several analytic results in Smith and Agrawal (2017) can be adapted to our framework with

[^3]minor modifications as follows:
\[

$$
\begin{align*}
\lambda\left(N_{t-1}\right) & =k\left(N_{t-1} /\left(k N_{r}\right)\right)^{\beta}  \tag{3a}\\
x(\pi) & =e^{-\gamma \pi / c_{e}}-\epsilon_{x}, \tag{3b}
\end{align*}
$$
\]

where $k$ is a market size, $N_{r}$ and $c_{e}$ are reference values, and $0<\beta<1, \gamma>0$, and $\epsilon_{x}>0$. Note that $\lambda$ is concave, reflecting a diminishing marginal rate of return. Including $\epsilon_{x}$ in (3b) is a modification of the model in Smith and Agrawal (2017) (which assumes $\epsilon_{x}=0$ ) so that a finite choke price exists. Since the choice of $\epsilon_{x}$ is arbitrary, it does not change the results and insights of their paper. We can easily verify that these choices for $\lambda$ and $x$ satisfy Assumption 2. $\triangleleft$

While Assumptions 1 and 2 outline the conditions of the conditional expectation of demand, we also make the following assumption on the variance for asymptotic analysis.

Assumption 3. There exists a constant $\sigma \geq 0$ such that the conditional variance of $D_{t}$ for every period $t$ does not exceed $\sigma \mathbb{E}\left(D_{t} \mid \mathcal{F}_{t-1}\right)$.

Assumption 3 implies that, relative to the mean, the variance of demand does not become too large. This is not a restrictive assumption. Assumption 3 is not any stronger than what is assumed in classical dynamic pricing literature where it is assumed that demand follows a Poisson or Bernoulli process (Gallego and Van Ryzin 1994; Jasin 2014) which satisfy Assumption 3. In fact, we are imposing weaker assumptions than in those works since we are not assuming a specific demand model for our analysis to work. As we show in the following example, many variations of demand models where underlying randomness is governed by normal distributions, Poisson processes, and Markov chains satisfy this assumption. If $\sigma=0$ then demand is deterministic, which also belongs to the class of demand models considered in this paper.

Example 4. The following are a few distributions that satisfy Assumption 3:
(a) $D_{t}=\lambda\left(N_{t-1}, \alpha\right) x\left(\pi_{t}\right)+\epsilon_{t}$, where $\epsilon_{t}$ is a random component that has a normal distribution with zero mean and variance $\sigma$,
(b) $D_{t}$ is a non-homogeneous Poisson process with mean $\lambda\left(N_{t-1}, \alpha\right) x\left(\pi_{t}\right)$
(c) $D_{t}$ is a Poisson process with constant arrival rate $\lambda$
(d) $D_{t}$ is an aggregation of a continuous-time Markov chain with transition rate $\lambda\left(N_{t-1}, \alpha\right) x\left(\pi_{t}\right)$.

### 2.2 The dynamic pricing problem with complete information

We first formulate the dynamic pricing problem when the seller has complete information on the demand process. When the seller does not have explicit information about the demand distribution, the corresponding stochastic optimization model cannot be solved. However, this model later serves as a baseline to evaluate the performance of the certainty-equivalent policies which operate on partial information.

Starting with initial inventory $\alpha$, the seller chooses a price for each period based on the state. (We call this a periodic-review pricing policy or simply pricing policy.) By Assumption 1, the conditional distribution of demand $D_{t}$ given $\mathcal{F}_{t-1}$ depends on the remaining inventory $N_{t-1}$, and
the cumulative sales $\alpha-N_{t-1}$. Therefore, the remaining inventory $N_{t-1}$ is sufficient to describe the state of the system at time $t$. Formally, a pricing policy $\boldsymbol{\pi}:[0, \infty) \times\{1, \ldots, T\} \mapsto \mathbb{R}_{+}$(where $\mathbb{R}_{+}$is the set of nonnegative real numbers) determines the price $\pi_{t}=\boldsymbol{\pi}\left(N_{t-1}, t\right)$ to charge at review period $t$ given state $N_{t-1}$. The seller chooses an $\mathcal{F}_{t}$-adapted pricing policy $\boldsymbol{\pi}$ to influence the demand during the selling horizon. The expected total revenue of a pricing policy $\boldsymbol{\pi}$ is

$$
\begin{equation*}
V^{\boldsymbol{\pi}}(T)=\mathbb{E}\left[\sum_{t=1}^{T} \boldsymbol{\pi}\left(N_{t-1}, t\right)\left(D_{t}-\left[D_{t}-N_{t-1}\right]^{+}\right)\right] . \tag{4}
\end{equation*}
$$

Note that, in our problem setting, the demand $D_{t}$ can exceed the inventory $N_{t-1}$. Hence, a demand censoring term is included in the objective function as the total sales cannot exceed the remaining inventory. It means that, at each period, the revenue is earned only on actual sales $\min \left(N_{t-1}, D_{t}\right)=D_{t}-\left[D_{t}-N_{t-1}\right]^{+}$. In the next period, the seller will start with the remaining inventory $N_{t}=\left[N_{t-1}-D_{t}\right]^{+}$for all $t \geq 1$, where $N_{0}=\alpha$. The expectation in (4) is taken with respect to a stochastic demand process that is consistent with Assumptions 1 to 3 . Since we examine how the number of price changes $(T)$ affects the algorithm and resultant profits, we do not suppress $T$.

Using the properties of the price sensitivity function $x$, we can recast the seller's decision problem. Assumption 2(ii) allows us to introduce a new variable $y_{t}=x\left(\pi_{t}\right)$ called the induced demand intensity at price $\pi_{t}$ (or simply intensity) at review period $t$. TIts inverse $\pi_{t}=x^{-1}\left(y_{t}\right)$ is uniquely determined by the intensity $y_{t}$. Thus, every pricing policy $\boldsymbol{\pi}$ has an equivalent demand intensity policy $\mathbf{y}:[0, \infty) \times\{1, \ldots, T\} \mapsto[0,1]$. Note that for any intensity policy $\mathbf{y}$, we have

$$
\begin{equation*}
\left.\mathbb{E}\left[D_{t} \mid \mathcal{F}_{t-1}\right]=\lambda\left(N_{t-1}, \alpha\right) \mathbf{y}\left(N_{t-1}, t\right), \quad \text { for all } t=1, \ldots, T . \text { (Assumption } 1\right) \tag{5}
\end{equation*}
$$

As in the existing literature (e.g. Gallego and Van Ryzin 1994), intensity control problems are easier to analyze than pricing problems, and so we recast the problem as one where the seller is choosing an intensity policy. The expected revenue of an intensity policy $\mathbf{y}$ is

$$
\begin{equation*}
V^{\mathbf{y}}(T) \triangleq \mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}\left(N_{t-1}, t\right)\right)\left(D_{t}-\left[D_{t}-N_{t-1}\right]^{+}\right)\right] . \tag{6}
\end{equation*}
$$

To complete the description of the seller's problem, we now define the set of candidate (feasible) intensity policies. We let $\mathbf{Y} \triangleq\left\{\mathbf{y}:[0, \infty) \times\{1, \ldots, T\} \rightarrow[0,1] \mid \mathcal{F}_{t}\right.$-adapted $\}$ denote the set of all feasible policies. The seller's problem is to choose a feasible intensity policy (and thus pricing policy) to maximize the expected revenue, which is equivalent to solving the following problem:

$$
\begin{equation*}
V^{*}(T) \triangleq \max _{\mathbf{y} \in \mathbf{Y}} V^{\mathbf{y}}(T) \tag{P}
\end{equation*}
$$

We denote the optimal value of this optimization problem $(\mathbf{P})$ by $V^{*}(T)$. Consistent with our earlier notation, we keep the number $T$ of price changes allowed as an argument of the function $V^{*}(T)$.

## 3 Certainty-equivalent policies

Solving the stochastic pricing problem $(\mathbf{P})$ requires knowing the demand distribution at all states. This is not possible when the seller only knows the conditional expectation of the state-dependent demand through functions $\lambda(\cdot, \cdot)$ and $x(\cdot)$. In this section, we introduce pricing policies that only require this limited information. We refer to these as the certainty-equivalent (CE) policies, since they rely on solving a deterministic counterpart of the stochastic pricing problem (P).

### 3.1 A deterministic optimization model

We first introduce a deterministic optimization model referred to as problem ( $\mathbf{D}^{\dagger}$ ):

## Problem $\mathbf{D}^{\dagger}$

$$
\begin{array}{rll}
V^{\mathrm{D}^{\dagger}}(T ; u, \alpha) \triangleq \max _{\substack{n \in \mathbb{R}^{T+1} \\
y \in \mathbb{R}^{T}}} & \sum_{t=1}^{T} x^{-1}\left(y_{t}\right) \min \left(\lambda\left(n_{t-1}, \alpha\right) y_{t}, n_{t-1}\right) & \left(\mathbf{D}^{\dagger} \mathrm{a}\right) \\
\text { s.t. } & n_{t}=\left[n_{t-1}-\lambda\left(n_{t-1}, \alpha\right) y_{t}\right]^{+} \quad \text { for all } t=1, \ldots, T & \left(\mathbf{D}^{\dagger} \mathrm{b}\right) \\
& n_{0}=u & \left(\mathbf{D}^{\dagger} \mathrm{c}\right) \\
& y_{t} \in[0,1] \text { for all } t=1, \ldots, T . & \left(\mathbf{D}^{\dagger} \mathrm{d}\right)
\end{array}
$$

Note $u$ and $\alpha$ are parameters of $\left(\mathbf{D}^{\dagger}\right)$, and we assume that $0 \leq u \leq \alpha$. Here, $u$ and $\alpha$ can both be interpreted as inventory levels. Whenever $u=\alpha$, we can check that $\left(\mathbf{D}^{\dagger}\right)$ is a deterministic relaxation of $(\mathbf{P})$, where we replace all random variables $D_{t}$ with their expectations $\lambda\left(n_{t-1}, \alpha\right) y_{t}$. While $(\mathbf{P})$ finds an intensity policy function $\mathbf{y}:[0, \infty) \times\{1, \ldots, T\} \mapsto[0,1]$, model $\left(\mathbf{D}^{\dagger}\right)$ determines a vector of intensities $y=\left(y_{1}, y_{2}, \ldots, y_{T}\right)$. Here, $n=\left(n_{1}, n_{2}, \ldots, n_{T}\right)$ is the vector of remaining inventories under the deterministic demand model. Note that problem ( $\mathbf{D}^{\dagger}$ ) allows $u<\alpha$ since we will later introduce a closed-loop CE policy that re-solves $\left(\mathbf{D}^{\dagger}\right)$ in each period with the updated remaining inventory level $u(u<\alpha)$.

Note that the objective function ( $\left.\mathbf{D}^{\dagger} \mathrm{a}\right)$ in the deterministic model contains censored terms, hence it is non-differentiable. Further, $\left(\mathbf{D}^{\dagger} b\right)$ is a non-convex constraint. The lack of convexity makes problem $\left(\mathbf{D}^{\dagger}\right)$ difficult to solve. However, we will overcome this difficulty by showing that $\left(\mathbf{D}^{\dagger}\right)$ is equivalent to the following deterministic problem without censoring terms:

## Problem D

$$
\begin{align*}
V^{\mathrm{D}}(T ; u, \alpha) \triangleq \max _{\substack{n \in \mathbb{R}^{T+1} \\
y \in \mathbb{R}^{T}}} & \sum_{t=1}^{T} x^{-1}\left(y_{t}\right) \lambda\left(n_{t-1}, \alpha\right) y_{t}  \tag{Da}\\
\text { s.t. } & \sum_{t=1}^{T} \lambda\left(n_{t-1}, \alpha\right) y_{t} \leq u  \tag{Db}\\
& n_{t}=n_{t-1}-\lambda\left(n_{t-1}, \alpha\right) y_{t} \quad \text { for all } t=1, \ldots, T  \tag{c}\\
& n_{0}=u  \tag{Dd}\\
& y_{t} \in[0,1] \text { for all } t=1, \ldots, T . \tag{De}
\end{align*}
$$

We refer to the model above as (D). Note that (D) has an additional constraint ( $\mathbf{D b}$ ) which excludes any solutions ( $n, y$ ) where the total demand exceeds inventory $u$. The equivalence between (D) and $\left(\mathbf{D}^{\dagger}\right)$ is established in the following theorem:

Theorem 1. For any $T$ and $0 \leq u \leq \alpha$, the following holds:

$$
V^{\mathrm{D}}(T ; u, \alpha)=V^{\mathrm{D}^{\dagger}}(T ; u, \alpha) .
$$

Moreover, finding an optimal solution to (D) suffices to solve $\left(\mathbf{D}^{\dagger}\right)$.
Theorem 1 implies that it suffices to solve problem (D) as the deterministic relaxation of the stochastic problem (P). Notice that problem (D) is an easier problem to solve since the objective function (Da) of problem (D) does not have demand censoring terms causing nondifferentiability. We will refer to the optimal value of $(\mathbf{D})$ when $u=\alpha$ simply as $V^{\mathrm{D}}(T)$ to be consistent with the fact that the optimal value of $(\mathbf{P})$ is $V^{*}(T)$.

We will later introduce two CE policies in Section 3.2, a closed-loop CE policy (CE-CL) and an open-loop CE policy (CE-OL). These two CE policies set the intensity (and equivalently, price) in each period based on solutions to the deterministic model (D) for given $u$ and $\alpha$ values. Hence, the complexity of the CE policies depends on the feasibility and computational effort needed to solve the nonlinear optimization problem (D). We discuss these properties of (D) next.

At first glance, the deterministic problem in (D) is not necessarily a convex optimization problem since the objective function is not concave and the constraints are nonlinear in the decision variables $(n, y)$. This contrasts with the setting of Gallego and Van Ryzin (1994) where $\lambda\left(n_{t}, \alpha\right)$ is a constant for all $n_{t}$, resulting in a concave objective function and linear constraints. However, we can reformulate (D) into an equivalent convex optimization problem with decision variables $d_{1}, \ldots, d_{T}$ through a simple transformation:

$$
\begin{align*}
d_{1} & =\lambda(u, \alpha) y_{1},  \tag{9a}\\
d_{2} & =\lambda\left(u-d_{1}, \alpha\right) y_{2},  \tag{9b}\\
d_{3} & =\lambda\left(u-d_{1}-d_{2}, \alpha\right) y_{3},  \tag{9c}\\
& \vdots  \tag{9d}\\
d_{T} & =\lambda\left(u-d_{1}-d_{2}-\ldots-d_{T-1}, \alpha\right) y_{T} .
\end{align*}
$$

Here, $d_{t}$ can be interpreted as the deterministic demand in period $t$, which depends on the amount of inventory remaining after previous periods, $u-d_{1}-d_{2}-\ldots-d_{t-1}$. This allows us to reformulate ( $\mathbf{D}$ ) into the following optimization problem, which we refer to as $\left(\mathbf{D}^{\prime}\right)$ :

## Problem $\mathbf{D}^{\prime}$

$$
V^{\mathrm{D}}(T ; u, \alpha)=\max _{d \in \mathbb{R}^{T}} \sum_{t=1}^{T} x^{-1}\left(\frac{d_{t}}{\lambda\left(u-d_{1}-d_{2}-\ldots-d_{t-1}, \alpha\right)}\right) \cdot d_{t}
$$

$$
\begin{array}{ll}
\text { s.t. } & \sum_{t=1}^{T} d_{t} \leq u \\
& d_{t} \in\left[0, \lambda\left(u-d_{1}-d_{2}-\ldots-d_{t-1}, \alpha\right)\right] \text { for all } t=1, \ldots, T .
\end{array}
$$

The advantage of $\left(\mathbf{D}^{\prime}\right)$ is that it is a convex optimization problem with a unique optimal solution, as we establish next. Hence, ( $\mathbf{D}^{\prime}$ ) can be solved efficiently with commercial off-theshelf solvers using a standard convex optimization algorithm. This means that we can efficiently find the solution of the deterministic counterpart (D) when the original stochastic problem (P) cannot be solved due to insufficient information about demand distribution.

Theorem 2. The following results hold:
(i) The objective function $\left(\mathbf{D}^{\prime}\right.$ a) is jointly concave in $d$, and the set of all solutions satisfying constraints $\left(\mathbf{D}^{\prime} \mathbf{b}\right)-\left(\mathbf{D}^{\prime} \mathbf{c}\right)$ is a convex set.
(ii) The value function $V^{\mathrm{D}}(T ; u, \alpha)$ is strictly jointly concave in $(u, \alpha)$ for every fixed $T$.

Observe that $\left(\mathbf{D}^{\prime}\right)$ is always feasible since the solution $d$ where $d_{t}=0$ for all $t$ is feasible. (Note that by Assumption 2(ii), an intensity 0 is in the domain of $x^{-1}$.) Moreover, from our continuity assumptions on $x$ and $\lambda$, the feasible region of $\left(\mathbf{D}^{\prime}\right)$ is nonempty and compact, and the objective function ( $\mathbf{D}^{\prime}$ a) is continuous, so at least one optimal solution exists (by Weierstrass's Theorem). In fact, ( $\left.\mathbf{D}^{\prime}\right)$ has a unique optimal solution, which we establish in Theorem 3.

Theorem 3 (Uniqueness). For any $(u, \alpha)$ and $T$ with $0 \leq u \leq \alpha$, problem ( $\mathbf{D}^{\prime}$ ) has a unique optimal solution $d^{\mathrm{D}}=\left(d_{1}^{\mathrm{D}}, d_{2}^{\mathrm{D}}, \ldots, d_{T}^{\mathrm{D}}\right)$.

Theorem 2 implies that ( $\mathbf{D}^{\prime}$ ) can be solved efficiently by any standard convex optimization algorithm (e.g., Newton's method) or an off-the-shelf commercial solver. In the next result, we show that the optimal solution to $\left(\mathbf{D}^{\prime}\right)$ lies in the interior of the feasible set. This implies that one can deploy interior point methods to determine the optimal solution.

Theorem 4 (Positive intensity is optimal). If $0<u \leq \alpha$, then the unique optimal solution $d^{\mathrm{D}}$ to $\left(\mathbf{D}^{\prime}\right)$ lies in the interior of the feasible set, i.e., $\lambda\left(u-d_{1}^{\mathrm{D}}-\ldots-d_{t-1}^{\mathrm{D}}, \alpha\right)>d_{t}^{\mathrm{D}}>0$ for all $t$.

### 3.2 Two certainty-equivalent policies

We next introduce two certainty-equivalent (CE) policies that can be implemented by utilizing the solution of the deterministic model (D) which sets the intensity in each period. The fact that the reformulated problem ( $\mathbf{D}^{\prime}$ ) is well-behaved (Theorem 2) implies that the CE policies can be computed efficiently.

We first describe an open-loop certainty-equivalent policy (CE-OL). "Open-loop" refers to the fact that we only solve the deterministic relaxation ( $\mathbf{D}^{\prime}$ ) once (with $u=\alpha$ ) at the beginning of the selling horizon (time 0 ). After finding the optimal vector $y^{\mathrm{D}}$, the open-loop certaintyequivalent intensity policy $\mathbf{y}^{\mathrm{OL}}$ is determined by setting $\mathbf{y}^{\mathrm{OL}}\left(N_{t-1}, t\right)=y_{t}^{\mathrm{D}}$ for all inventory levels $N_{t-1} \in[0, \alpha]$ and $t=1, \ldots, T$. Algorithm 1 below describes the CE-OL policy.

```
Algorithm 1 Intensity (price) sequence when applying policy y \({ }^{\mathrm{OL}}\).
    procedure Open-loop Certainty Equivalent Pricing \((\alpha, T)\)
        \(d^{\mathrm{D}} \leftarrow\) optimal solution of ( \(\mathbf{D}^{\prime}\) ) with \(u=\alpha\)
        for \(t \leftarrow 1\) to \(T\) do
            \(y_{t}^{\mathrm{D}} \leftarrow d_{t}^{\mathrm{D}} / \lambda\left(\alpha-d_{1}^{\mathrm{D}}-d_{2}^{\mathrm{D}}-\ldots-d_{t-1}^{\mathrm{D}}, \alpha\right)\)
            set intensity \(y_{t}^{\mathrm{D}}\) by offering price \(x^{-1}\left(y_{t}^{\mathrm{D}}\right) \quad \triangleright\) set current intensity (price)
```

On the other hand, a closed-loop certainty-equivalent policy (CE-CL) re-optimizes the deterministic problem for the remaining horizon given the current state in each period and determines the price to set in each period.

We denote this policy as $\mathbf{y}^{\mathrm{CL}}$. At the start of the selling horizon when the initial inventory is $N_{0}=\alpha$, CE-CL chooses the same price as CE-OL by solving ( $\mathbf{D}^{\prime}$ ) with $u=\alpha$ and setting $\mathbf{y}^{\mathrm{CL}}\left(N_{0}, t=1\right)=y_{1}^{\mathrm{D}}$. However, for the subsequent pricing periods, the two policies diverge since CE-CL determines the next price from re-optimizing ( $\mathbf{D}^{\prime}$ ) with updated information about the remaining inventory. In particular, suppose that at the beginning of period $t$, the remaining inventory is $N_{t-1}$. Then CE-CL will solve ( $\left.\mathbf{D}^{\prime}\right)$ with $u=N_{t-1}$ and with $T-t+1$ periods, resulting in an optimal deterministic intensity vector $y^{\mathrm{D}}=\left(y_{1}^{\mathrm{D}}, y_{2}^{\mathrm{D}}, \ldots, y_{T-t+1}^{\mathrm{D}}\right)$. Note that the length of this vector is $T-t+1$, which is the number of remaining review periods. CE-CL will set intensity $\mathbf{y}^{\mathrm{CL}}\left(N_{t-1}, t\right)=y_{1}^{\mathrm{D}}$. Algorithm 2 below is a description of the CE-CL intensity policy.

```
Algorithm 2 Intensity (price) sequence when applying policy \(\mathbf{y}^{\mathrm{CL}}\).
    procedure Closed-Loop Certainty Equivalent Pricing \((\alpha, T)\)
        \(N_{0} \leftarrow \alpha \quad \triangleright\) initialize inventory
        for \(t \leftarrow 1\) to \(T\) do
            \(d^{\mathrm{D}} \leftarrow\) optimal solution of ( \(\mathbf{D}^{\prime}\) ) with \(u=N_{t-1}\) and \(T-t+1\) periods
            \(y_{1}^{\mathrm{D}} \leftarrow d_{1}^{\mathrm{D}} / \lambda\left(N_{t-1}, \alpha\right)\)
            set intensity \(y_{1}^{\mathrm{D}}\) by offering price \(x^{-1}\left(y_{1}^{\mathrm{D}}\right) \quad \triangleright\) set current intensity (price)
            observe sales \(\min \left\{D_{t}, N_{t-1}\right\}\) by the end of period \(t\)
            \(N_{t} \leftarrow N_{t-1}-\min \left\{D_{t}, N_{t-1}\right\} \quad \triangleright\) update available inventory
```

Although the CE-CL policy requires re-solving ( $\mathbf{D}^{\prime}$ ) in every period, solving each instance of $\left(\mathbf{D}^{\prime}\right)$ does not require much effort because problem $\left(\mathbf{D}^{\prime}\right)$ is a convex optimization problem. In our numerical experiments on a MacBook Pro with an Intel i5 processor, it takes less than 10 seconds to solve ( $\mathbf{D}^{\prime}$ ) with $T=22$ using a basic interior-point algorithm coded in Python. Note that in $\left(\mathbf{D}^{\prime}\right)$, the number of variables is $T$ and the number of constraints is $T+1$. The CE-CL policy does not require solving $\left(\mathbf{D}^{\prime}\right)$ in all possible states $(u, T)$. Specifically, the CE-CL policy can be implemented by solving $\left(\mathbf{D}^{\prime}\right)$ on the fly at the start of each period with the current state.

## 4 Asymptotic analysis of certainty-equivalent policies

Our goal in this section is to analyze the performance of the two policies proposed in Section 3.2. The main challenge in the analysis is that the demand in period $t$ can depend on the past sales or
available inventory. As a result, any pricing mistake in the current period affects current demand and the demand in future periods. Another challenge is that, while our goal is to propose an algorithm that only utilizes partial information (i.e., conditional mean), the performance analysis must apply to all demand distributions satisfying Assumptions 1 to 3. The main result of this section is that the CE policies are asymptotically optimal. Specifically, in the regime where the initial inventory and the expected demand both scale by a factor $m$, we will show that the relative revenue loss of the CE policies compared to the true (unknown) optimal revenue converges to zero with the rate $\mathcal{O}(1 / \sqrt{m})$.

Our approach in proving the convergence rate is through two steps. The first step is to show that the optimal deterministic revenue $V^{\mathrm{D}}(T)$ is an upper bound to the (unknown) optimal stochastic revenue $V^{*}(T)$, where $V^{\mathrm{D}}(T)$ is the optimal value of $(\mathbf{D})$ when $u=\alpha$, and $V^{*}(T)$ is the optimal value of $(\mathbf{P})$. The second step is to establish a rate of convergence for the CE policy's expected revenue to its upper-bound $V^{\mathrm{D}}(T)$ in the asymptotic regime of increasing inventory and expected demand. Due to the non-convexity of the pricing problem in our setting, we cannot directly use standard techniques (e.g., Jensen's inequality, Scarf's bound) that have been used to prove these bounds for the independent demand case. Hence, we develop a novel analysis to derive these bounds in a non-convex dynamic pricing setting with state-dependent demand. We also show that our analysis is tight by deriving lower bounds on the revenue loss of the CE policies, and showing that these lower bounds match our upper bounds.

Our tight analysis reveals an interesting insight: in a setting of state-dependent demand and periodic pricing, reoptimization does not improve the CE revenue loss' order of convergence.

### 4.1 Upper bound on $V^{*}(T)$

The challenge in proving that $V^{\mathrm{D}}(T)$ is an upper bound for $V^{*}(T)$ in our setting comes from the fact that demands are state-dependent and prices can only be changed periodically.

To see why, consider a situation where the demand rate is a constant $\lambda$ (independent of the state) and price can be changed continuously. Due to continuous price changes, as soon as the inventory stocks out, any pricing policy can set the choke price and turn off demand. Therefore, without loss of generality, we can assume that the total demand does not exceed the initial inventory $\alpha$, so $\int_{0}^{T} d D_{t} \leq \alpha$. We denote by $V^{\lambda}(T)$ the optimal expected revenue. Let $\mathbf{y}^{\lambda}=\left(y_{t}^{\lambda}\right)$ be the optimal intensity policy. Following the proof technique of Lemma 1 in Gallego and Van Ryzin 1994, for any $\mu \geq 0$

$$
\begin{align*}
V^{\lambda}(T)=\mathbb{E}\left(\int_{0}^{T} x^{-1}\left(y_{t}^{\lambda}\right) \mathrm{d} D_{t}\right) & \leq \mathbb{E}\left(\int_{0}^{T} x^{-1}\left(y_{t}^{\lambda}\right) \mathrm{d} D_{t}+\mu\left(\alpha-\int_{0}^{T} \lambda y_{t}^{\lambda} \mathrm{d} t\right)\right) \\
& \leq \max _{y_{t}: t \in[0, T]}\left(\int_{0}^{T} x^{-1}\left(y_{t}\right) \lambda y_{t} \mathrm{~d} t+\mu\left(\alpha-\int_{0}^{T} \lambda y_{t} \mathrm{~d} t\right)\right) \tag{11}
\end{align*}
$$

The first inequality is from Langrangian relaxation since we know that the expected demand cannot exceed $\alpha$. The second inequality is from maximizing pointwise for each $t$ and by Jensen's inequality. Note that the right-hand side of (11) is the Lagrangian relaxation of the deterministic model. The deterministic counterpart is a convex optimization problem (since $x^{-1}\left(y_{t}\right) y_{t}$ is
concave in $y_{t}$ ), so strong duality holds and the right-hand side is equal to $V^{\mathrm{D}}(T)$ when taking the infimum over $\mu \geq 0$.

In our setting with state-dependent demand and periodic price changes, this same approach cannot be used to establish the upper bound. The first issue is that price changes are periodic, so the stochastic objective (6) has a demand censoring term. This means that the deterministic relaxation $\left(\mathbf{D}^{\dagger}\right)$ is a non-convex optimization problem and strong duality does not necessarily hold. Even though Theorem 1 shows the equivalence of ( $\mathbf{D}^{\dagger}$ ) to the model ( $\mathbf{D}$ ) without censoring, the constraint ( $\mathbf{D b}$ ) is still non-convex; Thus, strong duality is still not guaranteed even in a model without the demand censoring terms. A second issue comes from the fact that demand is state-dependent. As a result, the point-wise maximum in (11) cannot be taken in our setting since the expected demand in period $t$ depends on the remaining inventory $N_{t-1}$, which in turn depends on previous intensities $y_{1}, \ldots, y_{t-1}$.

Our proof overcomes both issues by establishing the bound, not directly on $(\mathbf{D})$ and $(\mathbf{P})$, but through mathematical induction on their dynamic programming (DP) counterparts. Specifically, the DP counterpart of $(\mathbf{D})$ for any $u \in[0, \alpha]$ is:

$$
\begin{align*}
R^{\mathrm{D}}(u, T) \triangleq & \max _{y \in[0,1]}  \tag{12}\\
& x^{-1}(y) \lambda(u, \alpha) y+R^{\mathrm{D}}(u-\lambda(u, \alpha) y, T-1) \\
& \text { s.t. } \quad \lambda(u, \alpha) y \leq u
\end{align*}
$$

where the base case is $R^{\mathrm{D}}(u, 0)=0$ for all $u \in[0, \alpha]$. Observe that $R^{\mathrm{D}}(u, T)$ can be thought of as the deterministic revenue-to-go if the remaining inventory is $u$ and there are $T$ periods remaining. Hence, we have $V^{\mathrm{D}}(T)=R^{\mathrm{D}}(\alpha, T)$.

Similarly, for any $u \in[0, \alpha]$, the stochastic optimization problem ( $\mathbf{P}$ ) has a dynamic programming counterpart:

$$
\begin{equation*}
R^{*}(u, T) \triangleq \max _{y \in[0,1]} \mathbb{E}_{y, u}\left[x^{-1}(y)\left(D-[D-u]^{+}\right)+R^{*}\left([u-D]^{+}, T-1\right)\right] \tag{13}
\end{equation*}
$$

Here, $\mathbb{E}_{y, u}$ is the expectation with respect to the distribution of per-period demand $D$ when the remaining inventory at the start of the period is $u$, and $y$ is the current period intensity. Recall that $y, u$ affect the distribution of $D$, including but not limited to its conditional mean $\lambda(u, \alpha) y$. The base case is $R^{*}(u, 0)=0$ for all $u \in[0, \alpha]$. Note that $R^{*}(u, T)$ can be thought of as the optimal expected revenue-to-go if the remaining inventory is $u$ and there are $T$ periods remaining. Hence, $V^{*}(T)=R^{*}(\alpha, T)$.

Our focus on the DP formulations overcomes the two issues we identified at the outset of this subsection. The first issue (potential lack of strong duality) is resolved because if $(u, T)$ is given, the constraint in $\lambda(u, \alpha) y \leq u$ in (12) is linear in $y$. Using mathematical induction, we can also establish that the objective of (12) is strictly concave in $y$ due to the concavity assumption on $\lambda(\cdot, \cdot)$. Hence, strong duality holds for the Lagrangian relaxation of (12). Strong duality is the crucial step to establishing the upper bound. The second issue (inability to take a pointwise maximum) is resolved because we take the maximum of (13) only for the revenue-to-go, and the
effect of current $y_{t}$ on future periods is absorbed in the term $R^{*}\left([u-D]^{+}, T-1\right)$. Combining these ideas allows us to prove the upper bound result.

Aided by the DP formulations and this proof idea, the following result establishes that the optimal expected revenue-to-go is bounded above by the deterministic revenue-to-go.

Proposition 1 (Upper bound). For any $T \geq 1, V^{*}(T) \leq V^{\mathrm{D}}(T)$. More generally, for any $0 \leq u \leq \alpha, R^{*}(u, T) \leq R^{\mathrm{D}}(u, T)$.

We prove this result through mathematical induction on $T$, starting from establishing the bound for $T=1$. The complete proof can be found in Appendix B.6.

### 4.2 Asymptotic regime

Consider a scaled version of the problem, where we introduce $m \in \mathbb{Z}^{+}$as a scaling factor. Thus, we scale the initial inventory to be equal to $\alpha m$. At the same time, for any period $t=1, \ldots, T$, we assume that the scaled random demand, denoted as $D_{t}^{m}$, has a conditional mean satisfying the following assumption:

Assumption 4. The conditional expectation of the demand $D_{t}^{m}$ has an SIS function $\lambda^{m}$ that scales in $m$ such that

$$
\begin{equation*}
\lambda^{m}\left(N_{t-1}^{m}, \alpha m\right)=m \lambda\left(\frac{N_{t-1}^{m}}{m}, \alpha\right) \tag{14}
\end{equation*}
$$

where $\lambda$ is a function that is independent of $m$ and that satisfies Assumption 2(v)-(vi).
Here, $N_{t-1}^{m}$ denotes the inventory level at the start of period $t$, which is a $\mathcal{F}_{t-1}$-measurable random variable. By definition, $N_{0}^{m}=\alpha m$. Assumption 4, together with Assumption 1, implies that the conditional expectation of demand scales linearly with $m$. Note that Assumption 4 is only required for the proof of asymptotic optimality. Assumption 4 is not restrictive and can be easily satisfied. For example, if the demand rate is a constant $\lambda$ such as in a homogeneous Poisson process, Assumption 4 holds by simply scaling the demand rate as $\lambda m$.

In the demand model of Example 1, Assumption 4 holds if the market size scales as km . Indeed, from (2), we have that

$$
\begin{aligned}
\lambda^{m}\left(N_{t-1}^{m}, \alpha m\right) & =\left(k m-\alpha m+N_{t-1}^{m}\right)\left(p+q \frac{\alpha m-N_{t-1}^{m}}{k m}\right) \\
& =m\left(k-\alpha+\frac{N_{t-1}^{m}}{m}\right)\left(p+q \frac{\alpha-N_{t-1}^{m} / m}{k}\right)=m \lambda\left(\frac{N_{t-1}^{m}}{m}, \alpha\right) .
\end{aligned}
$$

In the demand model of Example 3, Assumption 4 also holds when the market size scales as $k m$. From (3a), we have

$$
\lambda^{m}\left(N_{t-1}^{m}\right)=(k m)\left(\frac{N_{t-1}^{m}}{(k m) N_{r}}\right)^{\beta}=m \cdot k\left(\frac{\left(N_{t-1}^{m} / m\right)}{k N_{r}}\right)^{\beta}=m \lambda\left(N_{t-1}^{m} / m\right) .
$$

Additionally, Assumption 4 holds if, for all $m \in \mathbb{Z}^{+}$, we have $\lambda^{m}=\lambda$ where $\lambda$ is a homogeneous function of degree 1 . The property by definition means that $\lambda\left(N_{t-1}^{m}, \alpha m\right)=$ $m \lambda\left(N_{t-1}^{m} / m, \alpha\right)$.

The scaled version of the pricing problem (denoted by problem $\mathbf{P}_{m}$ ) is defined as:

$$
\begin{equation*}
V^{*}(m, T) \triangleq \max _{\mathbf{y} \in \mathbf{Y}} V^{\mathbf{y}}(m, T) \tag{m}
\end{equation*}
$$

which we denote as $\left(\mathbf{P}_{m}\right)$, where the expected revenue $V^{\mathbf{y}}(m, T)$ of policy $\mathbf{y}$ is defined as:

$$
\begin{equation*}
V^{\mathbf{y}}(m, T) \triangleq \mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}\left(N_{t-1}^{m}, t\right)\right)\left(D_{t}^{m}-\left[D_{t}^{m}-N_{t-1}^{m}\right]^{+}\right)\right] . \tag{15}
\end{equation*}
$$

Recall that $\mathbf{Y}$ is the set of all intensity policies $\mathbf{y}$ that are $\mathcal{F}_{t}$-measurable. The dynamics of the remaining inventory is $N_{t}^{m}=\left[N_{t-1}^{m}-D_{t}^{m}\right]^{+}$, where $N_{0}^{m}=\alpha m$ is the scaled initial inventory. For any $m$, the distribution of $D_{t}^{m}$ satisfies Assumptions 1 to 3 .

We use $\left(\mathbf{D}_{m}\right)$ to denote the scaled counterpart of the deterministic model (D) where $\alpha$ is replaced with $\alpha m$ and $\lambda\left(n_{t-1}, \alpha\right)$ is replaced by $\lambda^{m}\left(n_{t-1}, \alpha m\right)$. Per our discussion in Section 3.1, if $u=\alpha m$, then $\left(\mathbf{D}_{m}\right)$ is the deterministic counterpart to the scaled stochastic problem $\left(\mathbf{P}_{m}\right)$. Let $V^{\mathrm{D}}(m, T)$ denote the optimal value of $\left(\mathbf{D}_{m}\right)$ when we set $u=\alpha m$. Note that $V^{\mathrm{D}}(1, T)=V^{\mathrm{D}}(T)$.

An immediate consequence of Proposition 1 is that $V^{*}(m, T) \leq V^{\mathrm{D}}(m, T)$. The implication of this is that a policy $\mathbf{y}$ is asymptotically optimal if, as $m$ increases, the bound on its expected revenue loss, $V^{\mathrm{D}}(m, T)-V^{\mathbf{y}}(m, T)$, grows at a slower rate than the growth rate of $V^{\mathrm{D}}(m, T)$. Note that $V^{\mathrm{D}}(m, T)$ grows linearly in $m$. This is because, due to (14), $\lambda^{m}(m n, m \alpha)=m \lambda(n, \alpha)$ for any $n \in[0, \alpha]$. Hence, when we set $u=\alpha m$ for $\left(\mathbf{D}_{m}\right)$ and $u=\alpha$ for (D), we can check that their respective optimal solutions, $\left(n^{\mathrm{D}, m}, y^{\mathrm{D}, m}\right)$ and $\left(n^{\mathrm{D}}, y^{\mathrm{D}}\right)$, have the property that $n^{\mathrm{D}, m}=m n^{\mathrm{D}}$ and $y^{\mathrm{D}, m}=y^{\mathrm{D}}$. This implies that $V^{\mathrm{D}}(m, T)=m V^{\mathrm{D}}(T)$, hence the linear growth of $V^{\mathrm{D}}(m, T)$.

We will analyze the convergence rate of the expected revenue loss under our proposed policies, $\mathbf{y}^{\mathrm{OL}}$ and $\mathbf{y}^{\mathrm{CL}}$. For scaling factor $m, \mathbf{y}^{\mathrm{OL}}$ and $\mathbf{y}^{\mathrm{CL}}$ are based on solutions to the scaled model $\left(\mathbf{D}_{m}\right)$ instead of (D). Given $m$, let $V^{\mathrm{OL}}(m, T)$ and $V^{\mathrm{CL}}(m, T)$ denote the expected revenue under the CE-OL and CE-CL, respectively. Hence, the expected revenue losses under CE-OL and CE-CL are $V^{\mathrm{D}}(m, T)-V^{\mathrm{OL}}(m, T)$ and $V^{\mathrm{D}}(m, T)-V^{\mathrm{CL}}(m, T)$, respectively. In Section 4.3, we show that both expected revenue losses are lower bounded by $\Omega(\sqrt{m})$. Then, in Section 4.4 we show that both expected revenue losses are upper bounded by $\mathcal{O}(\sqrt{m})$ (i.e., slower than linear). Hence, the CE policies are asymptotically optimal as $m$ grows large since the relative revenue loss compared to the true (unknown) optimal policy is $\mathcal{O}(1 / \sqrt{m})$.

Showing that $V^{\mathrm{D}}(m, T)-V^{\mathrm{OL}}(m, T)$ and $V^{\mathrm{D}}(m, T)-V^{\mathrm{CL}}(m, T)$ are both $\mathcal{O}(\sqrt{m})$ does not immediately follow from standard arguments in the existing literature (e.g., Gallego and Van Ryzin 1994; Jasin 2014). This is because, in our setting, the demand is a random variable that depends on the path of remaining inventory through the function $\lambda$. Therefore, the deviation of the expected revenue from $V^{\mathrm{D}}(m, T)$ does not just depend on the expected stock-out level, it
also depends on deviations of the path of remaining inventory from the optimal inventory solution $\left(n_{0}^{\mathrm{D}, m}, \ldots, n_{T}^{\mathrm{D}, m}\right)$ of the deterministic counterpart $\left(\mathbf{D}_{m}\right)$ when $u=\alpha m$. Hence, it is crucial to establish the convergence of the demand inventory paths to their deterministic equivalents (see Lemmas 1 and 7 below). Assumption 3 is crucial for this step since it implies that the variance does not grow too fast as the problem scales up, so the normalized demand $D_{t}^{m} / m$ can be well approximated by its mean as $m$ scales up. Most notably, the demand paths and inventory paths under the certainty-equivalent policies also converge to the deterministic optimal path, making the relative revenue losses of both CE policies converge to zero.

### 4.3 Lower bound on CE expected revenue loss

It is known that for the open-loop certainty equivalent policy, a lower bound on $V^{\mathrm{D}}(m, T)-$ $V^{\mathrm{OL}}(m, T)$ is $\Omega(\sqrt{m})$ (Remark 2 in Jasin 2014). In the next result, we formally establish that in our setting with state-dependent demand, under the closed-loop certainty-equivalent policy, $V^{\mathrm{D}}(m, T)-V^{\mathrm{CL}}(m, T)$ is also lower bounded by $\Omega(\sqrt{m})$.

Theorem 5. There exists a distribution satisfying Assumptions 1 to 4 such that the expected revenue loss under CE-CL is $V^{\mathrm{D}}(m, T)-V^{\mathrm{CL}}(m, T)=\Omega(\sqrt{m})$.

When demands are independent, Jasin (2014) shows that the CE-CL policy has an $\mathcal{O}(\log m)$ bound on the expected revenue loss, which is better than the $\Omega(\sqrt{m})$ lower bound in our setting with state-dependent demands. The independence assumption is critical, as it helps with martingale construction and tight characterization of dual variables in the certainty equivalent problem. With state-dependent demand, the arguments of Jasin (2014) do not apply. Moreover, the reduction to $\mathcal{O}(\log m)$ requires the condition that more inventory strictly improves the revenue (condition $\mu^{D}>0$ in Theorem 1 of Jasin 2014). However, in our setting of state-dependent demand, more inventory could result in a strictly lower revenue. An example where this could happen is when scarcity boosts sales, so higher inventory results in a lower demand rate.

### 4.4 Upper bound on CE expected revenue loss

We next show that the expected revenue loss of the open-loop policy, $V^{D}(m, T)-V^{\mathrm{OL}}(m, T)$, and of the closed-loop policy, $V^{D}(m, T)-V^{\mathrm{CL}}(m, T)$, both grow in the order $\mathcal{O}(\sqrt{m})$. Hence our lower bound result implies that, under a setting with state-dependent demand and periodic price reviews, both certainty equivalent policies have an expected revenue loss that is $\Theta(\sqrt{m})$. This implies that, under our setting, the re-optimization does not improve the CE revenue loss' asymptotic order of growth.

We begin by analyzing the loss under the open-loop policy. We introduce some notation. Observe that the open-loop policy $\mathbf{y}^{\mathrm{OL}}$ is a static, but time-varying policy. Thus, we use $y_{t}^{\mathrm{OL}}$ to denote the deterministic period $t$ intensity using the open-loop policy $\mathbf{y}^{\mathrm{OL} 4}$. For a given $m$, let $\bar{N}^{m}=\left(\bar{N}_{0}^{m}, \ldots, \bar{N}_{T}^{m}\right)$ be the stochastic sequence of inventory levels under the open-loop certainty-equivalent policy $\mathbf{y}^{\mathrm{OL}}$. Note that $\bar{N}_{0}^{m}=\alpha m$.

The next lemma states that the normalized inventory $\bar{N}_{t}^{m} / m$ of the open-loop policy converges in expectation to the deterministic optimal inventory $n_{t}^{\mathrm{D}}$ solution to $(\mathbf{D})$ when $u=\alpha$.

[^4]Hence, even though the conditional expectation of demand is state-dependent in our setting, this lemma implies that the expected demand rate of the open-loop policy converges in expectation to the deterministic optimal demand rate.

Lemma 1 (Convergence of remaining inventory and SIS). If $n^{\mathrm{D}}=\left(n_{1}^{\mathrm{D}}, \ldots, n_{T}^{\mathrm{D}}\right)$ is the solution to (D) when $u=\alpha$, then the following hold:

$$
\begin{align*}
\mathbb{E}\left|\frac{\bar{N}_{t}^{m}}{m}-n_{t}^{\mathrm{D}}\right| & =\mathcal{O}(1 / \sqrt{m}), \quad \text { for all } t=1, \ldots, T  \tag{16}\\
\mathbb{E}\left|\lambda\left(\frac{\bar{N}_{t}^{m}}{m}, \alpha\right)-\lambda\left(n_{t}^{\mathrm{D}}, \alpha\right)\right| & =\mathcal{O}(1 / \sqrt{m}), \quad \text { for all } t=1, \ldots, T \tag{17}
\end{align*}
$$

The proof of this lemma is in Appendix B.8. The challenge in the proof lies in the fact that the demands across periods are dependent, so we cannot write the remaining inventory $\bar{N}_{t}^{m}$ as the sum of independent random variables and use standard convergence results. We overcome this challenge by constructing an appropriate martingale so that we can apply the Azuma-Hoeffding's inequality for martingales to find the gap between $\bar{N}_{t}^{m}$ and its unconditional expectation $\mathbb{E}\left(\bar{N}_{t}^{m}\right)$ without knowing the functional form of $\lambda$ and its unconditional distribution.

With the help from Lemma 1, we are able to show that the difference from $V^{\mathrm{D}}(m, T)$ of the expected uncensored revenue of $\mathbf{y}^{\mathrm{OL}}$ is order $\mathcal{O}(\sqrt{m})$. The uncensored revenue (corresponding to the first term in (18) below) is computed, assuming all demands can be sold irrespective of the inventory level. The proof is in Appendix B.9.

Lemma 2 (Convergence of uncensored revenue). The following holds:

$$
\begin{equation*}
\left|\mathbb{E}\left(\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right) \lambda^{m}\left(\bar{N}_{t-1}^{m}, \alpha m\right) y_{t}^{\mathrm{OL}}\right)-V^{\mathrm{D}}(m, T)\right|=\mathcal{O}(\sqrt{m}) \tag{18}
\end{equation*}
$$

Though the bound in Lemma 2 is for an uncensored setting, we use this result to derive the loss bound for the expected revenue in the censored setting. ${ }^{5}$ This, combined with Proposition 1, establishes the asymptotic bound for the expected revenue loss of $\mathbf{y}^{\mathrm{OL}}$ (Theorem 6 below). Specifically, the proof of the next result (in Appendix B.10) shows that the censored revenue $V^{\mathrm{OL}}(m, T)$ converges to the uncensored revenue as $m$ grows large.

Theorem 6 (Expected revenue loss of open-loop CE policy). The following holds:

$$
\begin{equation*}
1-\frac{V^{\mathrm{OL}}(m, T)}{V^{*}(m, T)} \leq 1-\frac{V^{\mathrm{OL}}(m, T)}{V^{\mathrm{D}}(m, T)}=\mathcal{O}(1 / \sqrt{m}) \tag{19}
\end{equation*}
$$

The implication of Theorem 6 is that the open-loop policy performs well if the problem scale $m$ is large. It is important to note that the asymptotic optimality result of Theorem 6 applies for any demand distribution, as long as Assumptions 1 to 4 hold.

[^5]The analysis of the expected revenue loss under the closed-loop policy, $\mathbf{y}^{\mathrm{CL}}$, proceeds similarly to that of $\mathbf{y}^{\mathrm{OL}}$ except with one key difference. The difference is that we need to show $\mathbf{y}^{\mathrm{CL}}(n, t)$ is Lipschitz continuous in any $n \in[0, \alpha m]$. This is formalized in the following lemma.

Lemma 3 (Lipschitz continuous policy). There exists $C_{y}$ such that, for any $n, n^{\prime} \geq 0$,

$$
\left|\mathbf{y}^{\mathrm{CL}}(n, t)-\mathbf{y}^{\mathrm{CL}}\left(n^{\prime}, t\right)\right| \leq C_{y}\left|n-n^{\prime}\right|, \quad \text { for all } t=1, \ldots, T
$$

This property is important since, unlike the open-loop policy that has a static price sequence, $\mathbf{y}^{\mathrm{CL}}$ results in a stochastic price sequence that dynamically changes based on the past realizations of demand. Since $\mathbf{y}^{\mathrm{CL}}$ is a Lipschitz continuous function in $n$, then the difference in price at two inventory levels does not grow too fast, compared to the difference in inventory level. This is desirable since it leads to a relatively stable pricing policy against inventory dynamics.

With this key property, we can establish convergence of the inventory sequence under $\mathbf{y}^{\mathrm{CL}}$ to the deterministic inventory sequence. This is formalized in Lemma 7, which is stated and proved in Appendix B.12. This then allows us to show that the uncensored expected revenue under $\mathbf{y}^{\mathrm{CL}}$ has a gap from $V^{\mathrm{D}}(m, T)$ that is $\mathcal{O}(\sqrt{m})$. This is formalized in Lemma 8, which is stated and proved in Appendix B.13. Note that Lemma 7 and Lemma 8 are the counterparts of Lemma 1 and Lemma 2, respectively, for the closed-loop policy.

Hence, as with the open-loop policy, the closed-loop certainty equivalent policy $\mathbf{y}^{\mathrm{CL}}$ is asymptotically optimal to the stochastic periodic pricing problem as the problem scale $m$ grows large. Its proof is in Appendix B.14.

Theorem 7 (Expected revenue loss of closed-loop CE policy). The following holds:

$$
\begin{equation*}
1-\frac{V^{\mathrm{CL}}(m, T)}{V^{*}(m, T)} \leq 1-\frac{V^{\mathrm{CL}}(m, T)}{V^{\mathrm{D}}(m, T)}=\mathcal{O}(1 / \sqrt{m}) \tag{20}
\end{equation*}
$$

The asymptotic optimality of the closed-loop policy holds for any demand distribution that satisfies Assumptions 1 to 4.

### 4.5 Discussion of our analysis

We would like to point out two distinctive features in our problem that make our analysis of the CE policies different from earlier works in dynamic pricing literature.

The first feature is that the demand in each period is state-dependent, hence the demands across periods are dependent. Unlike the case where demands are independent (among many examples are Gallego and Van Ryzin 1994; Maglaras and Meissner 2006; Jasin and Kumar 2013), we need to introduce new mathematical machinery to prove the asymptotic optimality of the CE policies. For example, we establish the upper bound result of Proposition 1 by converting the problem to dynamic programming formulations of $(\mathbf{P})$ and (D). If the demands were independent, this upper bound can be shown by Lagrangian relaxation directly on the multi-period model. Further, in this setting, the $\mathcal{O}(\sqrt{m})$ gap between the CE policy expected revenue and the deterministic upper bound can be trivially established. But when demands are state-dependent,
the $\mathcal{O}(\sqrt{m})$ bound can only be established if the expected "path" of states (i.e., the inventory level) under the CE policy converges to the optimal deterministic inventory level. This is nontrivial to show when demands are state-dependent, since the cumulative sales (and the resultant inventory level) in the previous periods affect the demand and inventory of the current period. To prove the convergence of inventory paths, we define a martingale with a bounded difference and use a martingale concentration inequality, as seen in the proofs of Lemmas 1 and 7.

The second feature is that the prices are reviewed periodically. Hence, the inventory may stock out during a period, resulting in a demand censoring term in the revenue function. Censored demands make the analysis non-trivial even if the demands were independent. For example, when there is no censoring, an upper bound can be established using straightforward arguments since the deterministic relaxation is a convex problem as we discussed in Section 4.1. Many existing works in dynamic pricing literature assume continuous price changes (combined with Poisson demand arrivals), so without loss of generality, demand is uncensored. This is because any continuous review pricing policy can simply turn off demand by setting a high price once inventory reaches zero. Due to the uncensored demand, the analysis in those continuous price review models is tractable. Perhaps a setting resembling limited price changes is Section 5.1 of Gallego and Van Ryzin (1994) which considers a compound Poisson process where, at each Poisson arrival time, a random demand size is observed. However, they restricted their analysis to policies where the resulting total demand does not exceed inventory almost surely, so there is no demand censoring in the objective. With periodic pricing reviews, reasonable policies could result in lost sales on some demand sample paths. Hence, our analysis of asymptotic optimality needs to hold in the case of demand censoring. We are able to overcome the challenge of demand censoring in several steps of the analysis. First, we show the connection of the censored deterministic relaxation $\left(\mathbf{D}^{\dagger}\right)$ to a model $(\mathbf{D})$ where deterministic demand cannot exceed inventory. This property of the deterministic solution is used in several places of the proofs, such as in establishing the deterministic upper bound (Proposition 1) and in proving the inventory path convergence of the CE policies (Lemmas 1 and 7). Second, we bound the difference between the censored and uncensored expected revenues by bounding the expected lost sales using Scarf (1958), as can be seen in the proofs of Theorems 6 and 7 .

## 5 Extensions

### 5.1 Joint optimization of starting inventory and pricing

We next study an extension where the seller sets the initial inventory along with prices. At time 0 , the seller decides an initial inventory $N_{0}=\alpha$ by choosing $\alpha \geq 0$, and incurs a procurement cost of $c$ per unit of inventory. Suppose that the demand distribution is dependent on the starting inventory and is state-dependent, where the state is the current inventory level. Specifically, the demand distribution satisfies Assumptions 1 to 3 . The seller only knows the conditional expectation of the per-period demand through the functions $\lambda$ and $x$.

If the seller knew the distribution of per-period demand, then her goal will be to maximize the expected profit by jointly optimizing the initial inventory and the periodic-review pricing
policy. In this case, she will solve a stochastic dynamic optimization problem to decide the initial inventory $\alpha$ and the pricing policy. The expected profit of a decision $(\alpha, \mathbf{y})$ is

$$
Q^{\alpha, \mathbf{y}}(T) \triangleq \mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}\left(N_{t-1}, t\right)\right)\left(D_{t}-\left[D_{t}-N_{t-1}\right]^{+}\right)\right]-c \alpha,
$$

where $N_{0}=\alpha$ and $N_{t}=\left[N_{t-1}-D_{t}\right]^{+}$for all $t \geq 1$. Note that $Q^{\alpha, \mathbf{y}}(T)=V^{\alpha, \mathbf{y}}(T)-c \alpha$, where we write $V^{\alpha, \mathbf{y}}(T)$ instead of $V^{\mathbf{y}}(T)$ to emphasize that $\alpha$ is a decision variable. Hence, under full knowledge of the demand distribution, the seller's decision problem is

$$
Q^{*}(T) \triangleq \max _{\alpha \geq 0} \max _{\mathbf{y} \in \mathbf{Y}} Q^{\alpha, \mathbf{y}}(T)
$$

The only difference from Section 2.2 is that now $\alpha$ is a decision variable.
We now introduce a certainty-equivalent policy that only requires knowledge of the functions $\lambda$ and $x$ that specify the conditional expectation of per-period demand. Consider the following problem:

$$
Q^{\mathrm{D}}(T) \triangleq \max _{\alpha \geq 0} Q^{\mathrm{D}, \alpha}(T):=\max _{\alpha \geq 0} V^{\mathrm{D}, \alpha}(T)-c \alpha,
$$

where we write $V^{\mathrm{D}, \alpha}(T)$ instead of $V^{\mathrm{D}}(T)$ to emphasize that $\alpha$ is a decision variable that affects the expected revenue through the inventory constraint and in scaling the demand rate through $\lambda(n, \alpha)$. Note that $Q^{\mathbf{D}, \alpha}(T)$ in $\left(\mathbf{D}^{\prime}\right)$ is the deterministic counterpart of $\max _{\mathbf{y} \in \mathbf{Y}} Q^{\alpha, \mathbf{y}}(T)$ in $\left(\mathbf{P}^{\prime}\right)$.

The certainty-equivalent policy solves the deterministic counterpart $\left(\mathbf{D}^{\prime}\right)$ to set the initial inventory $\alpha^{\mathrm{CE}} \geq 0$. Given $\alpha=\alpha^{\mathrm{CE}}$, the policy then sets $\mathbf{y}^{\mathrm{CE}}:[0, \infty) \times\{1, \ldots, T\} \mapsto[0,1]$ as either one of the certainty-equivalent intensity policies described in the previous sections, where $\mathrm{CE} \in\{\mathrm{OL}, \mathrm{CL}\}$. We denote the expected profit of the certainty-equivalent policy of the joint inventory and pricing problem as $Q^{\mathrm{CE}}(T)$.

Algorithm 3 gives a description of the CE policy.
Algorithm 3: Setting initial inventory and prices with the CE policy.

```
procedure Certainty Equivalent( \(T\) )
    \(\alpha^{\mathrm{CE}} \leftarrow\) optimal solution of ( \(\mathbf{D}^{\prime}\) )
    set \(N_{0}=\alpha^{\text {CE }} \quad \triangleright\) set initial inventory
    set prices according to the CE-policy (open-loop or closed-loop) for ( \(\alpha^{\mathrm{CE}}, T\) )
```

Computing the certainty-equivalent policy for a joint inventory and pricing policy is tractable. Recall that in Theorem 2(ii), we prove that the deterministic value function $V^{\mathrm{D}}(T ; u, \alpha)$ is jointly concave in $(u, \alpha)$ for a given $T$. This implies that solving for the certainty-equivalent market coverage $\alpha^{\mathrm{CE}}$ can be simply done by gradient methods like the Newton algorithm.

Consider a setting where we scale by a factor $m$ both the initial inventory and the expected demand by (14). We denote the optimal expected profit as $Q^{*}(m, T)$ and the expected profit of the certainty-equivalent policy is $Q^{\mathrm{CL}}(m, T)$. As in the case with the certainty-equivalent pricing
policies, we show that the expected profit loss under Algorithm 3 grows sub-linearly in $m$ this means that our proposed joint decision policy is asymptotically optimal. This is formally established in Theorem 8. The proof is in Appendix C.1.

Theorem 8 (Expected profit loss of CE policies). The following holds:

$$
\begin{equation*}
1-\frac{Q^{\mathrm{CE}}(m, T)}{Q^{*}(m, T)}=\mathcal{O}(1 / \sqrt{m}) \tag{21}
\end{equation*}
$$

This result shows that the CE policy guarantees a close-to-optimal expected profit when the scale of inventory and demand is large. This result is somewhat surprising since $\alpha^{C E} m$ is not necessarily equal to the optimal initial inventory of the $m$ th stochastic problem (which we denote by $\left.\alpha^{*} m\right)$. Hence, the fact that the CE policy may choose a different initial inventory implies that the asymptotic optimality in Theorem 8 does not follow immediately from Theorems 6 and 7. But the implication of Theorem 8 is that when $m$ is large enough, the scaled-down initial inventory $\alpha^{*}$ is close to $\alpha^{\mathrm{CE}}$.

### 5.2 Analysis of a fixed-price policy

When the demand rate is time-stationary and independent, a fixed-price policy (i.e., setting the same price for all time periods) is known to be asymptotically optimal (Gallego and Van Ryzin 1994). We next analyze the performance of such a policy under our problem setting with statedependent demand.

Given the initial inventory $\alpha \geq 0$, we first define the fixed-price policy $\mathbf{y}^{\text {FP }}$. If $\alpha$ is sufficiently large, the fixed-price policy fixes a price corresponding to intensity $\bar{y}$, where $\bar{y} \in[0,1]$ is the unique maximizer of the revenue function, i.e., $\bar{y} \triangleq \arg \max _{y \in[0,1]} x^{-1}(y) y$. In other words, if the inventory constraint is nonbinding, the policy chooses the intensity that maximizes the current period revenue only, without considering the effects of inventory and sales on demand. If the inventory constraint is binding, the policy instead chooses the intensity so that the expected total demand equals the initial inventory, i.e., the fixed point $y^{\text {so }}$ of the equation (the superscript "so" stands for "stockout price"):

$$
\bar{y}^{\mathrm{so}}=\frac{\alpha}{\sum_{t=1}^{T} \lambda\left(n_{t-1}^{\bar{y}^{\mathrm{so}}}, \alpha\right)}
$$

where, for any $y \in[0,1],\left(n_{0}^{y}, n_{1}^{y}, \ldots, n_{T}^{y}\right)$ is defined as the deterministic sequence with $n_{0}^{y}=\alpha$ and $n_{t}^{y}=n_{t-1}^{y}-\lambda\left(n_{t-1}^{y}, y\right) y$ for all $t \in \mathcal{T}$. Note that $\bar{y}^{\text {so }}$ can be found by fixed-point iteration.

Mathematically, given any initial inventory $\alpha \geq 0$, the fixed-price policy $\mathbf{y}^{\text {FP }}$ is defined for every $(n, t) \in(0, \alpha] \times \mathcal{T}$ as:

$$
\mathbf{y}^{\mathrm{FP}}(n, t)=y^{\mathrm{FP}} \triangleq \begin{cases}\bar{y}, & \text { if } \alpha \geq \sum_{t=1}^{T} \lambda\left(n_{t-1}^{\bar{y}}, \alpha\right) \bar{y}  \tag{22}\\ \bar{y}^{\mathrm{so}}, & \text { otherwise }\end{cases}
$$

To implement this, the seller will charge the price $y^{\mathrm{FP}}$ for all $T$ periods.

Under the joint inventory and pricing problem, the fixed-price policy sets initial inventory $\alpha^{\mathrm{FP}}$ by solving

$$
\begin{equation*}
Q^{\mathrm{D}^{\prime}}(T) \triangleq \max _{\alpha \geq 0} V^{\mathrm{D}^{\prime}, \alpha}(T)-c \alpha \tag{S}
\end{equation*}
$$

where $V^{\mathrm{D}^{\prime}, \alpha}$ is the deterministic revenue with initial inventory $\alpha$ and fixed-price policy $\mathbf{y}^{\mathrm{FP}}$. Specifically,

$$
\begin{equation*}
V^{\mathrm{D}^{\prime}, \alpha}(T) \triangleq \sum_{t=1}^{T} x^{-1}\left(y^{\mathrm{FP}}\right) \lambda\left(n_{t-1}^{\mathrm{FP}}, \alpha\right) y^{\mathrm{FP}} \tag{23}
\end{equation*}
$$

where $n_{0}^{\mathrm{FP}}=\alpha$ and $n_{t}^{\mathrm{FP}}=n_{t-1}^{\mathrm{FP}}-\lambda\left(n_{t-1}^{\mathrm{FP}}, \alpha\right) y^{\mathrm{FP}}$ for all $t \leq T$. Then given $\alpha^{\mathrm{FP}}$, it sets $\mathbf{y}^{\mathrm{FP}}$ as the fixed-price policy just described with $\alpha=\alpha^{\mathrm{FP}}$. The fixed-price policy is outlined in Algorithm 4.

Algorithm 4: Setting the initial inventory and prices based on fixed-price policy.

```
procedure Fixed \(\operatorname{Policy}(T)\)
    \(\alpha^{\mathrm{FP}} \leftarrow\) optimal solution of \((\mathbf{S})\)
    set \(N_{0}=\alpha^{\mathrm{FP}} \quad \triangleright\) set initial inventory
    set prices with Fixed Pricing \(\left(\alpha^{\text {FP }}, T\right)\)
procedure Fixed Pricing \((\alpha, T)\)
    \(y^{\mathrm{FP}} \leftarrow \bar{y}\) or \(\bar{y}^{\text {so }}\) based on cases in (22) for \(\alpha\)
    for \(t \leftarrow 1\) to \(T\) do
        set intensity \(y^{\mathrm{FP}}\) by offering price \(x^{-1}\left(y^{\mathrm{FP}}\right) \quad \triangleright\) set current intensity (price)
```

We next state the main result of this subsection which describes the performance of the fixedprice policy under our setting. Under the setting where the expected demand and the initial inventory are scaled by $m$, we denote the expected profit of the fixed-price policy $\left(m \alpha^{\mathrm{FP}}, \mathbf{y}^{\mathrm{FP}}\right)$ as $Q^{\mathrm{FP}}(m, T)$. For any $\alpha \geq 0$, we denote $V^{\mathrm{FP}, \alpha}(m, T)$ as the expected revenue under the stochastic model of the fixed-price policy $\mathbf{y}^{\mathrm{FP}}$ with initial inventory $m \alpha$, and $V^{*, \alpha}(m, T)$ as the expected revenue under the optimal pricing policy with initial inventory $m \alpha$.

Proposition 2 (Profit loss of the fixed-price policy). When $T \geq 2$, if the following conditions hold for a fixed $\alpha \geq 0$ :
(i) $\left.\frac{\partial}{\partial y} V^{\mathrm{D}}(T-1 ; \alpha-\lambda(\alpha, \alpha) y, \alpha)\right|_{y=\bar{y}} \neq 0$, and
(ii) $\alpha \geq \sum_{t=1}^{T} \lambda\left(n_{t-1}^{\bar{y}}, \alpha\right) \bar{y}$,
then $V^{*, \alpha}(m, T)-V^{\mathrm{FP}, \alpha}(m, T)=\Omega(m)$. If (i)-(ii) hold for $\alpha=\alpha^{\mathrm{FP}}$, then $Q^{*}(m, T)-Q^{\mathrm{FP}}(m, T)=$ $\Omega(m)$.

The proof is in Appendix C.2. Condition (i) of Proposition 2 implies the myopic optimal intensity $\bar{y}$ is not the optimal first-period price for deterministic model $V^{\mathrm{D}}(T)$. Condition (ii) implies that the initial inventory is sufficiently large. Proposition 2 shows that both profit loss and revenue loss of a fixed-price policy grows at least linearly in the scaling factor $m$.

One may think that the reason that the fixed-price policy performs poorly is that it may not start with the optimal initial inventory, i.e., $\alpha^{\mathrm{FP}} \neq \alpha^{*}$. However, Proposition 2 shows that, regardless of the initial inventory level, the profit loss grows at least at a linear rate in the scaling factor as long as the initial inventory level is sufficiently large. This shows that the inability to adjust the price results in a much greater loss when demand depends on inventory and cumulative sales.

In contrast, the certainty-equivalent policies allow the seller to adjust price, even if the price sequence is static (i.e., open-loop policy). Thus, whether the future demand is driven by past sales or by inventory availability (or both), the seller can account for the current revenue as well as the future revenue when setting prices. The difference in the fixed pricing policy and a certaintyequivalent policy can be demonstrated when $T=2$. Proposition 2 shows that a fixed price results in a loss growing at least at a linear rate in the scaling factor. By contrast, the revenue and profit loss of certainty-equivalent policies are order $\mathcal{O}(\sqrt{m})$, which implies asymptotic optimality (see Theorems 6 to 8 ). This means, even a single opportunity to change the price (based on the sales and inventory) can substantially reduce the revenue or profit loss.

## 6 Numerical Studies

In this section, we conduct several numerical experiments to demonstrate the performance of the certainty-equivalent policies (CE-OL and CE-CL). We first illustrate the analytic properties of the deterministic value function $V^{\mathrm{D}}(T)$. In Section 6.2 , we show the CE-OL and CE-CL converge fast numerically and can achieve close-to-optimal performance even in instances with a small scaling factor $m$. In Section 6.4, we experiment on the number of price changes and demonstrate the value of increased flexibility in pricing.

### 6.1 The deterministic revenue $V^{\mathrm{D}, \alpha}(T)$ and the initial inventory problem

We illustrate the deterministic revenue function $V^{\mathrm{D}, \alpha}(T)$ with a concrete example. Following Example 3, we choose price sensitivity function $x(\pi)=e^{-\gamma \pi}-c_{x}$. We consider a case where the demand is influenced by both the past purchases and inventory availability by setting the SIS function to be a mixture of the SIS functions in Examples 1 and 3, respectively. In particular,

$$
\begin{equation*}
\lambda(n, \alpha)=\left(w \lambda^{(1)}(n, \alpha)+(1-w) \lambda^{(2)}(n, \alpha)\right) \Delta t \tag{24}
\end{equation*}
$$

where $\lambda^{(1)}(n, \alpha)=\left(\left(n-\alpha^{2}+1\right) / N_{r}\right)^{\beta}$ (cf. (3a)) and $\lambda^{(2)}(n, \alpha)=(1-(\alpha-n))(p+q(\alpha-n))$ (cf.(2)), and $\Delta t$ is the constant length of each time period. (We include the constant $\Delta t$ because later on we examine the effect of changing $\Delta t$ to change the number of price change opportunities within a fixed time.) Note that we modified (3a) so that $\lambda(n, \alpha)$ is jointly concave in $(n, \alpha)$. These modifications have no effect on the qualitative properties of the optimal prices in Smith and Agrawal (2017). Here $\lambda(n, \alpha)$ in (24) is jointly concave in $(n, \alpha)$. The parameters used in this example are $\left(p, q, N_{r}, \beta, \gamma, c_{x}, T, \Delta t\right)=(0.4,0.6,25,0.6,0.001,0.01,10,2)$.

Figure 1 plots the optimal value function $V^{\mathrm{D}, \alpha}(T)$ as a function of the initial inventory $\alpha$ with different weights $w$ of the SIS function (24). Without loss of generality, we normalize the


Figure 1: The deterministic revenue function (D) plotted against the initial inventory $\alpha$, for different values of $w$ in (24).
demand so that we impose the constraint $\alpha \in[0,1]$. The figure illustrates that $V^{\mathrm{D}, \alpha}(T)$ is concave in $\alpha$, which agrees with item (ii). When $w=0$, only the network effect (the positive effect of sales on demand) comes into play, and so it is optimal to serve the market fully ( $\alpha=1$ ). When $w=1$, only scarcity effects are felt and the optimal initial inventory is $\alpha=0.68$. When $w=0.5$ (network effect, saturation effect, and scarcity effect are all present), the optimal choice of inventory is $\alpha=0.84$. This complex example with all three effects present shows that we should choose $\alpha<1$ in the presence of a scarcity effect of inventory.

### 6.2 Revenue loss of the certainty-equivalent policy

We next illustrate the performance of the CE policies on the demand pattern considered in Section 6.1. We set $w=0.5$ in (24) so that both display and word-of-mouth effects are present. From the previous experiments, the CE policy sets initial inventory $\alpha^{\mathrm{CE}}=0.84$. The dynamic pricing policy $\mathbf{y}^{\mathrm{CL}}$ is based on reoptimizing (D) in each period with updated inventory levels. The policy $\mathbf{y}^{\mathrm{OL}}$ does not reoptimize the revenue in each period but sets time-varying prices.

We vary the inventory and demand scaling factor $m$ from 100 to 3000 , with discretizations shown in the horizontal axis of Figure 2 . For each $m$, we randomly generate $2 \times 10^{4}$ demand sample paths following a bounded support Poisson distribution; we implement the dynamic pricing policies $\mathbf{y}^{\mathrm{OL}}$ and $\mathbf{y}^{\mathrm{CL}}$, and record the realized revenue on each path. The revenue averaged over the sample paths, which we denote by $\bar{V}^{\mathrm{OL}}(m, T)$ and $\bar{V}^{\mathrm{CL}}(m, T)$, are the approximations for the expected revenue of the certainty-equivalent policies, $V^{\alpha^{\mathrm{CE}}, \mathrm{y}^{\mathrm{OL}}}(m, T)$ and $V^{\alpha^{\mathrm{CE}}, \mathrm{y}}{ }^{\mathrm{CL}}(m, T)$ respectively. We also note the $95 \%$ confidence intervals of this sample average.

Since the optimal revenue $V^{*}(m, T)$ is impossible to compute for problems with an unknown distribution, we compute $V^{\mathrm{D}}(m, T)$ (which is an upper bound of $V^{*}(m, T)$ ) for comparison. Based on our sample approximation for $V^{\mathrm{OL}}(m, T)$ and $V^{\mathrm{CL}}(m, T)$ for each $m$, we compute an upper bound for the revenue losses of the CE-OL and CE-CL policies as $\left(V^{\mathrm{D}}(m, T)\right.$ $\left.\bar{V}^{\mathrm{OL}}(m, T)\right) / V^{\mathrm{D}}(m, T)$ and $\left(V^{\mathrm{D}}(m, T)-\bar{V}^{\mathrm{CL}}(m, T)\right) / V^{\mathrm{D}}(m, T)$, which are shown as the points in Figure 2. The figure also shows the $95 \%$ confidence intervals of the revenue loss bound. From


Figure 2: Upper bound on the percentage revenue loss of the certainty-equivalent policies against the optimal value of the stochastic problem. The fixed-price policy has a bound on percentage revenue loss that is at least $30 \%$ (not shown in graph).

Theorem 7, we know that the upper bound on the revenue loss is $\mathcal{O}(1 / \sqrt{m})$, which is tightly traced by the $1 / \sqrt{m}$ fit, shown with a dashed line in Figure 2. We further observe that the revenue losses by implementing both $\mathbf{y}^{\mathrm{OL}}$ and $\mathbf{y}^{\mathrm{CL}}$ are very small ( $\sim 0.15 \%$ when $m=3000$ ). This implies that, for a product with scaling factor even as small as 100-3000 (small expected demand per period), the certainty-equivalent policies perform well. One may wonder how well the best fixed-price policy performs for the same problem. In all our examples, the fixed-price policy has a percentage revenue loss greater than or equal to $30 \%$ (we omit this from the figure to better highlight the difference between CE-OL, CE-CL, and the optimal policy).

### 6.3 The benefit of reoptimization in a non-asymptotic setting

In contrast to the open-loop policy CE-OL, the closed-loop policy CE-CL reoptimizes the deterministic model (D) in each price review period with updated state information. In our asymptotic analysis, we show that reoptimization does not reduce the convergence order of CE revenue loss. Through a numerical study comparing the two policies, we will examine the benefit of reoptimization in a non-asymptotic setting when $m=20$.

Figure 3 shows how the gain from reoptimization is affected as the number of price changes $T$ increases. In this example, demand follows a Poisson distribution and the Bass SIS function defined in (2) with $p$ fixed at 0.01 , when $q=1.0$, and $k=20$. The figure shows that more frequent reoptimization is beneficial as more opportunities to adjust prices reduces the probability of an early stock-out during the selling horizon and generates more revenue out of the remaining inventory. We note that the benefit of reoptimization has an increasing trend if there are more opportunities for changing prices.

Figure 4, on the other hand, shows how the gain from reoptimization changes by changing $q$ while keeping everything else the same. Since $-\frac{\partial^{2} \lambda}{\partial n^{2}} \propto q$, changing $q$ is equivalent to changing the concavity of $\lambda$. Our example shows that the gain increases as the SIS function becomes more concave. This is because when the SIS function is highly non-linear and concave, the static


Figure 3: Value of resolving by increasing number of price changes


Figure 4: Value of resolving by increasing the concavity of the SIS function

CE-OL current price typically deviates more from the optimal policy. For instance, if the SIS function follows a Bass function, as defined in (2), the second-order derivative with respect to inventory decreases with $q$, where $q$ is the imitation parameter in Bass terminology. This means that as $q$ increases (i.e., more people imitate), the seller will lose significant revenue by not reoptimizing (D).

We next discuss the intuition on why a revenue gap between CE-OL and CE-CL exists. The closed-loop policy reoptimizes the price in each period so, given state information, its expected demand does not exceed the remaining inventory. Hence, the conditional expectation of its inventory path, $\mathbb{E}\left(N_{t} \mid \mathcal{F}_{t-1}\right)=N_{t-1}-\lambda\left(N_{t-1}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(N_{t-1}, t\right)$, does not significantly deviate from its deterministic counterpart, $n_{t}^{\mathrm{D}}=n_{t-1}^{\mathrm{D}}-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}$. In contrast, policy CE-OL does not guarantee that the conditional expectation of $N_{t}$ is close to $n_{t}^{\mathrm{D}}$. This is because, given the inventory state, the open-loop price can result in an expected demand that is greater than the inventory, so $\mathbb{E}\left(N_{t} \mid \mathcal{F}_{t-1}\right) \neq N_{t-1}-\lambda\left(N_{t-1}, \alpha\right) y_{t}^{\mathrm{OL}}$. This explains why the revenue loss relative to the deterministic upper bound is greater under CE-OL.

### 6.4 Revenue loss due to limited price changes

The certainty-equivalent policies we consider are discrete-time policies that assume that the underlying demand is modeled as a discrete-time process. Hence, an interesting question to ask is: how much revenue can the discrete-time policy lose if the true demand is a continuoustime process? To answer this question, we use one of the CE policies, CE-CL, to illustrate the performance. We run experiments on demand that is modeled as a continuous-time Markov chain with the state variable $N^{m}$, where $N^{m}=\alpha m, \alpha m-1, \ldots, 0$. If $n$ is the current inventory level, the transition rate is $\lambda(n, \alpha m) x(\pi) / \Delta t$, with $\lambda(n, \alpha m)$ given in (24). That is, conditional on current inventory level $n$, the probability of having one sale during a time period of length $o(t)$ is

$$
\mathbb{P}\left(N_{t+o(t)}^{m}=n+1 \mid N_{t}^{m}=n\right)=\lambda(n, \alpha m) o(t)
$$

Table 3: The expected revenue of the discrete-time policy normalized with the expected revenue of a continuous-time policy

| T: Number of <br> price changes | 1 | 2 | 4 | 5 | 10 | 17 | 22 | 35 | 45 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 95 \% CI <br> lower bound | $70.3 \%$ | $95.6 \%$ | $97.9 \%$ | $98.4 \%$ | $99.4 \%$ | $99.6 \%$ | $99.8 \%$ | $99.9 \%$ | $100.0 \%$ |
| Expected <br> normalized revenue | $70.3 \%$ | $95.6 \%$ | $97.9 \%$ | $98.5 \%$ | $99.4 \%$ | $99.7 \%$ | $99.8 \%$ | $100.0 \%$ | $100.0 \%$ |
| $95 \%$ CI <br> upper bound | $70.3 \%$ | $95.7 \%$ | $98.0 \%$ | $98.5 \%$ | $99.4 \%$ | $99.7 \%$ | $99.9 \%$ | $100.0 \%$ | $100.0 \%$ |

and there is $o(t)$ probability of having more than one sale during a time period of length $o(t)$.
To see the loss due to the discrete approximation, we experiment with different values for $\Delta t$, the length of time between price changes. We do this while keeping the total planning horizon length $\bar{T}=T \Delta t$ unchanged. In particular, the case when $\Delta t$ approaches zero represents continuous price changes, which serves as a benchmark for the discrete-time model. For a given ( $T, \Delta t$ ) pair, we compute the CE-CL policy ( $\alpha^{\mathrm{CE}}, \mathbf{y}^{\mathrm{CL}}$ ) and implement the discrete-time policy in $8 \times 10^{3}$ sample paths simulated from the continuous-time Markov chain process.

For the various values of $T$, Table 3 reports the average revenue (and $95 \%$ confidence intervals) of the certainty-equivalent policy normalized against the average revenue with $T=45$ price changes (i.e., the continuous-time policy benchmark). Notice that we can see diminishing marginal returns when increasing the number of price changes. Consistent with Section 6.2, we observe a sharp increase in revenue when the number of price changes increases from 1 to 10 . However, we observe that 10 price changes are almost as good as continuous price changes.

These results provide numerical evidence that a few price changes are good enough to capture the revenue from changing price continuously (which is very costly in practice). A small number of prices go a long way. We believe the most important reason for this is the fact that the SIS function $\lambda(n, \alpha)$ is assumed to be jointly concave in $(n, \alpha)$ so that the demand rate is relatively "flat" compared to other convex forms. Moreover, because of the concavity of $\lambda$, in Lemma 3, we found that the deterministic optimal policy is Lipschitz continuous in the remaining inventory. This means the difference in the two policies is not too large when the inventory level changes, which implies the deterministic optimal policy is a relatively stable pricing policy. With the optimal price path to be relatively stable, a well-designed policy with one price change in the middle can have the ability to roughly trace the optimal path, which can recover most of the revenue. However, we note that such policy (piecewise constant pricing) is not asymptotically optimal in the face of a continuous-time dependent demand model.

## 7 Conclusion

Certainty equivalent (CE) policies are widely used in practice because they are easy to compute and require a minimal amount of information. The performance guarantee of CE policies has been extensively studied in the literature under settings where demand is independent across periods and prices can be changed continuously. In contrast to the demand models studied in
the previous literature on CE policies, our demand model is able to capture two distinct forces that critically influence future demand. The first force is that future demands are influenced by past sales. The word-of-mouth effect is an example of this force. The second force is that future demand is influenced by inventory availability. This force is often manifested in one of two forms: the scarcity effect (in case of luxury or fad items) and the billboard effect, which are found in many markets today. Moreover, we consider a periodic review pricing policy, which is commonly practiced in reality.

We analyze two CE pricing policies: an open-loop CE policy (CE-OL) and a closed-loop CE policy (CE-CL). We show that as the scaling factor $m$ increases, both CE pricing policies are asymptotically optimal with a regret rate of $\mathcal{O}(\sqrt{m})$ when compared with the optimal policy. The regret upper bound is tight as we show the revenue loss of a CE policy is lower bounded by $\Omega(\sqrt{m})$. Our theoretical results show that when future demand is state-dependent, reoptimization may not necessarily improve the CE revenue loss' convergence order. In contrast, when demands are independent, one can expect that reoptimization reduces revenue loss to $\mathcal{O}(\log m)$. We then extend our results to the case where the seller chooses initial inventory along with price in each period. We also show that when demand depends on time, cumulative sales, and/or inventory availability, the asymptotic performance of CE policies does not change.

To further explore the difference of dynamic pricing under sales and inventory dependent demand against traditional demand assumptions used in the dynamic pricing literature, we also evaluate the performance of the static pricing policy (which was proven to be optimal in classical settings). We show that the revenue loss from static pricing can be huge and it grows at least at the rate of a linear function when demand is dependent on cumulative sales and inventory.

An accompanying numerical study shows the performance and implementability of both CE pricing policies. We also show that the CE-CL policy performs close optimality even in cases where the scaling factor is not large. Furthermore, we show that significant revenue improvement can be achieved by just a few price changes.

There are several future directions for our work. One is to extend the framework to the multiproduct case where those products share the same market. Another extension is to consider strategic customers. The customers can strategically wait until there is a discount. Sapra et al. (2010) touch on this with the wait-list effect, where here it may be that a customer registers some interest in the product (follows on Twitter) but is waiting for a sale. Another direction is to incorporate learning into our model. In this paper, we assume that the conditional expectation of the demand is known. It is possible to approximate the expectation using available data throughout the selling horizon.

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## Online Companion

## Appendix A Companion results

Lemma 4. Define $r(y):=x^{-1}(y) y$. Under Assumption 2, the following hold:
(i) $r(y)$ is continuously differentiable, strictly concave and $r^{\prime \prime}$ exists for all $y \in[0,1]$,
(ii) there exists a unique optimal solution $\bar{y}$ to the optimization problem $\max _{y \in[0,1]} r(y)$, and
(iii) $y_{h}(n) \triangleq n / \lambda(n, \alpha)$ is differentiable in $n$ for $n \in[0, \alpha]$. $\left(y_{h}(n)\right.$ is the highest intensity not causing lost sales in expectation.)

Proof. We prove $r(y)$ is strictly concave in $y$ first. Using the product and inverse differentiation rules, and the fact that $\pi=x^{-1}(y)$, yields

$$
\frac{d^{2}}{d y^{2}}\left[x^{-1}(y) y\right]=\frac{2-\frac{x^{\prime \prime}(\pi) y}{x^{\prime}(\pi)^{2}}}{x^{\prime}(\pi)}
$$

By Assumption 2(ii) the denominator is negative. Assumption 2(iii) implies, after taking derivatives, that $2-\frac{x^{\prime \prime}(\pi) x(\pi)}{x^{\prime}(\pi)^{2}}>0$. Since $y_{i} \in[0,1]$, this implies that the numerator is positive. Thus, $\frac{d^{2}}{d y^{2}}\left[x^{-1}(y) y\right]<0$ and the strict concavity of $r(y)$ follows.

Besides the concavity of $r(y)$, the other properties are immediate from the relationships $y=x(\pi)$, $\rho(\pi)=r(y)$, the properties of $x^{-1}$, and Assumption 2(iv),(vii).

## Appendix B Section 3 proofs

## B. 1 Proof of Theorem 1

Proof. Any feasible solution to (D) is also feasible in $\left(\mathbf{D}^{\dagger}\right)$, so $V^{\mathrm{D}}(T ; u, \alpha) \leq V^{\mathrm{D}^{\dagger}}(T ; u, \alpha)$. To show " $\geq$ ", we will show that any feasible solution $y$ to $\left(\mathbf{D}^{\dagger}\right)$ where total demand exceeds inventory can be converted to a feasible solution with no stockout, and whose objective ( $\mathbf{D}^{\dagger}$ a) is at least as large as that of $y$.

Let $y=\left(y_{1}, y_{2}, \ldots, y_{T}\right)$ be any policy that has positive lost sales ( $n$ can be accordingly determined by $y$ ), i.e., $\lambda\left(n_{t-1}, \alpha\right) y_{t}>n_{t-1}$ for some period $t$. Let $s$ be the index of the last period with lost sales. We will modify policy $y$ into a policy $y^{\prime}$ with one less period of lost sales, where the objective function $\left(\mathbf{D}^{\dagger} \mathrm{a}\right)$ under $y^{\prime}$ is no worse than that under $y$. More specifically, set $y_{s}^{\prime}=\frac{n_{s-1}}{\lambda\left(n_{s-1}, \alpha\right)}$, and $y_{t}^{\prime}=y_{t}$ for all $t \neq s$. Note that $y^{\prime}$ is feasible to problem (D) and $y_{s}^{\prime}<y_{s}$.

The only difference between the objective value $\left(\mathbf{D}^{\dagger}\right.$ a) under $y^{\prime}$ and that under $y$ is the revenue in period $s$. We have the difference to be

$$
\begin{aligned}
& \underbrace{x^{-1}\left(y_{s}^{\prime}\right) \min \left(\lambda\left(n_{s-1}, \alpha\right) y_{s}^{\prime}, n_{s-1}\right)}_{\text {revenue under } y_{s}^{\prime}}-\underbrace{x^{-1}\left(y_{s}\right) \min \left(\lambda\left(n_{s-1}, \alpha\right) y_{s}, n_{s-1}\right)}_{\text {revenue under } y_{s}} \\
& =x^{-1}\left(y_{s}^{\prime}\right) n_{s-1}-x^{-1}\left(y_{s}\right) n_{s-1} \geq 0
\end{aligned}
$$

where the last inequality comes from the fact that $x^{-1}(\cdot)$ is a decreasing function by Assumption 2(ii). Hence, the objective of $y^{\prime}$ is no worse than that of $y$. We next modify the solution $y^{\prime}$ so that there is one less period with lost sales, and the objective is no worse. We do this until there are no more periods with lost sales. This completes our proof.

## B. 2 Proof of Theorem 2

Proof. (i) We first show that the objective function ( $\mathbf{D}^{\prime} \mathrm{a}$ ) is jointly concave in $d$. To this end, we define the effective revenue function $r(y):=x^{-1}(y) y$, so the objective function $\left(\mathbf{D}^{\prime}\right.$ a) is equivalent

$$
\begin{equation*}
\sum_{t=1}^{T} \lambda\left(u-d_{1}-d_{2}-\ldots-d_{t-1}, \alpha\right) \cdot r\left(\frac{d_{t}}{\lambda\left(u-d_{1}-d_{2}-\ldots-d_{t-1}, \alpha\right)}\right) . \tag{25}
\end{equation*}
$$

To proceed, we require the following claim.
Claim 1. The function $\left(d^{\prime}, \lambda\right) \mapsto \lambda \cdot r\left(\frac{d^{\prime}}{\lambda}\right)$ is strictly concave in $\left(d^{\prime}, \lambda\right)$.
Claim 1 follows from Boyd and Vandenberghe (2004) page 39 (convexity of the perspective function).

We now show that each term in the summation of (25) is jointly concave in $\left(d_{1}, d_{2}, \ldots, d_{T}\right)$. Consider any $\theta \in[0,1]$, $d^{1}=\left(d_{1}^{1}, d_{2}^{1}, \ldots, d_{T}^{1}\right)$ and $d^{2}=\left(d_{1}^{2}, d_{2}^{2}, \ldots, d_{T}^{2}\right)$. We define the vector $\bar{d} \triangleq \theta d^{1}+(1-\theta) d^{2}$, where $\bar{d}_{t}=\theta d_{t}^{1}+(1-\theta) d_{t}^{2}$.
Consider an arbitrary index $t$. Because $\lambda(n, \alpha)$ is jointly concave in $(n, \alpha)$ by Assumption 2(vi), then

$$
\begin{align*}
& \lambda\left(u-\bar{d}_{1}-\bar{d}_{2}-\ldots-\bar{d}_{t-1}, \alpha\right) \\
& \quad \geq \underbrace{\theta \lambda\left(u-d_{1}^{1}-d_{2}^{1}-\ldots-d_{t-1}^{1}, \alpha\right)+(1-\theta) \lambda\left(u-d_{1}^{2}-d_{2}^{2}-\ldots-d_{t-1}^{2}, \alpha\right)}_{\bar{\lambda}} . \tag{26}
\end{align*}
$$

From the definition of $r$, we have that

$$
\begin{aligned}
& \lambda\left(u-\bar{d}_{1}-\bar{d}_{2}-\ldots-\bar{d}_{t-1}, \alpha\right) \cdot r\left(\frac{\bar{d}_{t}}{\lambda\left(u-\bar{d}_{1}-\bar{d}_{2}-\ldots-\bar{d}_{t-1}, \alpha\right)}\right) \\
& =\bar{d}_{t} \cdot x^{-1}\left(\frac{\bar{d}_{t}}{\lambda\left(u-\bar{d}_{1}-\ldots-\bar{d}_{t-1}, \alpha\right)}\right) \\
& \geq \bar{d}_{t} \cdot x^{-1}\left(\frac{\bar{d}_{t}}{\bar{\lambda}}\right)=\bar{\lambda} \cdot r\left(\frac{\bar{d}_{t}}{\bar{\lambda}}\right) \\
& >\theta \lambda\left(u-d_{1}^{1}-\ldots-d_{t-1}^{1}, \alpha\right) \cdot r\left(\frac{d_{t}^{1}}{\lambda\left(u-d_{1}^{1}-\ldots-d_{t-1}^{1}, \alpha\right)}\right) \\
& \quad+(1-\theta) \lambda\left(u-d_{1}^{2}-\ldots-d_{t-1}^{2}, \alpha\right) \cdot r\left(\frac{d_{t}^{2}}{\lambda\left(u-d_{1}^{2}-\ldots-d_{t-1}^{2}, \alpha\right)}\right)
\end{aligned}
$$

where the first inequality follows from the fact that $x^{-1}$ is a monotone decreasing function and from (26). The second inequality follows Claim 1. Hence, this shows that each term in the summation (25) is jointly concave in $d=\left(d_{1}, \ldots, d_{T}\right)$. This proves that the objective function $\left(\mathbf{D}^{\prime}\right.$ a) is a jointly concave function in $d$.
We next show that the set of solutions $d$ that satisfy constraints $\left(\mathbf{D}^{\prime} \mathbf{b}\right)-\left(\mathbf{D}^{\prime} \mathbf{c}\right)$ is a convex set. To show this, we want to show that for any feasible $d^{1}=\left(d_{1}^{1}, d_{2}^{1}, \ldots, d_{T}^{1}\right), d^{2}=\left(d_{1}^{2}, d_{2}^{2}, \ldots, d_{T}^{2}\right)$ and any $\theta \in[0,1]$, that $\bar{d}=\theta d^{1}+(1-\theta) d^{2}$ is also feasible. Clearly, $\left(\mathbf{D}^{\prime} \mathbf{b}\right)$ is a linear constraint in $d$, so we only need to check that $\bar{d}_{t} \leq \lambda\left(u-\bar{d}_{1}-\ldots-\bar{d}_{t-1}, \alpha\right)$ for all $t$.

$$
\begin{aligned}
\bar{d}_{t} & =\theta d_{t}^{1}+(1-\theta) d_{t}^{2} \\
& \leq \theta \lambda\left(u-d_{1}^{1}-\ldots-d_{t-1}^{1}, \alpha\right)+(1-\theta) \lambda\left(u-d_{1}^{2}-\ldots-d_{t-1}^{2}, \alpha\right) \\
& \leq \lambda\left(u-\bar{d}_{1}-\ldots-\bar{d}_{t}, \alpha\right),
\end{aligned}
$$

where the first inequality follows from the feasibility of $d^{1}$ and $d^{2}$, and the second inequality follows
from (26). This completes the proof.
(ii) We prove the strict concavity of $V^{\mathrm{D}}(T ; u, \alpha)$ through a reformulation of (D) using the transformation $d_{t}=\lambda\left(n_{t-1}, \alpha\right) y_{t}$ to yield:

$$
\begin{align*}
V^{\mathrm{D}}(T ; u, \alpha)=\max _{n, d} & \sum_{t=1}^{T} x^{-1}\left(\frac{d_{t}}{\lambda\left(n_{t-1}, \alpha\right)}\right) \cdot d_{t} \\
\text { s.t. } & \sum_{t=1}^{T} d_{t} \leq u  \tag{27}\\
& n_{t}=n_{t-1}-d_{t} \quad \text { for all } t \geq 1 \\
& n_{0}=u \\
& 0 \leq d_{t} \leq \lambda\left(n_{t-1}, \alpha\right) \text { for all } t \geq 1
\end{align*}
$$

For any $\left(u_{1}, \alpha_{1}\right) \geq 0$ and $\left(u_{2}, \alpha_{2}\right) \geq 0$, we denote the optimal solution of $V^{\mathrm{D}}\left(T ; u_{1}, \alpha_{1}\right)$ and $V^{\mathrm{D}}\left(T ; u_{2}, \alpha_{2}\right)$ by $\left(n^{1}, d^{1}\right)$ and $\left(n^{2}, d^{2}\right)$, respectively. We may assume, without loss of generality, that $\left(n^{1}, d^{1}\right) \neq\left(n^{2}, d^{2}\right)$. Given any $\theta \in(0,1)$, our goal is to construct a new solution from $\left(n^{1}, d^{1}\right),\left(n^{2}, d^{2}\right)$ that is feasible to (27) with $u=\bar{u} \triangleq \theta u_{1}+(1-\theta) u_{2}$ and $\alpha=\bar{\alpha} \triangleq \theta \alpha_{1}+(1-$ $\theta) \alpha_{2}$, and whose objective value is strictly greater than $\theta V^{\mathrm{D}}\left(T ; u_{1}, \alpha_{1}\right)+(1-\theta) V^{\mathrm{D}}\left(T ; u_{2}, \alpha_{2}\right)$. Since $V^{\mathrm{D}}(T ; \bar{u}, \bar{\alpha})$ is no smaller than the objective value of any feasible solution, $V^{\mathrm{D}}(T ; \bar{u}, \bar{\alpha})>$ $\theta V^{\mathrm{D}}\left(T ; u_{1}, \alpha_{1}\right)+(1-\theta) V^{\mathrm{D}}\left(T ; u_{2}, \alpha_{2}\right)$. This proves the strict concavity of $V^{\mathrm{D}}$ in $(u, \alpha)$.
Set $\bar{n} \triangleq \theta n^{1}+(1-\theta) n^{2}$ and $\bar{d} \triangleq \theta d^{1}+(1-\theta) d^{2}$. It is easy to check that ( $\left.\bar{n}, \bar{d}\right)$ is feasible to (27) with $u=\bar{u}$ and $\alpha=\bar{\alpha}$. It remains to show that this solution has a strictly better revenue than $\theta V^{\mathrm{D}}\left(T ; u_{1}, \alpha_{1}\right)+(1-\theta) V^{\mathrm{D}}\left(T ; u_{2}, \alpha_{2}\right)$. The revenue under $(\bar{n}, \bar{d})$ for period $t$ is

$$
g\left(\bar{d}_{t}, \bar{n}_{t}\right) \triangleq x^{-1}\left(\frac{\theta d_{t}^{1}+(1-\theta) d_{t}^{2}}{\lambda\left(\theta n_{t}^{1}+(1-\theta) n_{t}^{2}, \theta \alpha_{1}+(1-\theta) \alpha_{2}\right)}\right) \cdot\left(\theta d_{t}^{1}+(1-\theta) d_{t}^{2}\right)
$$

Accordingly, our goal becomes showing

$$
\begin{align*}
\sum_{t=1}^{T} g\left(\bar{d}_{t}, \bar{n}_{t}\right) & >\theta \cdot \sum_{t=1}^{T} x^{-1}\left(\frac{d_{t}^{1}}{\lambda\left(n_{t}^{1}, \alpha_{1}\right)}\right) d_{t}^{1}+(1-\theta) \cdot \sum_{t=1}^{T} x^{-1}\left(\frac{d_{t}^{2}}{\lambda\left(n_{t}^{2}, \alpha_{2}\right)}\right) d_{t}^{2}  \tag{28}\\
& =\theta V^{\mathrm{D}}\left(\alpha_{1}, T\right)+(1-\theta) V^{\mathrm{D}}\left(\alpha_{2}, T\right)
\end{align*}
$$

In fact, we will show that there is a dominance of revenue in every period:

$$
\begin{equation*}
g\left(\bar{d}_{t}, \bar{n}_{t}\right)>\theta x^{-1}\left(\frac{d_{t}^{1}}{\lambda\left(n_{t}^{1}, \alpha_{1}\right)}\right) d_{t}^{1}+(1-\theta) x^{-1}\left(\frac{d_{t}^{2}}{\lambda\left(n_{t}^{2}, \alpha_{2}\right)}\right) d_{t}^{2} . \tag{29}
\end{equation*}
$$

To show (29), we note that $g(d, n)=\lambda(n, \alpha) \cdot r\left(\frac{d}{\lambda(n, \alpha)}\right)$, where $r$ is the effective revenue function $r(y):=x^{-1}(y) y$ defined in Appendix A.

We now show (29), because $\lambda(n, \alpha)$ is jointly concave in $(n, \alpha)$ by Assumption $2($ vi $)$, hence $\lambda\left(\bar{n}_{t}, \bar{\alpha}\right) \geq$
$\theta \lambda\left(n_{t}^{1}, \alpha_{1}\right)+(1-\theta) \lambda\left(n_{t}^{2}, \alpha_{2}\right)$. Then because $x^{-1}$ is a monotone decreasing function, we have

$$
\begin{aligned}
g\left(\bar{d}_{t}, \bar{n}_{t}\right) & \geq x^{-1}\left(\frac{\theta d_{t}^{1}+(1-\theta) d_{t}^{2}}{\theta \lambda\left(n_{t}^{1}, \alpha_{1}\right)+(1-\theta) \lambda\left(n_{t}^{2}, \alpha_{2}\right)}\right) \cdot\left(\theta d_{t}^{1}+(1-\theta) d_{t}^{2}\right) \\
& =\left(\theta \lambda\left(n_{t}^{1}, \alpha_{1}\right)+(1-\theta) \lambda\left(n_{t}^{2}, \alpha_{2}\right)\right) \cdot r\left(\frac{\theta d_{t}^{1}+(1-\theta) d_{t}^{2}}{\theta \lambda\left(n_{t}^{1}, \alpha_{1}\right)+(1-\theta) \lambda\left(n_{t}^{2}, \alpha_{2}\right)}\right) \\
& >\theta \lambda\left(n_{t}^{1}, \alpha_{1}\right) r\left(\frac{d_{t}^{1}}{\lambda\left(n_{t}^{1}, \alpha_{1}\right)}\right)+(1-\theta) \lambda\left(n_{t}^{2}, \alpha_{2}\right) r\left(\frac{d_{t}^{2}}{\lambda\left(n_{t}^{2}, \alpha_{2}\right)}\right) \\
& =\theta x^{-1}\left(\frac{d_{t}^{1}}{\lambda\left(n_{t}^{1}, \alpha_{1}\right)}\right) d_{t}^{1}+(1-\theta) x^{-1}\left(\frac{d_{t}^{2}}{\lambda\left(n_{t}^{2}, \alpha_{2}\right)}\right) d_{t}^{2},
\end{aligned}
$$

where the first equality is from the definition of $r$, and the last inequality is from Claim 1. This establishes (29), which in turn yields (28). This completes the proof.

## B. 3 Proof of Theorem 3

Proof. We first show (D) has a unique solution. Then via the transformation in $\left(\mathbf{D}^{\prime}\right)$, this implies that ( $\mathbf{D}^{\prime}$ ) has a unique optimal solution.

We prove this result through a dynamic programming reformulation of the deterministic program (D). (Note that in practice this DP does not need to be solved to determine $V^{\mathrm{D}}$, which can be found more efficiently using interior-point methods as we discuss in Section 3. This DP is only used for the purpose of analysis and proof.)

Fix $\alpha$. For any $u \in[0, \alpha]$, consider the following dynamic programming counterpart of (D):

$$
\begin{align*}
R^{\mathrm{D}}(u, T)=\max _{y} & x^{-1}(y) \lambda(u, \alpha) y+R^{\mathrm{D}}(u-\lambda(u, \alpha) y, T-1)  \tag{30a}\\
& \text { s.t. } \quad \lambda(u, \alpha) y \leq u \tag{30b}
\end{align*}
$$

where the base case is $R^{\mathrm{D}}(u, 0)$ for all $u \in[0, \alpha]$. Note that $V^{\mathrm{D}}(T ; u, \alpha)=R^{\mathrm{D}}(u, T)$. Further, we can construct an optimal solution (D) by solving the dynamic programming equations (30). Hence, to show that (D) has a unique solution, we need to show that (30) has a unique solution. Since the feasible set of (30) is compact, to show that (30) has a unique solution, it suffices to show that the objective function,

$$
\begin{equation*}
R^{\mathrm{D}, y}(u, T) \triangleq x^{-1}(y) \lambda(u, \alpha) y+R^{\mathrm{D}}(u-\lambda(u, \alpha) y, T-1) \tag{31}
\end{equation*}
$$

is strictly concave in $y$.
Claim 2. $R^{\mathrm{D}, y}(u, T)$ is strictly concave in $y$.
The first term of $R^{\mathrm{D}, y}(u, T)$ is strictly concave in $y$ from Lemma 4(i). To see that the second term is also concave, its second-order derivative with respect to $y$ is

$$
\left.\lambda(u, \alpha)^{2} \frac{\partial^{2}}{\partial u^{\prime 2}} R^{\mathrm{D}}\left(u^{\prime}, T-1\right)\right|_{u^{\prime}=u-\lambda(u, \alpha) y} \leq 0
$$

where $\left.\right|_{u^{\prime}=u}$ means the term is evaluated at $u^{\prime}=u$, and the inequality comes from Theorem 2(ii) and the fact that $R^{\mathrm{D}}\left(u^{\prime}, T-1\right)=V^{\mathrm{D}}\left(T ; u^{\prime}, \alpha\right)$.

## B. 4 Proof of Theorem 4

The proof requires the following lemma.
Lemma 5. Let $(n, y)$ be a feasible solution to $(\mathbf{D})$, where $y \neq 0$. If $y_{i}=0$ for some index $i$, there exists a feasible solution $\left(n^{\prime}, y^{\prime}\right)$ with $\left(n^{\prime}, y^{\prime}\right) \neq(n, y)$ and whose objective value is the same as $(n, y)$.

Proof of Lemma 5. We define the following procedure to move $y_{i}=0$ to the last period $T$ to yield a solution $\left(n^{\prime}, y^{\prime}\right)$ that gives the same objective value as $(n, y)$.

Algorithm 5

```
procedure \(\operatorname{Move}(i, n, y)\)
    \(\left(n_{t}^{\prime}=n_{t}, y_{t}^{\prime}=y_{t}\right)\) for all \(t \leq i-1\)
    \(\left(n_{t}^{\prime}=n_{t+1}, y_{t}^{\prime}=y_{t+1}\right)\) for all \(i \leq t \leq T-1\)
    \(\left(n_{T}^{\prime}=n_{T}, y_{T}^{\prime}=0\right)\)
    return \(\left(n^{\prime}, y^{\prime}\right)\)
```

Since $y \neq 0$, the new policy generated from $\operatorname{MOVE}(i, n, y)$ for an appropriately chosen $i$ results in $\left(n^{\prime}, y^{\prime}\right) \neq(n, y)$. (This is not true if the only nonzero entry of $y$ is the first index; in which case, we modify the move procedure so that $y_{i}=0$ is moved to the first period.) It is easy to check that $\left(n^{\prime}, y^{\prime}\right)$ is a feasible solution to $(\mathbf{D})$ since $(n, y)$ is feasible.

Finally, we show that $\left(n^{\prime}, y^{\prime}\right)$ has the same objective value as $(n, y)$. Notice that $n^{\prime}$ is constructed by shifting every $n_{t}$ with $t \geq i+1$ to one index smaller. The ending period remaining inventory is $n_{T}^{\prime}=n_{T}$. Hence,

$$
\begin{aligned}
\sum_{t=1}^{T} x^{-1}\left(y_{t}\right) \lambda\left(n_{t-1}, \alpha\right) y_{t} & =\sum_{t=1}^{i-1} x^{-1}\left(y_{t}\right) \lambda\left(n_{t-1}, \alpha\right) y_{t}+\sum_{t=i+1}^{T} x^{-1}\left(y_{t}\right) \lambda\left(n_{t-1}, \alpha\right) y_{t} \\
& =\sum_{t=1}^{i-1} x^{-1}\left(y_{t}^{\prime}\right) \lambda\left(n_{t-1}^{\prime}, \alpha\right) y_{t}^{\prime}+\sum_{t=i}^{T-1} x^{-1}\left(y_{t}^{\prime}\right) \lambda\left(n_{t-1}^{\prime}, \alpha\right) y_{t}^{\prime}
\end{aligned}
$$

Here, the first equality comes from $y_{i}=0$. The second equality comes from how Algorithm 5 (MOVE(i)) constructs $y^{\prime}$.

Now we can proceed with the proof of the theorem.
Proof of Theorem 4. We denote the unique optimal solution to ( $\mathbf{D}$ ) by $\left(n^{\mathrm{D}}, y^{\mathrm{D}}\right)$ where $n^{\mathrm{D}}=\left(n_{0}^{\mathrm{D}}, n_{1}^{\mathrm{D}}, \ldots, n_{T}^{\mathrm{D}}\right)$ and $y^{\mathrm{D}}=\left(y_{1}^{\mathrm{D}}, \ldots, y_{T}^{\mathrm{D}}\right)$. We first show $(\mathbf{D})$ has the following properties:
(i) the optimal solution is strictly positive (i.e., $d^{\mathrm{D}}>0$ ), and
(ii) the remaining inventory $n^{\mathrm{D}}$ is a strictly decreasing sequence.

Then via the transformation in $\left(\mathbf{D}^{\prime}\right)$, this implies that the optimal solution $d^{\mathrm{D}}$ to $\left(\mathbf{D}^{\prime}\right)$ lies in the interior of the feasible set (i.e., $\left.\lambda\left(u-d_{1}-\ldots-d_{t-1}, \alpha\right)>d_{t}^{\mathrm{D}}>0\right)$.

We first claim that for any $u \in(0, \alpha]$, the optimal partial solution $y^{\mathrm{D}}$ of $(\mathbf{D})$ is such that $y^{\mathrm{D}} \neq 0$. This is because the objective value of $y=0$ is 0 . However, the objective value for $y^{\prime}$ where $y_{1}^{\prime}=u / \lambda(u, \alpha)$ and $y_{i}^{\prime}=0$ for $i \neq 1$ is $x^{-1}(u / \lambda(u, \alpha)) u>0$. Note that $y^{\prime}$ is feasible since $y_{1}^{\prime}$ is the intensity that depletes all remaining inventory $u$. Hence, $y=0$ cannot be optimal, so $y^{\mathrm{D}} \neq 0$.

We prove that $y^{\mathrm{D}}>0$ using contradiction. Assume there exists an $i$ such that $y_{i}^{\mathrm{D}}=0$. Then, according to Lemma 5, we can construct a different solution with the same objective value. This contradicts Theorem 3 that the optimal solution of $(\mathbf{D})$ is unique.

## B. 5 Strong duality of dynamic programming counterpart of (D)

For a fixed $\alpha$, note that $R^{\mathrm{D}}(u, T)$ in (30) is the dynamic programming counterpart of (D). We next establish a strong duality result for the DP formulation. This result is used in later proofs, notably Proposition 1.

Lemma 6. Fix $\alpha$. For any $u \in(0, \alpha]$,

$$
\begin{equation*}
R^{\mathrm{D}}(u, T)=\inf _{\mu \geq 0} L^{\mathrm{D}, \mu}(u, T), \tag{32}
\end{equation*}
$$

where, for any $\mu \geq 0, L^{\mathrm{D}, \mu}(u, T)$ is defined as:

$$
\begin{equation*}
L^{\mathrm{D}, \mu}(u, T) \triangleq \max _{y \in[0,1]}\left\{x^{-1}(y) \lambda(u, \alpha) y+R^{\mathrm{D}}(u-\lambda(u, \alpha) y, T-1)+\mu(u-\lambda(u, \alpha) y)\right\} . \tag{33}
\end{equation*}
$$

Proof. We use Slater's condition for convex programming duality (see page 226 in Boyd and Vandenberghe 2004). Recall, to invoke the Slater condition, we need to show that (30) is a convex optimization problem with a feasible point that satisfies its constraints strictly. Observe that all the constraints in (30) are affine in $y$. The objective function is concave in $y$, as established in Claim 2. Hence, (30) is a convex optimization problem

The next step is to demonstrate that there exists a feasible solution to (30) that satisfies the inequality constraint (30b) strictly. Notice that any $y \in(0, \min \{1, u / \lambda(u, \alpha)\})$ is strictly feasible to (30) because since $u>0$ and with Assumption 2(v), $u / \lambda(u, \alpha)>0$. Hence, Slater's condition implies (32) holds.

## B. 6 Proof of Proposition 1

Proof. We first introduce the dynamic programming counterpart of ( $\mathbf{D}^{\dagger}$ ) for any $u \in[0, \alpha]$ :

$$
R^{\mathrm{D}_{0}}(u, T) \triangleq \max _{y \in[0,1]} x^{-1}(y) \min (\lambda(u, \alpha) y, u)+R^{D_{0}}\left([u-\lambda(u, \alpha) y]^{+}, T-1\right) .
$$

Fix $\alpha$. We will make use of mathematical induction on $T$ to prove $R^{*}(u, T) \leq R^{\mathrm{D}_{0}}(u, T)=R^{\mathrm{D}}(u, T)$ for any $u \in[0, \alpha]$. If we are able to prove this, this proves the rest of the proposition since $V^{*}(T)=$ $R^{*}(\alpha, T)$ and $V^{\mathrm{D}}(T)=R^{\mathrm{D}}(\alpha, T)$.

For the base case with $T=1$, we define the optimal expected revenue $R^{*}(u, 1)$ for any given remaining inventory $u \leq \alpha$ as:

$$
\begin{equation*}
R^{*}(u, 1) \triangleq \max _{y \in[0,1]} \mathbb{E}_{y, u}\left[x^{-1}(y) \min (D, u)\right] \tag{34a}
\end{equation*}
$$

For a given $y$, let us denote the objective value (34a) as $V^{y}(u, 1)$.
Consider any $y \in[0,1]$. We have that

$$
\begin{align*}
V^{y}(u, 1) & =\mathbb{E}_{y, u}\left[x^{-1}(y) \min (D, u)\right] \\
& \leq \max _{y_{0} \in[0,1]} \mathbb{E}_{y_{0}, u}\left[x^{-1}\left(y_{0}\right) \min (D, u)\right] \\
& =\max _{y_{0} \in[0,1]} x^{-1}\left(y_{0}\right) \mathbb{E}_{y_{0}, u}[\min (D, u)] \\
& \leq \max _{y_{0} \in[0,1]} x^{-1}\left(y_{0}\right) \min \left(\mathbb{E}_{y_{0}, u}(D), u\right)  \tag{35}\\
& =\max _{y_{0} \in[0,1]} x^{-1}\left(y_{0}\right) \min \left(\lambda(u, \alpha) y_{0}, u\right) . \tag{36}
\end{align*}
$$

Here, (35) comes from $\min (D, n)$ is a concave function of $D$ and Jensen's inequality. (36) comes from $\mathbb{E}_{y_{0}, u}(D)=\lambda(u, \alpha) y_{0}$. From the definition of $R^{\mathrm{D}_{0}}(u, 1)$, the right-hand side of (35) is equal to $R^{\mathrm{D}_{0}}(u, 1)$. Therefore, we have that

$$
\begin{equation*}
V^{y}(u, 1) \leq R^{\mathrm{D}_{0}}(u, 1) \tag{37}
\end{equation*}
$$

The last step to finish the base case of induction is to take the supremum of the left-hand side of (37) over all $y \in[0,1]$. This yields $R^{*}(u, 1) \leq R^{\mathrm{D}_{0}}(u, 1)=R^{\mathrm{D}}(u, 1)$.

For the inductive step, assume that for any $T \leq T^{\prime}$, we have $R^{*}(u, T) \leq R^{\mathrm{D}_{0}}(u, T)$ for any given $u \leq \alpha$. We prove $R^{*}\left(u, T^{\prime}+1\right) \leq R^{\mathrm{D}_{0}}\left(u, T^{\prime}+1\right)$ for all $u \leq \alpha$ to finish the inductive step.

Note that we can reformulate $R^{*}\left(u, T^{\prime}+1\right)$ as:

$$
\begin{gather*}
R^{*}\left(u, T^{\prime}+1\right)=\max _{y \in[0,1]} \mathbb{E}_{y, u}\left[x^{-1}(y)\left(D-[D-u]^{+}\right)+R^{*}\left([u-D]^{+}, T^{\prime}\right)\right]  \tag{38a}\\
\text { s.t. } \mathbb{E}_{y, u}(D)=\lambda(u, \alpha) y \tag{38b}
\end{gather*}
$$

Claim 3. The maximization problem (38) is feasible and $R^{*}\left(u, T^{\prime}+1\right)$ is bounded.
We know $y=0$ is a feasible solution. Moreover, the objective function (38a) is bounded below by zero and bounded above by $x^{-1}(\bar{y}) \lambda(u, \alpha) \bar{y}+\max _{u \in[0,1]} R^{\mathrm{D}_{0}}\left(u, T^{\prime}\right)<\infty$, where $\bar{y}$ is defined in Lemma 4(ii). This concludes the claim.

Now, consider any $y \in[0,1]$ feasible to (38b). We denote its objective value (38a) as $V^{y}\left(u, T^{\prime}+1\right)$. Then for any $\gamma$, we have that

$$
\begin{align*}
V^{y}\left(u, T^{\prime}+1\right) & \leq \mathbb{E}_{y, u}\left[x^{-1}(y)\left(D-[D-u]^{+}\right)+R^{*}\left([u-D]^{+}, T^{\prime}\right)\right]+\gamma\left(\mathbb{E}_{y, u}(D)-\lambda(u, \alpha) y\right)  \tag{39a}\\
& \leq \max _{y_{0} \in[0,1]} \mathbb{E}_{y_{0}, u}\left[x^{-1}\left(y_{0}\right)\left(D-[D-u]^{+}\right)+R^{*}\left([u-D]^{+}, T^{\prime}\right)+\gamma\left(D-\lambda(u, \alpha) y_{0}\right)\right]  \tag{39b}\\
& \leq \max _{y_{0} \in[0,1]} \mathbb{E}_{y_{0}, u}\left[x^{-1}\left(y_{0}\right)\left(D-[D-u]^{+}\right)+R^{\mathrm{D}_{0}}\left([u-D]^{+}, T^{\prime}\right)+\gamma\left(D-\lambda(u, \alpha) y_{0}\right)\right] . \tag{39c}
\end{align*}
$$

Here, (39c) comes from the inductive hypothesis. Since (39) is true for all feasible $y$, taking the supremum of $V\left(y ; u, T^{\prime}+1\right)$ over $y \in[0,1]$ satisfying (38b), we have that $R^{*}\left(u, T^{\prime}+1\right)$ is bounded above by (39c).

Note that (39c), and hence $R^{*}\left(u, T^{\prime}+1\right)$, is bounded above by

$$
\begin{equation*}
\max _{\substack{y_{0} \in[0,1], d \in \Re}}\left\{x^{-1}\left(y_{0}\right)\left(d-[d-u]^{+}\right)+R^{\mathrm{D}_{0}}\left([u-d]^{+}, T^{\prime}\right)+\gamma\left(d-\lambda(u, \alpha) y_{0}\right)\right\} \tag{40}
\end{equation*}
$$

Note that (40) is an upper bound because $d$, being a decision variable that can take any value, results in a larger value than (39c). Since (40) is an upper bound to $V^{y}\left(u, T^{\prime}+1\right)$ for any values of $\gamma$, we take the infimum over all possible values resulting in the upper bound (41) as follows:

$$
\begin{equation*}
R^{*}\left(u, T^{\prime}+1\right) \leq \inf _{\gamma} \max _{\substack{y_{0} \in[0,1], d \in \Re}}\left\{x^{-1}\left(y_{0}\right)\left(d-[d-u]^{+}\right)+R^{\mathrm{D}_{0}}\left([u-d]^{+}, T^{\prime}\right)+\gamma\left(d-\lambda(u, \alpha) y_{0}\right)\right\} \tag{41}
\end{equation*}
$$

Next, we will prove that the right-hand side of (41) equals $R^{\mathrm{D}}\left(u, T^{\prime}+1\right)$. Note that $\gamma=0$ is the solution to (41) because otherwise, $d$ can be chosen such that the value of (41) is $+\infty$. Then, for the problem in (41), it suffices to restrict $d \leq u$, since any $d>u$ does not improve the value of the objective
function. Thus, we know for any $\mu \geq 0$, the right-hand side of (41) is upper bounded by

$$
\begin{equation*}
\inf _{\gamma} \max _{\substack{y_{0} \in[0,1], d \leq u}}\left\{x^{-1}\left(y_{0}\right)\left(d-[d-u]^{+}\right)+R^{\mathrm{D}_{0}}\left([u-d]^{+}, T^{\prime}\right)+\gamma\left(d-\lambda(u, \alpha) y_{0}\right)+\mu(u-d)\right\} \tag{42}
\end{equation*}
$$

Because (42) is the upper bound of (41) for any $\mu \geq 0$, we can take the infimum of (42) and yield the final upper bound of (41) as follows

$$
\begin{equation*}
R^{*}\left(u, T^{\prime}+1\right) \leq \inf _{\gamma, \mu \geq 0} \max _{\substack{y_{0} \in[0,1], d \leq u}}\left\{x^{-1}\left(y_{0}\right) d+R^{\mathrm{D}_{0}}\left(u-d, T^{\prime}\right)+\gamma\left(d-\lambda(u, \alpha) y_{0}\right)+\mu(u-d)\right\} \tag{43}
\end{equation*}
$$

Since $R^{\mathrm{D}}$ is equivalent to $R^{\mathrm{D}_{0}}$, we observe that the right-hand side of (43) is the dual problem of $R^{\mathrm{D}}$ and according to Lemma 6, we can simplify (43) as

$$
R^{*}\left(u, T^{\prime}+1\right) \leq \max _{y_{0} \in[0,1]}\left\{x^{-1}\left(y_{0}\right) \lambda(u, \alpha) y_{0}+R^{\mathrm{D}}\left(u-\lambda(u, \alpha) y_{0}, T^{\prime}\right)\right\}=R^{\mathrm{D}}\left(u, T^{\prime}+1\right)
$$

This finishes our inductive step.

## B. 7 Proof of Theorem 5

Proof. It suffices to consider a two-period setting $(T=2)$ and we set $\alpha=\lambda(\alpha, \alpha) y_{1}^{\mathrm{D}}+\lambda\left(n_{1}^{\mathrm{D}}, \alpha\right) y_{2}^{\mathrm{D}}$ where $y_{2}^{\mathrm{D}}=\arg \max _{y \in[0,1]} x^{-1}(y) y$ and $\alpha>\lambda(\alpha, \alpha) y_{1}^{\mathrm{D}}+\sqrt{\lambda(\alpha, \alpha) y_{1}^{\mathrm{D}}}$. This $\alpha$ is a fixed point such that when demand is deterministic, under the optimal deterministic policy, it uses up all the inventory.

Let $\lambda(\cdot, \cdot)$ be a general homogeneous function with degree 1. Hence, $\lambda(n m, \alpha m)=m \lambda(n, \alpha)$. So, if we let $\lambda^{m}=\lambda$ for all $m$, then Assumption 4 is satisfied.

Suppose that demand follows a three-point distribution such that for any $t=1,2$, given $y_{t}$ and $\mathcal{F}_{t-1}$, the conditional probability of $D_{t}^{m}$ is:

$$
\begin{aligned}
& \mathbb{P}\left(D_{t}^{m}=\lambda\left(N_{t-1}^{m}, \alpha m\right) y_{t}-\sqrt{\lambda^{m}\left(N_{t-1}^{m}, \alpha m\right) y_{t}} \mid \mathcal{F}_{t-1}\right)=1 / 3 \\
& \mathbb{P}\left(D_{t}^{m}=\lambda\left(N_{t-1}^{m}, \alpha m\right) y_{t} \mid \mathcal{F}_{t-1}\right)=1 / 3 \\
& \mathbb{P}\left(D_{t}^{m}=\lambda\left(N_{t-1}^{m}, \alpha m\right) y_{t}+\sqrt{\lambda\left(N_{t-1}^{m}, \alpha m\right) y_{t}} \mid \mathcal{F}_{t-1}\right)=1 / 3
\end{aligned}
$$

By construction, $\mathbb{E}\left[D_{t}^{m} \mid \mathcal{F}_{t-1}\right]=\lambda\left(N_{t-1}^{m}, \alpha m\right) y_{t}$ and this distribution satisfies Assumption 3 because $\operatorname{Var}\left(D_{t}^{m} \mid \mathcal{F}_{t-1}\right)=\frac{2}{3} \lambda^{m}\left(N_{t-1}^{m}, \alpha m\right) y_{t}$.

We prove the theorem by analyzing the expected revenue loss under each outcome of $D_{1}^{m}$. Note that, by definition of policy CE-CL, we have $y_{1}^{\mathrm{CL}}=y_{1}^{\mathrm{D}}$. Also, $N_{0}^{m}=\alpha m$.

Let $\mathcal{E}_{0}$ denote the event $\left\{D_{1}^{m}=\lambda\left(N_{0}^{m}, \alpha m\right) y_{1}^{\mathrm{CL}}\right\}=\left\{D_{1}^{m}=\lambda(\alpha m, \alpha m) y_{1}^{\mathrm{D}}\right\}$. Under $\mathcal{E}_{0}$, there is no stockout in period 1 due to our choice of $\alpha$, so the period 1 revenue of CE-CL is equal to $x^{-1}\left(y_{1}^{\mathrm{CL}}\right) D_{1}^{m}=$ $x^{-1}\left(y_{1}^{\mathrm{D}}\right) \lambda(\alpha m, \alpha m) y_{1}^{\mathrm{D}}$. Note that this coincides with the period 1 revenue in $V^{\mathrm{D}}(m, T)$. So given event $\mathcal{E}_{0}$, the period 1 revenue loss of CE-CL is zero.

Under $\mathcal{E}_{0}$, since there is no period 1 stockout, then together with the constraints of $(\mathbf{D})$ and the fact that $\lambda$ is homogeneous with degree 1 , we have:

$$
\begin{equation*}
N_{1}^{m}=\alpha m-D_{1}^{m}=\alpha m-\lambda(\alpha m, \alpha m) y_{1}^{\mathrm{D}}=m\left(\alpha-\lambda(\alpha, \alpha) y_{1}^{\mathrm{D}}\right)=m n_{1}^{\mathrm{D}} \tag{44}
\end{equation*}
$$

Recall that $n_{1}^{\mathrm{D}, m}=m n_{1}^{\mathrm{D}}$. So, under CE-CL, the remaining inventory at the end of period 1 is the same as that under the deterministic model $V^{\mathrm{D}}(m, T)$. This implies that, under event $\mathcal{E}_{0}$, we have that $y_{2}^{\mathrm{CL}}=y_{2}^{\mathrm{D}}$.

Combining these observations, we know that under $\mathcal{E}_{0}$, the conditional expected revenue loss of CE$C L$ is equal to:

$$
\begin{align*}
& 0+\mathbb{E}\left[x^{-1}\left(y_{2}^{\mathrm{D}}\right) \lambda\left(m n_{1}^{\mathrm{D}}, \alpha m\right) y_{2}^{\mathrm{D}}-x^{-1}\left(y_{2}^{\mathrm{CL}}\right) \min \left(D_{2}^{m}, N_{1}^{m}\right) \mid \mathcal{E}_{0}\right]  \tag{45}\\
& =x^{-1}\left(y_{2}^{\mathrm{D}}\right) \lambda\left(m n_{1}^{\mathrm{D}}, \alpha m\right) y_{2}^{\mathrm{D}}-x^{-1}\left(y_{2}^{\mathrm{D}}\right) \mathbb{E}\left[N_{1}^{m}-\left[N_{1}^{m}-D_{2}^{m}\right]^{+} \mid \mathcal{E}_{0}\right] .
\end{align*}
$$

From (44), $N_{1}^{m}=m\left(\alpha-\lambda(\alpha, \alpha) y_{1}^{\mathrm{D}}\right)$ on $\mathcal{E}_{0}$, which implies from our choice of $\alpha$ that $N_{1}^{m}=m \lambda\left(n_{1}^{\mathrm{D}}, \alpha\right) y_{2}^{\mathrm{D}}=$ $\lambda\left(m n_{1}^{\mathrm{D}}, \alpha m\right) y_{2}^{\mathrm{D}}$. Thus, (45) reduces to

$$
\begin{align*}
& x^{-1}\left(y_{2}^{\mathrm{D}}\right) \lambda\left(m n_{1}^{\mathrm{D}}, \alpha m\right) y_{2}^{\mathrm{D}}-x^{-1}\left(y_{2}^{\mathrm{D}}\right) \lambda\left(m n_{1}^{\mathrm{D}}, \alpha m\right) y_{2}^{\mathrm{D}}+x^{-1}\left(y_{2}^{\mathrm{D}}\right) \mathbb{E}\left(\left[N_{1}^{m}-D_{2}^{m}\right]^{+} \mid \mathcal{E}_{0}\right) \\
& =x^{-1}\left(y_{2}^{\mathrm{D}}\right) \mathbb{E}\left(\left[\lambda\left(m n_{1}^{\mathrm{D}}, \alpha m\right) y_{2}^{\mathrm{D}}-D_{2}^{m}\right]^{+} \mid \mathcal{E}_{0}\right) \\
& =x^{-1}\left(y_{2}^{\mathrm{D}}\right) \mathbb{E}\left(\left[\lambda\left(N_{1}^{m}, \alpha m\right) y_{2}^{\mathrm{D}}-D_{2}^{m}\right]^{+} \mid \mathcal{E}_{0}\right) \\
& =\frac{1}{3} x^{-1}\left(y_{2}^{\mathrm{D}}\right) \sqrt{\lambda\left(m n_{1}^{\mathrm{D}}, \alpha m\right) y_{2}^{\mathrm{D}}}=\Theta(\sqrt{m}) . \tag{46}
\end{align*}
$$

Hence, given $\mathcal{E}_{0}$, the conditional expected revenue loss of CE-CL is $\Theta(\sqrt{m})$.
Denote the two events:

$$
\left\{D_{1}^{m}=\lambda(\alpha m, \alpha m) y_{1}^{\mathrm{CL}}-\sqrt{\lambda(\alpha m, \alpha m) y_{1}^{\mathrm{CL}}}\right\} \text { and }\left\{D_{1}^{m}=\lambda(\alpha m, \alpha m) y_{1}^{\mathrm{CL}}+\sqrt{\lambda(\alpha m, \alpha m) y_{1}^{\mathrm{CL}}}\right\}
$$

as $\mathcal{E}_{1}$ and $\mathcal{E}_{2}$, respectively. Let $r_{1}$ and $r_{2}$ denote the conditional expected revenue of CE-CL given $\mathcal{E}_{1}$ and $\mathcal{E}_{2}$, respectively. Here, the conditional expectation is with respect to the three-point demand process.

Consider a new demand process. For $t=1$, demand follows a two-point distribution such that given $y_{t}$, the conditional probability of $D_{1}^{m}$ is:

$$
\begin{aligned}
& \mathbb{P}\left(D_{1}^{m}=\lambda\left(N_{0}^{m}, \alpha m\right) y_{1}-\sqrt{\lambda\left(N_{0}^{m}, \alpha m\right) y_{1}} \mid \mathcal{F}_{0}\right)=1 / 2 \\
& \mathbb{P}\left(D_{1}^{m}=\lambda\left(N_{0}^{m}, \alpha m\right) y_{1}+\sqrt{\lambda\left(N_{0}^{m}, \alpha m\right) y_{1}} \mid \mathcal{F}_{0}\right)=1 / 2
\end{aligned}
$$

For $t=2$, demand follows the three-point distribution introduced earlier.
Note that the difference between the old and the new demand processes is only the demand distribution in period 1. So, given the period 1 demand realization, the conditional expected revenue of CE-CL is the same under both processes. Hence, $r_{1}\left(r_{2}\right)$ is also the conditional expected revenue of CE-CL given $\mathcal{E}_{1}\left(\mathcal{E}_{2}\right)$ under the new demand process. Since now $\Omega=\mathcal{E}_{1} \cup \mathcal{E}_{2}$, then $r_{1} / 2+r_{2} / 2$ is the expected revenue of CE-CL under the new process.

Hence, if $r^{*}$ is the optimal expected revenue under the new demand process, then:

$$
\begin{equation*}
\frac{1}{3} r_{1}+\frac{1}{3} r_{2}=\frac{2}{3}\left(\frac{r_{1}}{2}+\frac{r_{2}}{2}\right) \leq \frac{2}{3} r^{*} \leq \frac{2}{3} V^{\mathrm{D}}(m, T) \tag{47}
\end{equation*}
$$

Here, the last inequality comes from Proposition 1 and from the fact that $V^{\mathrm{D}}(m, T)$ is also the deterministic model under the new process.

Therefore, putting (46) and (47) together, we have the expected revenue loss of CE-CL satisfies

$$
\begin{aligned}
V^{\mathrm{D}}(m, T)-V^{\mathrm{CL}}(m, T) & =\frac{1}{3} x^{-1}\left(y_{2}^{\mathrm{D}}\right) \sqrt{\lambda\left(m n_{1}^{\mathrm{D}}, \alpha m\right) y_{2}^{\mathrm{D}}}+\frac{1}{3}\left(V^{\mathrm{D}}(m, T)-r_{1}\right)+\frac{1}{3}\left(V^{\mathrm{D}}(m, T)-r_{2}\right) \\
& \geq \frac{1}{3} x^{-1}\left(y_{2}^{\mathrm{D}}\right) \sqrt{\lambda\left(m n_{1}^{\mathrm{D}}, \alpha m\right) y_{2}^{\mathrm{D}}}+0=\Theta(\sqrt{m}) .
\end{aligned}
$$

This completes the proof.

## B. 8 Proof of Lemma 1

Proof. When demand is deterministic, Lemma 1 holds trivially.
When demand is not deterministic, we prove the lemma by induction. Defining $\bar{I}_{t}^{m}=\bar{N}_{t}^{m} / m$, let $\bar{I}^{m}=\left(\bar{I}_{0}^{m}, \ldots, \bar{I}_{T}^{m}\right)$ be the stochastic sequence of normalized inventory under policy $\mathbf{y}^{\mathrm{OL}}$. The base case is $t=0$, where all policies start with $\bar{I}_{0}^{m}=\alpha=n_{0}^{\mathrm{D}}$, and hence $\lambda\left(\bar{I}_{0}^{m}, \alpha\right)=\lambda\left(n_{0}^{\mathrm{D}}, \alpha\right)=\lambda(\alpha, \alpha)$. Therefore, (16) and (17) hold for $t=0$.

For the induction step, assume that (16) and (17) hold for $t-1$, i.e.,

$$
\begin{align*}
& \mathbb{E}\left|\bar{I}_{t-1}^{m}-n_{t-1}^{\mathrm{D}}\right| \leq \Theta(1 / \sqrt{m})  \tag{48}\\
& \mathbb{E}\left|\lambda\left(\bar{I}_{t-1}^{m}, \alpha\right)-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right)\right| \leq \Theta(1 / \sqrt{m}) \tag{49}
\end{align*}
$$

We prove that both properties hold for $t$.
To prove (16) for $t$, notice that by adding and subtracting $\mathbb{E}\left(\bar{I}_{t}^{m}\right)$,

$$
\begin{equation*}
\mathbb{E}\left|\bar{I}_{t}^{m}-n_{t}^{\mathrm{D}}\right|=\mathbb{E}\left|\bar{I}_{t}^{m}-\mathbb{E}\left(\bar{I}_{t}^{m}\right)+\mathbb{E}\left(\bar{I}_{t}^{m}\right)-n_{t}^{\mathrm{D}}\right| \leq \mathbb{E}\left|\bar{I}_{t}^{m}-\mathbb{E}\left(\bar{I}_{t}^{m}\right)\right|+\left|\mathbb{E}\left(\bar{I}_{t}^{m}\right)-n_{t}^{\mathrm{D}}\right| \tag{50}
\end{equation*}
$$

We will show that both terms in (50) are $\mathcal{O}(1 / \sqrt{m})$.
Consider first term, $\mathbb{E}\left|\bar{I}_{t}^{m}-\mathbb{E}\left(\bar{I}_{t}^{m}\right)\right|$. Note that $\mathbb{P}\left(\bar{I}_{t}^{m}=k / m\right)$ is the probability that the remaining inventory at time $t$ is equal to $k$. For a given $N_{t}^{m}$, let $\xi_{1}(t), \ldots, \xi_{m}(t)$ be identically distributed stochastic processes such that $\sum_{i=1}^{m} \xi_{i}(t)=\bar{N}_{t}^{m}$. By this construction, we know $\mathbb{E}\left(\xi_{i}(t) \mid \bar{N}_{t}^{m}=k\right)=\frac{k}{m}$. Therefore, we observe

$$
\mathbb{E}\left(\bar{I}_{t}^{m}\right)=\sum_{j=0}^{\alpha m} \frac{j}{m} \cdot \mathbb{P}\left(\bar{I}_{t}^{m}=\frac{j}{m}\right)=\sum_{j=0}^{\alpha m} \mathbb{E}\left(\xi_{i}(t) \left\lvert\, \bar{I}_{t}^{m}=\frac{j}{m}\right.\right) \cdot \mathbb{P}\left(\bar{I}_{t}^{m}=\frac{j}{m}\right)=\mathbb{E}\left(\xi_{i}(t)\right)
$$

We further view $\xi_{1}(t), \xi_{2}(t), \ldots, \xi_{m}(t)$ to be randomly sampled (without replacement) from a population $X$, where $X=\left\{\xi_{1}(t), \ldots, \xi_{M}(t)\right\}$ for some large $M$. Here, $\xi_{1}(t), \xi_{2}(t), \ldots, \xi_{M}(t)$ are $M$ identically distributed processes such that $\sum_{i=1}^{M} \xi_{i}(t)=M \mathbb{E}\left(\bar{I}_{t}^{m}\right)$.

Given $t$, we define the new random variables

$$
\eta_{i} \triangleq \xi_{i}(t)-\mathbb{E}\left(\bar{I}_{t}^{m}\right), \quad \text { for } i=1, \ldots, m
$$

From our definition of process $\xi_{i}(t)$ above, we have $\mathbb{E}\left(\eta_{i}\right)=0$. Let $Y_{k} \triangleq \sum_{i=1}^{k} \eta_{i}$ for $k=1, \ldots, m$, and let $Y_{0}=0$. Observe that

$$
\begin{align*}
\mathbb{E}\left(\xi_{k}(t) \mid Y_{k-1}\right) & =\frac{M \mathbb{E}\left(\bar{I}_{t}^{m}\right)-\sum_{i=1}^{k-1} \xi_{i}(t)}{M-(k-1)} \\
& =\frac{M \mathbb{E}\left(\bar{I}_{t}^{m}\right)-Y_{k-1}-(k-1) \mathbb{E}\left(\bar{I}_{t}^{m}\right)}{M-(k-1)}  \tag{51}\\
& =\frac{-Y_{k-1}}{M-(k-1)}+\mathbb{E}\left(\bar{I}_{t}^{m}\right)
\end{align*}
$$

Here, the first equality is because $\sum_{i=1}^{M} \xi_{i}(t)=M \mathbb{E}\left(\bar{I}_{t}^{m}\right)$ and $\xi_{k}(t), \xi_{k+1}(t), \ldots, \xi_{M}(t)$ are identically distributed. The second equality comes from the definition of $Y_{k-1}=\sum_{i=1}^{k-1} \xi_{i}(t)-(k-1) \mathbb{E}\left(\bar{I}_{t}^{m}\right)$.

We further define $Z_{k} \triangleq \frac{Y_{k}}{M-k}$, which implies

$$
\begin{equation*}
Z_{k}=\frac{Y_{k-1}}{M-k}+\frac{\eta_{k}}{M-k}=\frac{M-k+1}{M-k} Z_{k-1}+\frac{\eta_{k}}{M-k} . \tag{52}
\end{equation*}
$$

Now, we analyze the conditional expectation of $\frac{\eta_{k}}{M-k}$, which is

$$
\begin{equation*}
\mathbb{E}\left(\left.\frac{\eta_{k}}{M-k} \right\rvert\, Z_{0}, \ldots, Z_{k-1}\right)=\mathbb{E}\left(\left.\frac{\eta_{k}}{M-k} \right\rvert\, Y_{0}, \ldots, Y_{k-1}\right)=\frac{-Y_{k-1}}{(M-(k-1))(M-k)}=-\frac{Z_{k-1}}{M-k} . \tag{53}
\end{equation*}
$$

Plugging (53) into (52), we have

$$
\mathbb{E}\left(Z_{k} \mid Z_{0}, \ldots, Z_{k-1}\right)=\frac{M-k+1}{M-k} Z_{k-1}-\frac{Z_{k-1}}{M-k}=Z_{k-1}
$$

Therefore, $\left\{Z_{k}, k=0, \ldots, m\right\}$ is a martingale with respect to the filtration $\left(\sigma\left(Z_{0}, \ldots, Z_{k}\right)\right)_{k=0,1,2, \ldots, m-1}$ where $\sigma\left(Z_{0}, \ldots, Z_{k}\right)$ is the $\sigma$-algebra generated by $Z_{0}, \ldots, Z_{k}$.

Since $\left|Z_{k}-Z_{k-1}\right| \leq \frac{2 \alpha}{M-k+1}$ almost surely, the Hoeffding inequality (applied to martingale) yields

$$
\begin{equation*}
\mathbb{P}\left(\left|Z_{m}\right| \geq \frac{m}{M-m} \epsilon\right) \leq 2 \exp \left(-\frac{m^{2} \epsilon^{2}}{8 m\left(1-\frac{m-1}{M}\right) \alpha^{2}}\right) \quad \text { for any } \epsilon \geq 0 \tag{54}
\end{equation*}
$$

where the bound of $\sum_{k=1}^{m} \frac{4 \alpha^{2}}{(M-k+1)^{2}}$ comes from Lemma 2.1 in Serfling (1974). By integrating (54) over $\epsilon \geq 0$, we have

$$
\mathbb{E}\left(\frac{M-m}{m}\left|Z_{m}\right|\right) \leq \frac{\sqrt{8 \pi \alpha^{2}}}{\sqrt{m}}
$$

This implies that

$$
\mathbb{E}\left|\sum_{j=1}^{m} \xi_{j}(t)-m \mathbb{E}\left(\bar{I}_{t}^{m}\right)\right| \leq \sqrt{8 \pi m \alpha^{2}}
$$

Because $\bar{I}_{t}^{m}=\bar{N}_{t}^{m} / m$, the first term on the RHS of (50) is $\mathcal{O}\left(m^{-\frac{1}{2}}\right)$.
For the second term in (50), we want to bound the difference between $\mathbb{E}\left(\bar{I}_{t}^{m}\right)$ and $n_{t}^{\mathrm{D}}$. From the definition of $\bar{I}_{t}^{m}$, we know

$$
\mathbb{E}\left(\bar{I}_{t}^{m} \mid \mathcal{F}_{t-1}\right)=\mathbb{E}\left(\left.\left[\bar{I}_{t-1}^{m}-\frac{D_{t}^{m}}{m}\right]^{+} \right\rvert\, \mathcal{F}_{t-1}\right)=\frac{1}{m} \mathbb{E}\left(\left[\bar{N}_{t-1}^{m}-D_{t}^{m}\right]^{+} \mid \mathcal{F}_{t-1}\right) .
$$

A well-known result by Scarf (1958) is that for any random variable $X$ with mean $\mu$ and standard deviation $\sigma$,

$$
\mathbb{E}\left([a-X]^{+}\right) \leq \frac{1}{2}\left(\sqrt{\sigma^{2}+(\mu-a)^{2}}-(\mu-a)\right)
$$

Note $\mathbb{E}\left(D_{t}^{m} \mid \mathcal{F}_{t-1}\right)=\lambda^{m}\left(\bar{N}_{t-1}^{m}, \alpha m\right) y_{t}^{\mathrm{OL}}$ and, by Assumption $3, \operatorname{Var}\left(D_{t}^{m} \mid \mathcal{F}_{t-1}\right) \leq \sigma \lambda^{m}\left(\bar{N}_{t-1}^{m}, \alpha m\right) y_{t}^{\mathrm{OL}}$. Since $\bar{N}_{t-1}^{m}$ is not random when conditioning on the filtration $\mathcal{F}_{t-1}$, and from (14) we have

$$
\begin{aligned}
& \mathbb{E}\left(\bar{I}_{t}^{m} \mid \mathcal{F}_{t-1}\right) \leq \frac{1}{2}\left(\sqrt{\frac{\sigma \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}}{m}+\left(\lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}-\bar{I}_{t-1}^{m}\right)^{2}}-\left(\lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}-\bar{I}_{t-1}^{m}\right)\right) \\
& \leq \frac{1}{2}\left(\sqrt{\frac{\sigma \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}}{m}}+\left|\lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}-\bar{I}_{t-1}^{m}\right|-\left(\lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}-\bar{I}_{t-1}^{m}\right)\right),
\end{aligned}
$$

where the equality is because $\bar{I}_{t}^{m}=\left(I_{t-1}^{m}-D_{t}^{m} / m\right)^{+}$.

Taking the expectation on both sides conditional on $\mathcal{F}_{0}$, we get

$$
\begin{align*}
& \mathbb{E}\left(\bar{I}_{t}^{m} \mid \mathcal{F}_{0}\right) \\
& \leq \frac{1}{2} \mathbb{E}\left[\left.\sqrt{\frac{\sigma \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}}{m}}+\left|\lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}-\bar{I}_{t-1}^{m}\right|-\left(\lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}-\bar{I}_{t-1}^{m}\right) \right\rvert\, \mathcal{F}_{0}\right] \\
& \leq \frac{1}{2}\left(\Theta\left(m^{-\frac{1}{2}}\right)+n_{t-1}^{\mathrm{D}}-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}+n_{t-1}^{\mathrm{D}}-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right) \\
& =\Theta\left(m^{-\frac{1}{2}}\right)+n_{t-1}^{\mathrm{D}}-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}} . \tag{55}
\end{align*}
$$

The last inequality comes from the inductive hypotheses (48),(49). In addition to this upper bound, we know that $\mathbb{E}\left(\bar{I}_{t}^{m} \mid \mathcal{F}_{0}\right)=\mathbb{E}\left(\left[\bar{I}_{t-1}^{m}-D_{t}^{m} / m\right]^{+}\right)$is lower bounded by

$$
\begin{equation*}
\mathbb{E}\left(\mathbb{E}\left(\left.\bar{I}_{t-1}^{m}-\frac{D_{t}^{m}}{m} \right\rvert\, \mathcal{F}_{t-1}\right)\right)=\mathbb{E}\left(\bar{I}_{t-1}^{m}-\lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}\right) \geq n_{t-1}^{\mathrm{D}}-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}-\Theta\left(m^{-\frac{1}{2}}\right) \tag{56}
\end{equation*}
$$

where the equality follows from (14). The inequality is from the inductive hypothesis. Hence, (55) and (56) imply that

$$
\left|\mathbb{E}\left(\bar{I}_{t}^{m}\right)-n_{t}^{\mathrm{D}}\right|=\left|\mathbb{E}\left(\bar{I}_{t}^{m}\right)-n_{t-1}^{\mathrm{D}}+\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right|=\mathcal{O}\left(m^{-\frac{1}{2}}\right)
$$

Therefore, we can conclude that the RHS two terms of (50) are both bounded by $\mathcal{O}\left(m^{-\frac{1}{2}}\right)$, thus giving us (16) for all $t$. For a given $t$, (17) follows by the Lipschitz continuity of $\lambda$ and (16):

$$
\mathbb{E}\left|\lambda\left(\bar{I}_{t}^{m}, \alpha\right)-\lambda\left(n_{t}^{\mathrm{D}}, \alpha\right)\right| \leq C_{\lambda} \mathbb{E}\left|\bar{I}_{t}^{m}-n_{t}^{\mathrm{D}}\right|=\mathcal{O}\left(m^{-\frac{1}{2}}\right)
$$

This concludes the proof.

## B. 9 Proof of Lemma 2

Proof. Let $\left(n^{\mathrm{D}}, y^{\mathrm{D}}\right)$ be the optimal solution of $(\mathbf{D})$ with initial inventory $\alpha$ and $u=\alpha$. We can easily check that, because $\lambda^{m}(m n, m \alpha)=m \lambda(n, \alpha)$ for any $n \in[0, \alpha]$ because of (14), (D) with an initial inventory $m \alpha$ will have an optimal solution $\left(m n^{\mathrm{D}}, y^{\mathrm{D}}\right)$. Therefore, $V^{\mathrm{D}}(m, T)=\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{D}}\right) m \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}$. By factoring out $m$, we can write the LHS of (18) as

$$
\begin{align*}
& m\left|\mathbb{E}\left[\sum_{t=1}^{T}\left(x^{-1}\left(y_{t}^{\mathrm{OL}}\right) \lambda\left(\frac{\bar{N}_{t-1}^{m}}{m}, \alpha\right) y_{t}^{\mathrm{OL}}-x^{-1}\left(y_{t}^{\mathrm{D}}\right) \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right)\right]\right| \\
& \leq m \mathbb{E}\left|\sum_{t=1}^{T}\left(x^{-1}\left(y_{t}^{\mathrm{OL}}\right) \lambda\left(\frac{\bar{N}_{t-1}^{m}}{m}, \alpha\right) y_{t}^{\mathrm{OL}}-x^{-1}\left(y_{t}^{\mathrm{D}}\right) \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right)\right| \\
& \leq m \sum_{t=1}^{T} \mathbb{E}\left|x^{-1}\left(y_{t}^{\mathrm{OL}}\right) \lambda\left(\frac{\bar{N}_{t-1}^{m}}{m}, \alpha\right) y_{t}^{\mathrm{OL}}-x^{-1}\left(y_{t}^{\mathrm{D}}\right) \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right| \\
& =m \sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{D}}\right) y_{t}^{\mathrm{D}} \mathbb{E}\left|\lambda\left(\frac{\bar{N}_{t-1}^{m}}{m}, \alpha\right)-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right)\right| \tag{57}
\end{align*}
$$

Here, the first inequality comes from $|\mathbb{E} X| \leq \mathbb{E}|X|$ as a result of Jensen's inequality. The second inequality comes from the triangle inequality and the linearity of expectation. To prove the proposition, since $T$ is a finite number, it is sufficient to show each term inside the summation of (57) is $\mathcal{O}\left(m^{-\frac{1}{2}}\right)$.

This is true because, from (17) of Lemma 1, we know for any $t$,

$$
\mathbb{E}\left|\lambda\left(\frac{\bar{N}_{t-1}^{m}}{m}, \alpha\right)-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right)\right|=\mathcal{O}\left(m^{-\frac{1}{2}}\right)
$$

This concludes the proof.

## B. 10 Proof of Theorem 6

Proof. First, we note that $V^{*}(m, T)$ is greater or equal to the revenue from a single-price policy and so is strictly positive. To prove the theorem, it is sufficient to show that

$$
\begin{equation*}
1-\frac{V^{\mathrm{OL}}(m, T)}{V^{\mathrm{D}}(m, T)} \leq 1-(1-k)\left(1-\frac{C}{2} \sqrt{\frac{\sigma}{m}}-k\right) \tag{58}
\end{equation*}
$$

where $k=\Theta(1 / \sqrt{m})$ and $C$ is some constant that is independent of $m$.
Let $\bar{N}=\left(\bar{N}_{0}^{m}, \ldots, \bar{N}_{T}^{m}\right)$ be the stochastic sequence of remaining inventories under $\mathbf{y}^{\mathrm{OL}}$ and define $\bar{I}_{t}^{m} \triangleq \bar{N}_{t}^{m} / m$. From (6), we have

$$
\begin{equation*}
V^{\mathrm{OL}}(m, T)=\mathbb{E}\left[\sum_{t=1}^{T} \mathbb{E}\left[x^{-1}\left(y_{t}^{\mathrm{OL}}\right)\left(D_{t}^{m}-\left[D_{t}^{m}-\bar{N}_{t-1}^{m}\right]^{+}\right) \mid \mathcal{F}_{t-1}\right]\right] \tag{59}
\end{equation*}
$$

Note that $\bar{N}_{t-1}^{m}$ and $\bar{I}_{t-1}^{m}$ are not random when conditioning on the filtration $\mathcal{F}_{t-1}$. Furthermore, we have $\mathbb{E}\left(D_{t}^{m} \mid \mathcal{F}_{t-1}\right)=m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}$ and, by Assumption 3, $\operatorname{Var}\left(D_{t}^{m} \mid \mathcal{F}_{t-1}\right) \leq \sigma m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}$. Hence, by applying the Scarf bound and from (14), we get

$$
\begin{align*}
& \mathbb{E}\left[\left[D_{t}^{m}-\bar{N}_{t-1}^{m}\right]^{+} \mid \mathcal{F}_{t-1}\right] \\
& \leq \frac{\sqrt{\sigma m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}+\left(\bar{N}_{t-1}^{m}-m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}\right)^{2}}}{2}-\frac{\left(\bar{N}_{t-1}^{m}-m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}\right)}{2} \\
& \leq \frac{1}{2} \sqrt{\sigma m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}}+\frac{1}{2}\left|\bar{N}_{t-1}^{m}-m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}\right|-\frac{1}{2}\left(\bar{N}_{t-1}^{m}-m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}\right) \tag{60}
\end{align*}
$$

Taking the expectation conditioning on $\mathcal{F}_{0}$ on both sides of (60), we have

$$
\begin{align*}
& \mathbb{E}\left[\mathbb{E}\left[\left[D_{t}^{m}-\bar{N}_{t-1}^{m}\right]^{+} \mid \mathcal{F}_{t-1}\right] \mid \mathcal{F}_{0}\right] \\
& \quad \leq \mathbb{E}\left[\frac{1}{2} \sqrt{\sigma m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}}\right]+\mathcal{O}(\sqrt{m})+\frac{1}{2}\left|m n_{t-1}^{\mathrm{D}}-m \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right|-\frac{1}{2}\left[m n_{t-1}^{\mathrm{D}}-m \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right] \\
& =\mathbb{E}\left[\frac{1}{2} \sqrt{\sigma m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}}\right]+\mathcal{O}(\sqrt{m}) . \tag{61}
\end{align*}
$$

Here, the first inequality comes from Lemma 1 and since $y_{t}^{\mathrm{OL}}=y_{t}^{\mathrm{D}}$ for all $t$. The equality is because $n_{t}^{\mathrm{D}}=n_{t-1}^{\mathrm{D}}-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}$ due to constraint $(\mathbf{D} c)$, and $n_{t}^{\mathrm{D}} \geq 0$ due to the no-stockout constraint ( $\left.\mathbf{D} \mathrm{c}\right)$.

Therefore, using (14) and plugging (61) into the RHS of (59) yields

$$
\begin{aligned}
V^{\mathrm{OL}}(m, T) & \geq \mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right)\left(m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}-\frac{1}{2} \sqrt{\sigma m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}}\right)\right]-\mathcal{O}(\sqrt{m}) \\
& =\mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right) m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}\right]-\frac{1}{2} \sqrt{\sigma m} \mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right) \sqrt{\lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}}\right]-\mathcal{O}(\sqrt{m})
\end{aligned}
$$

$$
\begin{align*}
=\mathbb{E} & {\left[\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right) m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}\right] } \\
& \times(1-\frac{1}{2} \sqrt{\frac{\sigma}{m} \underbrace{\frac{\mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right) \sqrt{\left.\lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}\right]}\right.}{\mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right) \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}\right]}}_{(* *)}-\mathcal{O}(1 / \sqrt{m})) .}  \tag{62}\\
& \left(\begin{array}{l}
\end{array}\right)
\end{align*}
$$

We get the first equality by multiplying $x^{-1}$ term inside. The second equality comes from pulling out the first expectation term.

We first derive a lower bound for the first term in (62). Note that $\mathbf{y}^{\mathrm{OL}}$ does not scale with $m$ since it is constructed from solutions of (D), which do not depend on $m$. From Lemma 2, we know that the difference between the first term in (62) and $V^{\mathrm{D}}(m, T)$ scales in $\mathcal{O}(\sqrt{m})$. This is slower than the speed of scaling $\Theta(m)$ of $V^{\mathrm{D}}(m, T)$. Hence,

$$
\begin{equation*}
\mathbb{E}\left(\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right) m \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}\right) \geq V^{\mathrm{D}}(m, T)(1-k), \tag{63}
\end{equation*}
$$

where $k=\Theta\left(m^{-\frac{1}{2}}\right)$.
Next, we derive an upper bound for the term $(* *)$, which results in a lower bound for the middle term in (62). Note that from Cauchy-Swartz inequality, the numerator of $(* *)$ is bounded above by

$$
\begin{aligned}
& \mathbb{E}\left[\sqrt{\left.\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right) \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}} \sqrt{\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right)}\right] \leq \mathbb{E}\left[\sqrt{\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right) \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}}\right] \sqrt{T x^{-1}(0)}}\right. \\
& \leq \sqrt{\mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right) \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}\right] \sqrt{T x^{-1}(0)}}
\end{aligned}
$$

where the first inequality comes from Assumption 2(ii), and the last inequality comes from Jensen's inequality and the fact that $\sqrt{z}$ is a concave function. Hence,

$$
(* *) \leq \sqrt{\frac{T x^{-1}(0)}{\mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{OL}}\right) \lambda\left(\bar{I}_{t-1}^{m}, \alpha\right) y_{t}^{\mathrm{OL}}\right]}} \leq \sqrt{\frac{T x^{-1}(0)}{V^{\mathrm{D}}(\alpha, T)(1-k)}}
$$

where the last inequality comes from (63).
Since $\Theta\left(m^{-\frac{1}{2}}\right)$ decreases as $m$ grows, we know there exists some constant $\Theta(1)$, unaffected by $m$, such that $\Theta\left(m^{-\frac{1}{2}}\right) \leq \Theta(1)$. Therefore, we know

$$
\sqrt{\frac{1}{1-k}}=\sqrt{\frac{1}{1-\Theta\left(m^{-\frac{1}{2}}\right)}} \leq \sqrt{\frac{1}{1-\Theta(1)}}=\Theta(1)
$$

Hence, we have that

$$
\begin{equation*}
(* *) \leq \sqrt{\frac{T x^{-1}(0)}{V^{\mathrm{D}}(T)}} \Theta(1) \triangleq C . \tag{64}
\end{equation*}
$$

Finally, we take (63) and (64) into (62), resulting in

$$
V^{\mathrm{OL}}(m, T) \geq V^{\mathrm{D}}(m, T)(1-\mathcal{O}(1 / \sqrt{m}))\left(1-\frac{1}{2} \sqrt{\frac{\sigma}{m}} C-\mathcal{O}(1 / \sqrt{m})\right)
$$

This completes the proof.

## B. 11 Proof of Lemma 3

Proof. We prove the lemma by showing that $\mathbf{y}^{\mathrm{CL}}(n, t)$ has a bounded derivative with respect to $n$ for $n \in[0, \alpha]$ because

$$
\left|\mathbf{y}^{\mathrm{CL}}(n, t)-\mathbf{y}^{\mathrm{CL}}\left(n^{\prime}, t\right)\right|=\left|\int_{n^{\prime}}^{n} \frac{\partial \mathbf{y}^{\mathrm{CL}}(u, t)}{\partial u} \mathrm{~d} u\right| \leq \max _{u \in\left[n^{\prime}, n\right]}\left|\frac{\partial \mathbf{y}^{\mathrm{CL}}(u, t)}{\partial u}\right|\left|n-n^{\prime}\right| .
$$

Because the analysis for $t=T$ (i.e., the last period) is different from the analysis for $t<T$, we analyze the two cases separately.

When $t=T$, we define the following partitions of the set $[0, \alpha]$ :

$$
S_{1}=\left\{n \in[0, \alpha]: \frac{n}{\lambda(n, \alpha)}<\bar{y}\right\} \text { and } S_{2}=\left\{n \in[0, \alpha]: \frac{n}{\lambda(n, \alpha)} \geq \bar{y}\right\}
$$

When $t=T$, we have

$$
\mathbf{y}^{\mathrm{CL}}(n, t)= \begin{cases}\frac{n}{\lambda(n, \alpha)} & \text { if } n \in S_{1} \\ \bar{y} & \text { if } n \in S_{2}\end{cases}
$$

where $\bar{y}$ is defined in Lemma 4(ii). When $n \in S_{1}, \mathbf{y}^{\mathrm{CL}}(n, t)$ has bounded derivative w.r.t. $n$ because of Lemma 4(iii). For $n \in S_{2}$, the function is constant, so the derivative is 0 .

Now consider $t<T$. We will prove that the derivative of $\mathbf{y}^{\mathrm{CL}}(n, t)$ w.r.t. $n$ is bounded for $n \in[0, \alpha]$. By definition, $\mathbf{y}^{\mathrm{CL}}(n, t)=y_{0}^{\mathrm{D}}(n, T-t+1)$ where

$$
y_{0}^{\mathrm{D}}(n, T-t+1)=\arg \max _{y \leq \frac{n}{\lambda(n, \alpha)}} R^{\mathrm{D}, y}(n, T-t+1)
$$

where $R^{\mathrm{D}, y}\left(n, T^{\prime}\right)=x^{-1}(y) \lambda(n, \alpha) y+V^{\mathrm{D}}\left(T^{\prime} ; n-\lambda(n, \alpha) y, \alpha\right)$ was defined in (31).
By Claim $2, R^{\mathrm{D}, y}(n, T-t+1)$ is strictly concave in $y$ for a given $(n, \alpha, T-t+1)$. Let $\bar{y}_{t, n}$ to be the value that satisfies

$$
\left.\frac{\partial}{\partial y} R^{\mathrm{D}, y}(n, T-t+1)\right|_{y=\bar{y}_{t, n}}=\left.\lambda(n, \alpha) \frac{\partial}{\partial y}\left(x^{-1}(y) y\right)\right|_{y=\bar{y}_{t, n}}-\left.\lambda(n, \alpha) \frac{\partial V^{\mathrm{D}}\left(T-t ; n^{\prime}, \alpha\right)}{\partial n^{\prime}}\right|_{n^{\prime}=n-\lambda(n, \alpha) \bar{y}_{t, n}}=0
$$

so

$$
\begin{equation*}
\left.\frac{\partial}{\partial y}\left(x^{-1}(y) y\right)\right|_{y=\bar{y}_{t, n}}=\left.\frac{\partial V^{\mathrm{D}}\left(T-t ; n^{\prime}, \alpha\right)}{\partial n^{\prime}}\right|_{n^{\prime}=n-\lambda(n, \alpha) \bar{y}_{t, n}} \tag{65}
\end{equation*}
$$

Then, by defining

$$
S_{1}^{\prime}=\left\{n \in[0, \alpha]: \frac{n}{\lambda(n, \alpha)}<\bar{y}_{t, n}\right\} \text { and } S_{2}^{\prime}=\left\{n \in[0, \alpha]: \frac{n}{\lambda(n, \alpha)} \geq \bar{y}_{t, n}\right\}
$$

we know

$$
\mathbf{y}^{\mathrm{CL}}(n, t)= \begin{cases}\frac{n}{\lambda(n, \alpha)} & \text { if } n \in S_{1}^{\prime} \\ \bar{y}_{t, n} & \text { if } n \in S_{2}^{\prime}\end{cases}
$$

From Lemma 4(iii), the derivative of $\mathbf{y}^{\mathrm{CL}}(n, t)$ w.r.t. $n$ is bounded when $n \in S_{1}^{\prime}$. When $n \in S_{2}^{\prime}$, the derivative of $\mathbf{y}^{\mathrm{CL}}(n, t)=\bar{y}_{t, n}$ w.r.t. $n$. To this, differentiate (65) with respect to $n$ through chain rule. We let $\lambda_{1}(n, \alpha)$ denote the first-order partial derivative of $\lambda(n, \alpha)$ w.r.t. $n$. Specifically, we have

$$
\begin{equation*}
\left.\frac{\partial \bar{y}_{t, n}}{\partial n}\left(x^{-1}(y) y\right)^{\prime \prime}\right|_{y=\bar{y}_{t, n}}=\left.\left(1-\lambda_{1}(n, \alpha) \bar{y}_{t, n}-\lambda(n, \alpha) \frac{\partial \bar{y}_{t, n}}{\partial n}\right) \frac{\partial^{2} V^{\mathrm{D}}\left(T-t ; n^{\prime}, \alpha\right)}{\partial n^{\prime 2}}\right|_{n^{\prime}=n-\lambda(n, \alpha) \bar{y}_{t, n}} \tag{66}
\end{equation*}
$$

Rearranging terms in (66) yields the following relationship:

$$
\begin{equation*}
\left|\frac{\partial \bar{y}_{t, n}}{\partial n}\right|=\left|\frac{\left.\left(1-\lambda_{1}(n, \alpha) \bar{y}_{t, n}\right) \frac{\partial^{2} V^{\mathrm{D}}\left(T-t ; n^{\prime}, \alpha\right)}{\partial{n^{\prime}}^{2}}\right|_{n^{\prime}=n-\lambda(n, \alpha) \bar{y}_{t, n}}}{\left.\left(x^{-1}(y) y\right)^{\prime \prime}\right|_{y=\bar{y}_{t, n}}+\left.\lambda(n, \alpha) \frac{\partial^{2} V^{\mathrm{D}}\left(T-t ; n^{\prime}, \alpha\right)}{\partial{n^{\prime}}^{2}}\right|_{n^{\prime}=n-\lambda(n, \alpha) \bar{y}_{t, n}}}\right| . \tag{67}
\end{equation*}
$$

The term on the RHS of (67) is bounded (i.e., the denominator is nonzero) because $r^{\prime \prime}(y)<0$ is defined for $y \in[0,1]$ according to Lemma $4(\mathrm{i}), \partial^{2} V^{\mathrm{D}}\left(T-t ; n^{\prime}, \alpha\right) / \partial{n^{\prime}}^{2}<0$ is defined for $n^{\prime} \in[0,1]$ (Theorem 2(ii)), and $\lambda(n, \alpha)$ is continuous differentiable for $n \in[0, \alpha]$ and finite $\alpha \geq 0$. This concludes our proof.

## B. 12 Lemma 7 and proof

Before stating the lemma, we begin with introducing new notation.
For a given $m$, we define the stochastic sequence of inventory levels under the closed-loop policy as $\hat{N}^{m}=\left(\hat{N}_{0}^{m}, \hat{N}_{1}^{m} \ldots, \hat{N}_{T}^{m}\right)$, where $\hat{N}_{0}^{m}=\alpha m$. Recall that $\mathbf{y}^{\mathrm{CL}}$ sets the price in period $t$ by optimizing the deterministic problem $\left(\mathbf{D}_{m}\right)$ on a rolling horizon, by replacing $T$ with $T-t$ and setting $u=\hat{N}_{t-1}^{m}$. (As we discussed in Section $4.2,\left(\mathbf{D}_{m}\right)$ is the scaled version of $(\mathbf{D})$. Hence, by the inventory constraint ( $\mathbf{D b}$ ), the period $t$ conditional expected demand under policy CE-CL would never exceed $N_{t-1}^{m}$.)

Lemma 7 (Convergence of remaining inventory and SIS). If $n^{\mathrm{D}}=\left(n_{1}^{\mathrm{D}}, \ldots, n_{T}^{\mathrm{D}}\right)$ is the solution to (D) when $u=\alpha$, then the following hold:

$$
\begin{align*}
\mathbb{E}\left|\frac{\hat{N}_{t}^{m}}{m}-n_{t}^{\mathrm{D}}\right| & =\mathcal{O}(1 / \sqrt{m}), \quad \text { for all } t=1, \ldots, T  \tag{68}\\
\mathbb{E}\left|\lambda\left(\frac{\hat{N}_{t}^{m}}{m}, \alpha\right)-\lambda\left(n_{t}^{\mathrm{D}}, \alpha\right)\right| & =\mathcal{O}(1 / \sqrt{m}), \quad \text { for all } t=1, \ldots, T \tag{69}
\end{align*}
$$

Proof. The proof is analogous to that of Lemma 1 in Appendix B.8. We start by defining the sequence of random variables $\left(\hat{I}_{0}^{m}, \hat{I}_{1}^{m}, \ldots, \hat{I}_{T}^{m}\right)$, where $\hat{I}_{t}^{m}=\hat{N}_{t}^{m} / m$ is the normalized remaining inventory at time $t$ under the closed-loop policy $\mathbf{y}^{\mathrm{CL}}$ when the initial inventory and the expected demand are scaled by $m$. Note that $\hat{I}_{0}^{m}=\alpha$.

We will prove the lemma by induction. The base case is $t=0$, where we note that $\hat{I}_{0}^{m}=n_{0}^{\mathrm{D}}=\alpha$, and hence $\lambda\left(\hat{I}_{0}^{m}, \alpha\right)=\lambda\left(n_{0}^{\mathrm{D}}, \alpha\right)=\lambda(\alpha, \alpha)$. Therefore, (68) and (69) hold for $t=0$. For the induction step, we assume that (68) and (69) hold for $t-1$. Specifically,

$$
\begin{align*}
\mathbb{E}\left|\hat{I}_{t-1}^{m}-n_{t-1}^{\mathrm{D}}\right| & =\mathcal{O}(1 / \sqrt{m})  \tag{70}\\
\mathbb{E}\left|\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right)-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right)\right| & =\mathcal{O}(1 / \sqrt{m}) \tag{71}
\end{align*}
$$

We will show these properties (68),(69) hold for $t$.

To prove (68) for $t$, notice that by adding and subtracting $\mathbb{E}\left(\hat{I}_{t}^{m}\right)$,

$$
\begin{equation*}
\mathbb{E}\left|\hat{I}_{t}^{m}-n_{t}^{\mathrm{D}}\right|=\mathbb{E}\left|\hat{I}_{t}^{m}-\mathbb{E}\left(\hat{I}_{t}^{m}\right)+\mathbb{E}\left(\hat{I}_{t}^{m}\right)-n_{t}^{\mathrm{D}}\right| \leq \mathbb{E}\left|\hat{I}_{t}^{m}-\mathbb{E}\left(\hat{I}_{t}^{m}\right)\right|+\left|\mathbb{E}\left(\hat{I}_{t}^{m}\right)-n_{t}^{\mathrm{D}}\right| \tag{72}
\end{equation*}
$$

We will show that both terms in the right side of $(72)$ are $\mathcal{O}(1 / \sqrt{m})$.
Following the similar argument from the proof of Lemma 1 in Appendix B. 8 until (54), we have the first term on the RHS of $(72)$ is $\mathcal{O}(1 / \sqrt{m})$. For the second term in (72), we want to bound the difference between $\mathbb{E}\left(\hat{I}_{t}^{m}\right)$ and $n_{t}^{\mathrm{D}}$. From the definition of $\hat{I}_{t}^{m}$, we know

$$
\mathbb{E}\left(\hat{I}_{t}^{m} \mid \mathcal{F}_{t-1}\right)=\mathbb{E}\left(\left.\left[\hat{I}_{t-1}^{m}-\frac{D_{t}^{m}}{m}\right]^{+} \right\rvert\, \mathcal{F}_{t-1}\right)=\frac{1}{m} \mathbb{E}\left(\left[\hat{N}_{t-1}^{m}-D_{t}^{m}\right]^{+} \mid \mathcal{F}_{t-1}\right)
$$

Note $\mathbb{E}\left(D_{t}^{m} \mid \mathcal{F}_{t-1}\right)=\lambda^{m}\left(\hat{N}_{t-1}^{m}, \alpha m\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)$ and, by Assumption 3 , we also have a bound on the variance $\operatorname{Var}\left(D_{t}^{m} \mid \mathcal{F}_{t-1}\right) \leq \sigma \lambda^{m}\left(\hat{N}_{t-1}^{m}, \alpha m\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)$. Therefore since $\hat{N}_{t-1}^{m}$ is not random when conditioning on the filtration $\mathcal{F}_{t-1}$, and using the Scarf bound and (14), we have

$$
\begin{aligned}
& \mathbb{E}\left(\hat{I}_{t}^{m} \mid \mathcal{F}_{t-1}\right) \\
& \leq \frac{1}{2}\left(\sqrt{\frac{\sigma \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}{ }^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)}{m}+\left(\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y} \mathrm{CL}\left(\hat{N}_{t-1}^{m}, t\right)-\hat{I}_{t-1}^{m}\right)^{2}}-\left(\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-\hat{I}_{t-1}^{m}\right)\right) \\
& \leq \frac{1}{2}\left(\sqrt{\frac{\sigma \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}{ }^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)}{m}}+\left|\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}{ }^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-\hat{I}_{t-1}^{m}\right|-\left(\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-\hat{I}_{t-1}^{m}\right)\right) \\
& \leq \hat{I}_{t-1}^{m}-\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}{ }^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)+\frac{1}{2} \sqrt{\frac{\sigma \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}{ }^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)}{m}}
\end{aligned}
$$

The last inequality comes from the fact that given inventory level $\hat{N}_{t-1}^{m}$ at time $t$, the next price chosen by policy $\mathbf{y}^{\mathrm{CL}}$ always satisfies $\hat{N}_{t-1}^{m}-\lambda\left(\hat{N}_{t-1}^{m}, \alpha m\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right) \geq 0$ since it resolves (D) with updated inventory level $u=\hat{N}_{t-1}^{m}$ which has a constraint $(\mathbf{D b})$ that the total expected demand cannot exceed inventory $\hat{N}_{t-1}^{m}$. Therefore, we have

$$
\begin{equation*}
\mathbb{E}\left(\hat{I}_{t}^{m} \mid \mathcal{F}_{t-1}\right) \leq \hat{I}_{t-1}^{m}-\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)+\Theta\left(m^{-\frac{1}{2}}\right) \tag{73}
\end{equation*}
$$

Taking the expectation on both sides conditioning on $\mathcal{F}_{0}$, we have the upper bound

$$
\mathbb{E}\left(\hat{I}_{t}^{m}\right) \leq \mathbb{E}\left(\hat{I}_{t-1}^{m}-\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)+\Theta(1 / \sqrt{m})
$$

We also have a lower bound from the following arguments:

$$
\begin{aligned}
\mathbb{E}\left(\hat{I}_{t}^{m}\right) & =\mathbb{E}\left(\left(\hat{I}_{t-1}^{m}-\frac{D_{t}^{m}}{m}\right)^{+}\right) \\
& \geq \mathbb{E}\left(\hat{I}_{t-1}^{m}-\frac{D_{t}^{m}}{m}\right)=\mathbb{E}\left(\mathbb{E}\left(\left.\hat{I}_{t-1}^{m}-\frac{D_{t}^{m}}{m} \right\rvert\, \mathcal{F}_{t-1}\right)\right)=\mathbb{E}\left(\hat{I}_{t-1}^{m}-\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}{ }^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right),
\end{aligned}
$$

where the last relationship uses (14). Hence,

$$
\begin{equation*}
0 \leq \mathbb{E}\left(\hat{I}_{t}^{m}-\hat{I}_{t-1}^{m}+\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}{ }^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \leq \Theta(1 / \sqrt{m}) \tag{74}
\end{equation*}
$$

This implies that

$$
\begin{align*}
\left|\mathbb{E}\left(\hat{I}_{t}^{m}\right)-n_{t}^{\mathrm{D}}\right|= & \left|\mathbb{E}\left(\hat{I}_{t}^{m}\right)-n_{t-1}^{\mathrm{D}}+\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right| \\
\leq & \left|\mathbb{E}\left(\hat{I}_{t-1}^{m}-\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)-n_{t-1}^{\mathrm{D}}+\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right|+\Theta(1 / \sqrt{m})  \tag{75}\\
\leq \leq & \mathbb{E}\left|\hat{I}_{t-1}^{m}-\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}{ }^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-n_{t-1}^{\mathrm{D}}+\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right|+\Theta(1 / \sqrt{m})  \tag{76}\\
\leq \leq & \mathbb{E}\left|\hat{I}_{t-1}^{m}-n_{t-1}^{\mathrm{D}}\right|+\mathbb{E}\left|\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right|+\Theta(1 / \sqrt{m})  \tag{77}\\
\leq & \mathbb{E}\left|\hat{I}_{t-1}^{m}-n_{t-1}^{\mathrm{D}}\right|+\underbrace{\mathbb{E}\left|\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) \mathbf{y}{ }^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right|}_{(*)} \\
& +\underbrace{\mathbb{E}\left|\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right|}_{(*)}+\Theta(1 / \sqrt{m}), \tag{78}
\end{align*}
$$

where (75) follows from (74), (76) is from Jensen's inequality, (77) is from triangle inequality and monotonicity of expectation, (78) is derived by subtracting and adding $\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)$ and using the triangle inequality.

To analyze the bound for (*), we know $\lambda$ is Lipschitz continuous. This is because $\lambda$ is continuously differentiable in its two variables (Assumption 2(vi)), so there exists a $C_{\lambda}$ such that $\left|\lambda(n, \alpha)-\lambda\left(n^{\prime}, \alpha\right)\right| \leq$ $C_{\lambda}\left|n-n^{\prime}\right|$ for all $n, n^{\prime}$, and fixed $\alpha$. Also, we know $\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right) \leq 1$ by Assumption 2(i). Therefore,

$$
(*) \leq 1 \cdot C_{\lambda} \mathbb{E}\left|\hat{I}_{t-1}^{m}-n_{t-1}^{\mathrm{D}}\right|
$$

To analyze the bound for $(* *)$, we know from Lemma 3 that $\mathbf{y}^{\mathrm{CL}}(n, t)$ is Lipschitz continuous in $n$ with some Lipschitz constant $C_{y}$. Furthermore, observe that $\mathbf{y}^{\mathrm{CL}}\left(m n_{t}^{\mathrm{D}}, t\right)=y_{t}^{\mathrm{D}}$. Another important property of $\mathbf{y}^{\mathrm{CL}}$ we need is that $\mathbf{y}^{\mathrm{CL}}(m n, t ; m \alpha)$ under initial inventory is $m \alpha$ is the same as $\mathbf{y}^{\mathrm{CL}}(n, t ; \alpha)$ under initial inventory is $\alpha$. This is because $\mathbf{y}^{\mathrm{CL}}$ solves optimization model ( $\mathbf{D}$ ) where the optimal intensity is invariant under scaling since, for any $n \in[0, \alpha], \lambda(m n, m \alpha)=m \lambda(n, \alpha)$ due to (14). Therefore,

$$
\begin{align*}
(* *) & =\mathbb{E}\left|\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t ; m \alpha\right)-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(m n_{t}^{\mathrm{D}}, t ; m \alpha\right)\right| \\
& =\mathbb{E}\left|\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{I}_{t-1}^{m}, t ; \alpha\right)-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(n_{t}^{\mathrm{D}}, t ; \alpha\right)\right| \\
& \leq \bar{\lambda} C_{y} \mathbb{E}\left|\hat{I}_{t-1}^{m}-n_{t-1}^{\mathrm{D}}\right| \tag{79}
\end{align*}
$$

where the inequality is due to the Lipschitz continuity of $\mathbf{y}^{\mathrm{CL}}(n, t)$ in $n$, and because $\lambda$ is upper bounded by $\bar{\lambda}$ according to Assumption 2(v). Therefore, we conclude

$$
\begin{align*}
\left|\mathbb{E}\left(\hat{I}_{t}^{m}\right)-n_{t}^{\mathrm{D}}\right| & \leq \mathbb{E}\left|\hat{I}_{t-1}^{m}-n_{t-1}^{\mathrm{D}}\right|+1 \cdot C_{\lambda} \mathbb{E}\left|\hat{I}_{t-1}^{m}-n_{t-1}^{\mathrm{D}}\right|+\bar{\lambda} C_{y} \mathbb{E}\left|\hat{I}_{t-1}^{m}-n_{t-1}^{\mathrm{D}}\right|+\Theta(1 / \sqrt{m}) \\
& =\mathcal{O}(1 / \sqrt{m}) \tag{80}
\end{align*}
$$

where (80) comes from the inductive hypothesis (70).
Therefore, we can conclude that the RHS two terms of (72) are both bounded by $\mathcal{O}(1 / \sqrt{m})$, thus giving us (68) for all $t$ by induction. For a given $t$, (69) follows by the Lipschitz continuity of $\lambda$ and (68):

$$
\mathbb{E}\left|\lambda\left(\hat{I}_{t}^{m}, \alpha\right)-\lambda\left(n_{t}^{\mathrm{D}}, \alpha\right)\right| \leq C_{\lambda} \mathbb{E}\left|\hat{I}_{t}^{m}-n_{t}^{\mathrm{D}}\right|=\mathcal{O}(1 / \sqrt{m})
$$

This concludes the proof.

## B. 13 Lemma 8 and proof

An important implication of Lemma 7 is that the intensity policy $y^{C L}$ converges to the deterministic sequence $\mathbf{y}^{\mathrm{D}}$ since, with Lemma 3, we know that $\mathbf{y}^{\mathrm{CL}}$ is Lipschitz continuous. These properties allow us show that the uncensored expected revenue under $\mathbf{y}^{\mathrm{CL}}$ has a gap from $V^{\mathrm{D}}(m, T)$ that is $\mathcal{O}(\sqrt{m})$. This is formalized in the lemma below.

Lemma 8 (Convergence of uncensored revenue).

$$
\begin{equation*}
\left|\mathbb{E}\left(\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda^{m}\left(\hat{N}_{t-1}^{m}, \alpha m\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)-V^{\mathrm{D}}(m, T)\right|=\mathcal{O}(\sqrt{m}) . \tag{81}
\end{equation*}
$$

Proof. By definition of $V^{\mathrm{D}}$ and from property (14) of $\lambda^{m}, V^{\mathrm{D}}(m, T)=\sum_{t=1}^{T} x^{-1}\left(y_{t}^{\mathrm{D}}\right) m \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}$. Hence, defining $\hat{I}_{t-1}^{m}=\hat{N}_{t-1}^{m} / m$, we can write the LHS of (81) as

$$
\begin{align*}
& m\left|\mathbb{E}\left[\sum_{t=1}^{T}\left(x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-x^{-1}\left(y_{t}^{\mathrm{D}}\right) \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right)\right]\right| \\
& \leq m \mathbb{E}\left|\sum_{t=1}^{T}\left(x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-x^{-1}\left(y_{t}^{\mathrm{D}}\right) \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right)\right| \\
& \leq m \sum_{t=1}^{T} \mathbb{E}\left|x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-x^{-1}\left(y_{t}^{\mathrm{D}}\right) \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right| . \tag{82}
\end{align*}
$$

Here, the first inequality comes from $|\mathbb{E} X| \leq \mathbb{E}|X|$ as a result of Jensen's inequality. The second inequality comes from triangle inequality and linearity of expectation. To prove the proposition, since $T$ is a finite number, it is sufficient to show each term inside the summation of (82) is $\mathcal{O}(1 / \sqrt{m})$.

Note that for any $t$,

$$
\begin{align*}
& \mathbb{E}\left|x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-x^{-1}\left(y_{t}^{\mathrm{D}}\right) \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right) y_{t}^{\mathrm{D}}\right| \\
& =\mathbb{E}\left|r\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right)-r\left(y_{t}^{\mathrm{D}}\right) \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right)\right| \tag{83}
\end{align*}
$$

where $r(y)=x^{-1}(y) y$ is the per-period revenue rate. Our goal is to show that (83) is $\mathcal{O}(1 / \sqrt{m})$.
We first prove the Lipschitz continuity of the function $r(y)$. From Lemma 4(i), $r(y)$ is concave in $y$ and is continuously differentiable for $y \in[0,1]$. Therefore, there exists $C_{r}$ such that

$$
\begin{equation*}
\left|r(y)-r\left(y^{\prime}\right)\right| \leq C_{r}\left|y-y^{\prime}\right| \tag{84}
\end{equation*}
$$

Additionally, $r(y) \leq \bar{f}=r(\bar{y})$ where $\bar{y}$ is defined in Lemma 4(ii). Hence, if we subtract and add the term $r\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right)$ inside the absolute value in (83), by triangle inequality, (83) is upper bounded by

$$
\begin{align*}
& \mathbb{E}\left|r\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right)-r\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right)\right| \\
&+\mathbb{E}\left|r\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right)-r\left(y_{t}^{\mathrm{D}}\right) \lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right)\right| \\
& \leq \bar{f} \mathbb{E}\left|\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right)-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right)\right|+\bar{\lambda} C_{r} \mathbb{E}\left|\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-y_{t}^{\mathrm{D}}\right|, \tag{85}
\end{align*}
$$

where the second term of (85) comes from (84) and Assumption 2(v). Hence, it suffices to show the two
terms in (85) are bounded by $\mathcal{O}(1 / \sqrt{m})$. This is true because, from (69) of Lemma 7 , for any $t$,

$$
\mathbb{E}\left|\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right)-\lambda\left(n_{t-1}^{\mathrm{D}}, \alpha\right)\right|=\mathcal{O}(1 / \sqrt{m}) .
$$

Moreover, by definition, $\mathbf{y}^{\mathrm{CL}}$ results from re-optimizing the deterministic equivalent at each time period, hence we have that $\mathbf{y}^{\mathrm{CL}}\left(m n_{t-1}^{\mathrm{D}}, t\right)=y_{t}^{\mathrm{D}}$. We use the property of $\mathbf{y}^{\mathrm{CL}}$ that $\mathbf{y}^{\mathrm{CL}}(m n, t ; m \alpha)$ under initial inventory is $m \alpha$ is the same as $\mathbf{y}^{\mathrm{CL}}(n, t ; \alpha)$ under initial inventory is $\alpha$. This is because $\mathbf{y}^{\mathrm{CL}}$ solves optimization model ( $\mathbf{D}$ ) where the optimal deterministic intensity solution is invariant under scaling since (14) implies that, for any $n \in[0, \alpha], \lambda^{m}(m n, m \alpha)=m \lambda(n, \alpha)$. Therefore,

$$
\begin{aligned}
\mathbb{E}\left|\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-y_{t}^{\mathrm{D}}\right| & =\mathbb{E}\left|\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t ; m \alpha\right)-\mathbf{y}^{\mathrm{CL}}\left(m n_{t-1}^{\mathrm{D}}, t ; m \alpha\right)\right| \\
& =\mathbb{E}\left|\mathbf{y}^{\mathrm{CL}}\left(\hat{I}_{t-1}^{m}, t ; \alpha\right)-\mathbf{y}^{\mathrm{CL}}\left(n_{t-1}^{\mathrm{D}}, t ; \alpha\right)\right| \\
& \leq C_{y} \mathbb{E}\left|\hat{I}_{t-1}^{m}-n_{t-1}^{\mathrm{D}}\right|=\mathcal{O}(1 / \sqrt{m})
\end{aligned}
$$

where the inequality is from Lemma 3, and the last equality is from (68) of Lemma 7. This concludes the proof.

## B. 14 Proof of Theorem 7

Proof. First, we note that $V^{*}(m, T)$ is greater or equal to the revenue from a single-price policy and so is strictly positive. To prove the theorem, it is sufficient to show that

$$
\begin{equation*}
1-\frac{V^{\mathrm{CL}}(m, T)}{V^{\mathrm{D}}(m, T)} \leq 1-(1-k)\left(1-\frac{C}{2} \sqrt{\frac{\sigma}{m}}\right) \tag{86}
\end{equation*}
$$

where $k=\Theta(1 / \sqrt{m})$ and $C$ is some constant that is independent of $m$.
Recall $\hat{N}^{m}=\left(\hat{N}_{0}^{m}, \ldots, \hat{N}_{T}^{m}\right)$ is the stochastic sequence of remaining inventories under $\mathbf{y}^{\mathrm{CL}}$, where initial inventory is $\hat{N}_{0}^{m}=\alpha m$. Then from (6), we have

$$
\begin{equation*}
V^{\mathrm{CL}}(m, T)=\mathbb{E}\left[\sum_{t=1}^{T} \mathbb{E}\left[x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)\left(D_{t}^{m}-\left[D_{t}^{m}-\hat{N}_{t-1}^{m}\right]^{+}\right) \mid \mathcal{F}_{t-1}\right]\right] \tag{87}
\end{equation*}
$$

We next define random variable $\hat{I}_{t}^{m} \triangleq \hat{N}_{t}^{m} / m$ for all $t$, where $\hat{I}_{0}^{m}=\alpha$. Note that $\hat{N}_{t-1}^{m}, \hat{I}_{t-1}^{m}$ are not random when conditioning on the filtration $\mathcal{F}_{t-1}$. Further, $\mathbb{E}\left(D_{t}^{m} \mid \mathcal{F}_{t-1}\right)=m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}{ }^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)$ and, by Assumption 3, $\operatorname{Var}\left(D_{t}^{m} \mid \mathcal{F}_{t-1}\right) \leq \sigma m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)$. Therefore, by the Scarf bound and from (14) we have

$$
\begin{aligned}
& \mathbb{E}\left[\left[D_{t}^{m}-\hat{N}_{t-1}^{m}\right]^{+} \mid \mathcal{F}_{t-1}\right] \\
& \leq \frac{1}{2}\left(\sqrt{\sigma m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y L L}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)+\left(\hat{N}_{t-1}^{m}-m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)^{2}}-\left(\hat{N}_{t-1}^{m}-m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}\right.\right.
\end{aligned}
$$

If we multiply the numerator and denominator of the right-hand side by the same term
$\sqrt{\sigma m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}}{ }^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)+\left(\hat{N}_{t-1}^{m}-m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)^{2} \quad\left(\hat{N}_{t-1}^{m}-m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}{ }^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)$,
then we have the following:

$$
\begin{align*}
& \mathbb{E}\left[\left[D_{t}^{m}-\hat{N}_{t-1}^{m}\right]^{+} \mid \mathcal{F}_{t-1}\right] \\
& \leq \frac{1}{2} \frac{\sigma m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)}{\sqrt{\sigma m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)+\left(\hat{N}_{t-1}^{m}-m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)^{2}}+\left(\hat{N}_{t-1}^{m}-m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)} \\
& \leq \frac{1}{2} \frac{\sigma m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)}{\sqrt{\sigma m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)+\left(\hat{N}_{t-1}^{m}-m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)^{2}}} \\
& \leq \frac{1}{2} \sqrt{\sigma m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y} \mathrm{CL}\left(\hat{N}_{t-1}^{m}, t\right) .} \tag{88}
\end{align*}
$$

The second inequality holds because, conditional on $\mathcal{F}_{t-1}, \hat{N}_{t-1}^{m}-\lambda\left(\hat{N}_{t-1}^{m}, \alpha m\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right) \geq 0$. This is because, at time $t$ the closed-loop policy solves the deterministic problem (D) with parameter $u=\hat{N}_{t-1}^{m}$ and initial inventory $\alpha m$, which has a constraint that the expected demand cannot exceed $u$.

Therefore, plugging (88) into the RHS of (87), we observe that

$$
\begin{align*}
& V^{\mathrm{CL}}(m, T) \geq \mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)\left(m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-\frac{1}{2} \sqrt{\sigma m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)}\right)\right] \\
& =\mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right] \\
& -\frac{1}{2} \sqrt{\sigma m} \mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \sqrt{\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)}\right] \\
& =\mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right] \\
& \times(1-\frac{1}{2} \sqrt{\frac{\sigma}{m}} \underbrace{\frac{\mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \sqrt{\lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)}\right]}{\mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right]}}_{(* *)}) . \tag{89}
\end{align*}
$$

We get the first equality by multiplying $x^{-1}$ term inside. The second equality comes from pulling out the first expectation term.

We first derive a lower bound for the first term in (89). Note that $\mathbf{y}^{\mathrm{CL}}$ does not scale with $m$ since it is constructed from the intensity solution of ( $\mathbf{D}$ ) which is scale-invariant due to property (14) of $\lambda$. From Lemma 8, we know that the difference between the first term in (89) and $V^{\mathrm{D}}(m, T)$ scales in $\mathcal{O}(\sqrt{m})$. This is slower than the speed of scaling $\Theta(m)$ of $V^{\mathrm{D}}(m, T)$. Hence,

$$
\begin{equation*}
\mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) m \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right] \geq V^{\mathrm{D}}(m, T)(1-k) \tag{90}
\end{equation*}
$$

where $k=\Theta(1 / \sqrt{m})$.
Next, we want to derive an upper bound for the term $(* *)$, which results in a lower bound for the
second term in (89). From Cauchy-Swartz inequality, the numerator of $(* *)$ is bounded above by

$$
\begin{aligned}
& \mathbb{E}\left[\sqrt{\left.\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right) \sqrt{\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)}\right]}\right. \\
& \leq \mathbb{E}\left[\sqrt{\left.\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right] \sqrt{T x^{-1}(0)}}\right. \\
& \leq \sqrt{\mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right] \sqrt{T x^{-1}(0)}},
\end{aligned}
$$

where the first inequality comes from Assumption 2(ii), and the last inequality comes from Jensen's inequality and the fact that $\sqrt{z}$ is a concave function. Hence,

$$
(* *) \leq \sqrt{\frac{T x^{-1}(0)}{\mathbb{E}\left[\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda\left(\hat{I}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right]}} \leq \sqrt{\frac{T x^{-1}(0)}{V^{\mathrm{D}}(T)(1-k)}},
$$

where the last inequality comes from (90).
Since $\Theta(1 / \sqrt{m})$ decreases as $m$ grows, we know there exists some constant $\Theta(1)$ unaffected by $m$ such that $\Theta(1 / \sqrt{m}) \leq \Theta(1)$. Therefore, we know

$$
\sqrt{\frac{1}{1-k}}=\sqrt{\frac{1}{1-\Theta(1 / \sqrt{m})}} \leq \sqrt{\frac{1}{1-\Theta(1)}}=\Theta(1)
$$

Hence, we have that

$$
\begin{equation*}
(* *) \leq \sqrt{\frac{T x^{-1}(0)}{V^{\mathrm{D}}(T)}} \Theta(1) \triangleq C \tag{91}
\end{equation*}
$$

Finally, we take (90) and (91) into (89), resulting in

$$
V^{\mathrm{CL}}(m, T) \geq V^{\mathrm{D}}(m, T)(1-k)\left(1-\frac{1}{2} \sqrt{\frac{\sigma}{m}} C\right)
$$

This completes the proof.

## Appendix C Section 5 proofs

## C. 1 Proof of Theorem 8

Proof. We denote as $\left(\alpha^{*}, \mathbf{y}^{*}\right)$ the optimal inventory and pricing policy of the stochastic problem $\left(\mathbf{P}^{\prime}\right)$ for some demand process that satisfies Assumptions 1 to 3. Because $Q^{\mathrm{CE}}(m, T)=V^{\alpha^{\mathrm{CE}}}, \mathbf{y}^{\mathrm{CE}}(m, T)-c \alpha{ }^{\mathrm{CE}} m$, we first analyze the bound for $V^{\alpha^{\mathrm{CE}}}, \mathrm{y}^{\mathrm{CE}}(m, T)$ and then get $Q^{\mathrm{CE}}(m, T)$ by subtracting $c \alpha^{\mathrm{CE}} m$.

Let $\left(N_{0}^{m}, N_{1}^{m}, \ldots, N_{T}^{m}\right)$ be the sequence of stochastic remaining inventories under the joint initial inventory and pricing policy ( $m \alpha^{\mathrm{CE}}, \mathbf{y}^{\mathrm{CE}}$ ). Define $I_{t}^{m} \triangleq N_{t}^{m} / m$. From (89) and (91), we know

$$
\begin{equation*}
V^{\alpha^{\mathrm{CE}}, \mathbf{y}^{\mathrm{CE}}(m, T) \geq \mathbb{E}\left(\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CE}}\left(N_{t-1}^{m}, t\right)\right) m \lambda\left(I_{t-1}^{m}, \alpha^{\mathrm{CE}}\right) \mathbf{y}^{\mathrm{CE}}\left(N_{t-1}^{m}, t\right)\right)\left(1-\frac{1}{2} \sqrt{\frac{\sigma}{m}} C\right) . . . . .} \tag{92}
\end{equation*}
$$

Note that Lemmas 2 and 8 implies that

$$
\begin{equation*}
\mathbb{E}\left(\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CE}}\left(N_{t-1}^{m}, t\right)\right) m \lambda\left(I_{t-1}^{m}, \alpha^{\mathrm{CE}}\right) \mathbf{y}^{\mathrm{CE}}\left(N_{t-1}^{m}, t\right)\right) \geq m\left(V^{\mathrm{D}, \alpha^{\mathrm{CE}}}(T)-k\right) \tag{93}
\end{equation*}
$$

where $k=\mathcal{O}(1 / \sqrt{m})$ and $k \geq 0$. Therefore, subtracting both sides of (92) by $c \alpha{ }^{\mathrm{CE}} m$, and using (93), we have

$$
\begin{equation*}
\underbrace{V^{\alpha^{\mathrm{CE}}, \mathbf{y}^{\mathrm{CE}}}(m, T)-c \alpha^{\mathrm{CE}} m}_{Q^{\mathrm{CE}}(m, T)} \geq m\left(V^{\mathrm{D}, \alpha^{\mathrm{CE}}}(T)-k\right)\left(1-\frac{1}{2} \sqrt{\frac{\sigma}{m}} C\right)-c \alpha^{\mathrm{CE}} m \tag{94}
\end{equation*}
$$

Now we analyze the RHS of (94) to connect it to $Q^{*}(m, T)$. Define $k_{1}=\frac{1}{2} \sqrt{\frac{\sigma}{m}} C$ where $C$ is defined in (91) with $\alpha=\alpha^{\mathrm{CE}}$.

Factoring out $m\left(1-k_{1}\right)$ in the RHS of (94) results in

$$
\begin{align*}
& m\left(1-k_{1}\right)\left(V^{\left.\mathrm{D}, \alpha^{\mathrm{CE}}(T)-k-\frac{c \alpha^{\mathrm{CE}}}{1-k_{1}}\right)}\right. \\
& =m\left(1-k_{1}\right)(\underbrace{V^{\mathrm{D}, \alpha^{\mathrm{CE}}}(T)-c \alpha^{\mathrm{CE}}}_{Q^{\mathrm{D}, \alpha^{\mathrm{CE}}}(T)}-k+c \alpha^{\mathrm{CE}}-\frac{c \alpha^{\mathrm{CE}}}{1-k_{1}}) \\
& \geq m\left(1-k_{1}\right)(\underbrace{V^{\mathrm{D}, \alpha^{*}}(T)-c \alpha^{*}}_{Q^{\mathrm{D}, \alpha^{*}}(T)}-k-c \alpha^{\mathrm{CE}} \frac{k_{1}}{1-k_{1}}) \\
& =\left(1-k_{1}\right)\left(V^{\left.V^{\mathrm{D}, \alpha^{*}}(m, T)-c \alpha^{*} m-m k-c \alpha^{\mathrm{CE}} m \frac{k_{1}}{1-k_{1}}\right)} \quad\right. \text { multiplying minside } \\
& \geq\left(1-k_{1}\right)\left(V^{\left.V^{\alpha^{*}, \mathbf{y}^{*}}(m, T)-c \alpha^{*} m-m k-c \alpha^{\mathrm{CE}} m \frac{k_{1}}{1-k_{1}}\right)} \begin{array}{ll}
\text { from Proposinition } 1
\end{array}\right. \\
& =\left(1-k_{1}\right)(\underbrace{V^{\alpha^{*}, \mathbf{y}^{*}}(m, T)-c \alpha^{*} m}_{Q^{*}(m, T)}-\left(m+c \alpha^{\mathrm{CE}} m\right) k_{2}) \tag{95}
\end{align*}
$$

with $k_{2}=\Theta(1 / \sqrt{m})$ because

$$
\frac{k_{1}}{1-k_{1}}=\Theta\left(\frac{1}{\sqrt{m}-1}\right)
$$

Dividing (94) and the RHS of (95) by $Q^{*}(m, T)=V^{\alpha^{*}}, \mathbf{y}^{*}(m, T)-c \alpha^{*} m$ yields

$$
\frac{Q^{\mathrm{CE}}(m, T)}{Q^{*}(m, T)} \geq\left(1-k_{1}\right)\left(1-k_{2} \cdot \frac{m+c \alpha^{\mathrm{CE}} m}{V^{\alpha^{*}}, \mathbf{y}^{*}(m, T)-c \alpha^{*} m}\right)
$$

Hence, to prove (21), it suffices to show

$$
\frac{m+c \alpha^{\mathrm{CE}} m}{V^{\alpha^{*}}, \mathbf{y}^{*}(m, T)-c \alpha^{*} m}=\mathcal{O}(1)
$$

This is true because

$$
\frac{m+c \alpha^{\mathrm{CE}} m}{V^{\alpha^{*}}, \mathbf{y}^{*}(m, T)-c \alpha^{*} m}=\frac{m\left(1+c \alpha^{\mathrm{CE}}\right)}{m\left(V^{\mathrm{D}}(T)-\mathcal{O}(1 / \sqrt{m})-c \alpha^{*}\right)}=\Theta\left(\frac{1+c \alpha^{\mathrm{CE}}}{V^{\mathrm{D}}(T)-c \alpha^{*}}\right),
$$

which is constant in $m$. This concludes the proof.

## C. 2 Proof of Proposition 2

Since it is not possible to characterize the exact revenue difference between the optimal and the fixed price policy, to prove Proposition 2, we utilize the bound established by $V^{\mathrm{D}}$. To see this, an implication of our results in Section 3 is $0 \leq V^{\mathrm{D}}(m, T)-V^{*}(m, T) \leq \mathcal{O}(\sqrt{m})$ (Proposition 1, Theorem 7). In other words, $V^{\mathrm{D}}(m, T)$ is a good approximation of the optimal revenue in an asymptotic regime. Hence, if we are able to show for any $\alpha \geq 0$ that

$$
\begin{equation*}
V^{\mathrm{D}, \alpha}(m, T)-V^{\mathrm{FP}, \alpha}(m, T)=\Omega(m), \tag{96}
\end{equation*}
$$

then this establishes the first statement in Proposition 2. Note that this also proves the second statement since the profit loss of the fixed price policy ( $\alpha^{\mathrm{FP}}, \mathbf{y}^{\mathrm{FP}}$ ) is bounded below by the revenue loss of $\mathbf{y}^{\mathrm{FP}}$ with $\alpha=\alpha^{\mathrm{FP}}$.

We need two key results to prove (96). The first key result in establishing (96) is to show that $V^{\mathrm{D}, \alpha}(m, T)-V^{\mathrm{D}^{\prime}, \alpha}(m, T)=\Theta(m)$, where $V^{\mathrm{D}^{\prime}, \alpha}(m, T)$ is the deterministic revenue under the fixed price defined in (23) when the initial inventory is $\alpha m$. This is formalized in the following lemma (whose proof is in Appendix C.3) that states that the difference grows at a linear rate in $m$.

Lemma 9 (Revenue loss of the fixed price policy for deterministic problems). When $T \geq 2$, for a fixed $\alpha \geq 0$, if
(i) $\left.\frac{\partial}{\partial y} V^{\mathrm{D}}(T-1 ; \alpha-\lambda(\alpha, \alpha) y, \alpha)\right|_{y=\bar{y}} \neq 0$, and
(ii) $\alpha \geq \sum_{t=1}^{T} \lambda\left(n_{t-1}^{\bar{y}}, \alpha\right) \bar{y}$,
then $V^{\mathrm{D}, \alpha}(m, T)-V^{\mathrm{D}^{\prime}, \alpha}(m, T)=\Theta(m)$.
Condition (i) of Lemma 9 implies the myopic optimal intensity $\bar{y}$ is not the optimal first-period price the deterministic model $V^{\mathrm{D}}(T)$. Condition (ii) means that we have a sufficient amount of initial inventory if we use to set the price at $x^{-1}(\bar{y})$.

The second key piece is the following lemma, which can be established from results in Section 3, is that the gap between the expected revenue $V^{\mathrm{FP}, \alpha}(m, T)$ and the deterministic revenue $V^{\mathrm{D}^{\prime}, \alpha}(m, T)$ is $\mathcal{O}(\sqrt{m})$. Note that by $V^{\mathrm{FP}, \alpha}(m, T)$ we mean the expected revenue of the fixed price policy under the stochastic problem. The proof is in Appendix C.6.

Lemma 10. For a fixed $\alpha \geq 0$,

$$
V^{\mathrm{FP}, \alpha}(m, T) \leq V^{\mathrm{D}^{\prime}, \alpha}(m, T)+\mathcal{O}(\sqrt{m}) .
$$

Now we are ready to prove the proposition.
Proof of Proposition 2. From the definition that $Q^{*}(m, T)$ is the optimal profit, we know $Q^{*}(m, T) \geq$
$V^{*, \alpha^{\mathrm{FP}}}(m, T)-m \alpha^{\mathrm{FP}} c$. Then,

$$
\begin{aligned}
Q^{*}(m, T)-Q^{\mathrm{FP}}(m, T) & \geq\left(V^{*, \alpha^{\mathrm{FP}}}(m, T)-m \alpha^{\mathrm{FP}} c\right)-\left(V^{\mathrm{FP}, \alpha^{\mathrm{FP}}}(m, T)-m \alpha^{\mathrm{FP}} c\right) \\
& =V^{*, \alpha^{\mathrm{FP}}}(m, T)-V^{\mathrm{FP}, \alpha^{\mathrm{FP}}}(m, T)
\end{aligned}
$$

Hence, to prove the proposition, it suffices to show $V^{*, \alpha}(m, T)-V^{\mathrm{FP}, \alpha}(m, T)=\Omega(m)$ for any fixed $\alpha \geq 0$.
We know that $V^{*, \alpha}(m, T)$ is bounded below by $V^{\mathrm{CL}, \alpha}(m, T)$. Hence, by Theorem 7 , we have that $V^{*, \alpha}(m, T) \geq V^{\mathrm{D}, \alpha}(m, T)-\mathcal{O}(\sqrt{m})$. This and Lemma 10 result in

$$
\begin{equation*}
V^{*, \alpha}(m, T)-V^{\mathrm{FP}, \alpha}(m, T) \geq V^{\mathrm{D}, \alpha}(m, T)-\mathcal{O}(\sqrt{m})-V^{\mathrm{D}^{\prime}, \alpha}(m, T)-\mathcal{O}(\sqrt{m}) \tag{97}
\end{equation*}
$$

Moreover, according to Lemma 9, we know the RHS of (97) equals to $\Theta(m)-\mathcal{O}(\sqrt{m})$, which is $\Omega(m)$. This concludes the proof.

## C. 3 Proof of Lemma 9

Proof. Consider an arbitrary $\alpha \geq 0$ satisfying the conditions of the lemma. Recall the definition $R^{\mathrm{D}}(u, T)$ in (30), where $V^{\mathrm{D}}(T)=R^{\mathrm{D}}(\alpha, T)$.

Due to condition (ii) of the lemma and from (22), we have that $y^{\mathrm{FP}}=\bar{y}$. Define the recursive equations

$$
R^{\mathrm{D}^{\prime}}(u, T)=x^{-1}(\bar{y}) \lambda(u, \alpha) \bar{y}+R^{\mathrm{D}^{\prime}}(\alpha-\lambda(u, \alpha) \bar{y}, T-1)
$$

where $R^{\mathrm{D}^{\prime}}(u, 0)=0$ for all $u \in[0, \alpha]$. Note that $V^{\mathrm{D}^{\prime}}(T)=R^{\mathrm{D}^{\prime}}(\alpha, T)$.
We next define

$$
\begin{aligned}
& R^{\mathrm{D}, y}(u, T) \triangleq x^{-1}(y) \lambda(u, \alpha) y+R^{\mathrm{D}}(\alpha-\lambda(u, \alpha) y, T-1) \text { and } \\
& R^{\mathrm{D}^{\prime}, y}(u, T) \triangleq x^{-1}(y) \lambda(u, \alpha) y+R^{\mathrm{D}^{\prime}}(\alpha-\lambda(u, \alpha) y, T-1)
\end{aligned}
$$

where $R^{\mathrm{D}}(u, T)$ is defined in (30). Note that $R^{\mathrm{D}, y}(u, T)$ is the objective in (30). From the definition of $y_{1}^{\mathrm{D}}$, when $u=\alpha, R^{\mathrm{D}, y}(\alpha, T)$ achieves its maximum value $V^{\mathrm{D}}(T)$ when $y=y_{1}^{\mathrm{D}}$. We observe that

$$
\begin{equation*}
V^{\mathrm{D}}(T)-V^{\mathrm{D}^{\prime}}(T)=\underbrace{R^{\mathrm{D}, y_{1}^{\mathrm{D}}}(\alpha, T)-R^{\mathrm{D}, \bar{y}}(\alpha, T)}_{(a)}+\underbrace{R^{\mathrm{D}, \bar{y}}(\alpha, T)-R^{\mathrm{D}^{\prime}, \bar{y}}(\alpha, T)}_{(b)} \tag{98}
\end{equation*}
$$

In (98), (b) $\geq 0$ because

$$
(b)=R^{\mathrm{D}}(\alpha-\lambda(\alpha, \alpha) \bar{y}, T-1)-R^{\mathrm{D}^{\prime}}(\alpha-\lambda(\alpha, \alpha) \bar{y}, T-1) \geq 0
$$

since $R^{\mathrm{D}}(\cdot, \cdot)=V^{\mathrm{D}}(\cdot, \cdot)$ defined in (D), and $R^{\mathrm{D}^{\prime}}(\cdot, \cdot)$ is the objective value of model $(\mathbf{D})$ when $y_{t}=\bar{y}$ for all $t$ (we can check that $\bar{y}$ is feasible to (D)). Therefore, the RHS of (98) is lower bounded by (a).

Because $R^{\mathrm{D}, y}$ is strictly concave in $y$ (Claim 2) and since $y_{1}^{\mathrm{D}}>0$ (Theorem 4), then we know

Condition (i) of Lemma 9 states that $(d) \neq 0$ which, combined with (99), implies that $(c) \neq 0$. Since $\bar{y}$
is the unique value that can make $\frac{\partial}{\partial y} x^{-1}(y) \lambda(\alpha, \alpha) y$ equal to zero (Lemma 4(ii)), we conclude $y_{1}^{\mathrm{D}} \neq \bar{y}$. Therefore, by the mean value theorem, there exists a $y^{\prime} \in\left(\min \left\{\bar{y}, y_{1}^{\mathrm{D}}\right\}, \max \left\{\bar{y}, y_{1}^{\mathrm{D}}\right\}\right)$ such that

$$
\begin{equation*}
(a)=R^{\mathrm{D}, y_{1}^{\mathrm{D}}}(\alpha, T)-R^{\mathrm{D}, \bar{y}}(\alpha, T)=\left.\frac{\partial R^{\mathrm{D}, y}(\alpha, T)}{\partial y}\right|_{y=y^{\prime}}\left(y_{1}^{\mathrm{D}}-\bar{y}\right) . \tag{100}
\end{equation*}
$$

Note that $(a) \geq 0$ because $y_{1}^{\mathrm{D}}$ is the maximizer of $R^{\mathrm{D}, y}(\alpha, T)$. Note that the derivative term in (100) is nonzero because $y^{\prime} \neq y_{1}^{\mathrm{D}}$ and $y_{1}^{\mathrm{D}}$ is the unique maximizer of $R^{\mathrm{D}, y}(\alpha, T)$ (Lemma 4(ii)). Further, since $y_{1}^{\mathrm{D}} \neq \bar{y}$, we have that $(a)>0$. Hence, $V^{\mathrm{D}}(T)-V^{\mathrm{FP}}(T)>0$. This implies that $V^{\mathrm{D}}(m, T)-V^{\mathrm{FP}}(m, T)=$ $m\left(V^{\mathrm{D}}(T)-V^{\mathrm{FP}}(T)\right)=\Theta(m)$. This concludes our proof.

## C. 4 Corollary 1 and proof

Corollary 1. Given $\alpha \geq 0$, let $\left(N_{0}^{m}, N_{1}^{m}, \ldots, N_{T}^{m}\right)$ denote the sequence of stochastic remaining inventory under policy $\mathbf{y}^{\mathrm{FP}}$ with $N_{0}^{m}=\alpha m$. Define $I_{t}^{m} \triangleq N_{t}^{m} / m$. Let $n^{\mathrm{D}^{\prime}}=\left(n_{0}^{\mathrm{D}^{\prime}}, \ldots, n_{T}^{\mathrm{D}^{\prime}}\right)$ be the deterministic sequence of remaining inventory when fixing $y=\left(y^{\mathrm{FP}}, \ldots, y^{\mathrm{FP}}\right)$ with initial inventory $\alpha$. Then the following hold:

$$
\mathbb{E}\left|I_{t}^{m}-n_{t}^{\mathrm{D}^{\prime}}\right|=\mathcal{O}(1 / \sqrt{m})
$$

and

$$
\mathbb{E}\left|\lambda\left(I_{t}^{m}, \alpha\right)-\lambda\left(n_{t}^{\mathrm{D}^{\prime}}, \alpha\right)\right|=\mathcal{O}(1 / \sqrt{m}) .
$$

Proof. The only difference between Corollary 1 and Lemma 7 is the gap between the stochastic intensity sequence and the deterministic intensity sequence. In Lemma 7 (using the notation in the proof of Lemma 7), we apply $\mathbf{y}^{\mathrm{CL}}$ to the stochastic problem and accordingly get normalized inventory $\left(\hat{I}_{t}^{m}\right)_{t}$; and we apply $y^{\mathrm{D}}$ to the deterministic problem and accordingly have $n^{\mathrm{D}}$. However, in Corollary 1, we apply $\left(y^{\mathrm{FP}}, \ldots, y^{\mathrm{FP}}\right)$ to the stochastic problem and accordingly get normalized inventory $\left(I_{t}^{m}\right)_{t}$; and we apply the same $\left(y^{\mathrm{FP}}, \ldots, y^{\mathrm{FP}}\right)$ to the deterministic problem and accordingly have $n^{\mathrm{D}^{\prime}}$. As a result, the key difference between the proofs of Lemma 7 and Corollary 1 is the logic to have the same ( $* *$ ) in (78) upper bounded by (79). Note that the definition of $\mathbf{y}^{\mathrm{FP}}$ in (22) also guarantees that inventory constraint is satisfied in expectation, so the logic in the proof stays the same as Lemma 7.

In Lemma 7, (using the notation in the proof of Lemma 7) we have the gap between $\mathbf{y}^{\mathrm{CL}}$ and $y^{\mathrm{D}}$ is

$$
\begin{equation*}
\mathbb{E}\left|\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-y_{t}^{\mathrm{D}}\right| \leq \bar{\lambda} C_{y} \mathbb{E}\left|\hat{I}_{t-1}^{m}-n_{t-1}^{\mathrm{D}}\right|=\mathcal{O}(1 / \sqrt{m}) \tag{101}
\end{equation*}
$$

Note that (101) is the key to have $(* *) \leq(79)$ in the proof of Lemma 7. To get (101), the crucial part is the Lipschitz continuity of policy $y^{\mathrm{CL}}$ proved in Lemma 3. Therefore, in Corollary 1 , if we also have the gap between $y$ sequences applied to the stochastic and deterministic problems is $\mathcal{O}(1 / \sqrt{m})$, then we are done. In fact, for Corollary 1 , we apply the same sequence $\left(y^{\mathrm{FP}}, \ldots, y^{\mathrm{FP}}\right)$ to both stochastic and deterministic problems, so clearly

$$
\mathbb{E}\left|\mathbf{y}^{\mathrm{FP}}\left(N_{t-1}^{m}, t\right)-y^{\mathrm{FP}}\right|=0
$$

thus is $\mathcal{O}(1 / \sqrt{m})$. Therefore, we get the same bound as (79) in the proof of Lemma 7. Then, Corollary 1 holds by applying the same logic as the proof of Lemma 7.

## C. 5 Corollary 2 and proof

Corollary 2. Given $\alpha \geq 0$, let $\left(N_{0}^{m}, N_{1}^{m}, \ldots, N_{T}^{m}\right)$ denote the sequence of stochastic remaining inventory under policy $\mathbf{y}^{\mathrm{FP}}$ with $N_{0}^{m}=\alpha m$. Define $I_{t}^{m} \triangleq N_{t}^{m} / m$. Then,

$$
\left|\mathbb{E}\left(\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{FP}}\left(N_{t-1}^{m}, t\right)\right) \lambda\left(I_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{FP}}\left(N_{t-1}^{m}, t\right)\right)-V^{\mathrm{FP}}(\alpha, T)\right|=\mathcal{O}(1 / \sqrt{m})
$$

Proof. Similar to the proof of Corollary 1 (see Appendix C.4), the only difference between Corollary 2 and Lemma 8 is the gap between the stochastic intensity sequence and the deterministic intensity sequence. In Lemma 8 (using the notation in the proof of Lemma 8), we apply $\mathbf{y}^{\mathrm{CL}}$ to the stochastic problem and accordingly get the remaining inventory $\left(\hat{N}_{t}^{m}\right)_{t=0}^{T}$ and the expected revenue

$$
\mathbb{E}\left(\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right) \lambda^{m}\left(\hat{N}_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)\right)
$$

and we apply $y^{\mathrm{D}}$ to the deterministic problem (D) and accordingly have $n^{\mathrm{D}}$ and the deterministic revenue $V^{\mathrm{D}}(\alpha, T)$. However, in Corollary 1, we apply ( $y^{\mathrm{FP}}, \ldots, y^{\mathrm{FP}}$ ) to the stochastic problem and accordingly get the normalized inventory $\left(I_{t}^{m}\right)_{t}$ and the expected revenue

$$
\mathbb{E}\left(\sum_{t=1}^{T} x^{-1}\left(y^{\mathrm{FP}}\right) \lambda^{m}\left(N_{t-1}^{m}, \alpha\right) y^{\mathrm{FP}}\right)
$$

and we apply the same $\left(y^{\mathrm{FP}}, \ldots, y^{\mathrm{FP}}\right)$ to the deterministic problem $(\mathbf{D})$ and accordingly have $n^{\mathrm{D}^{\prime}}$ and the deterministic revenue $V^{\mathrm{D}^{\prime}}(\alpha, T)$.

The proof of Corollary 2 follows exactly the same logic of the proof of Lemma 8. Whenever we use Lemma 7 in the proof of Lemma 8, we replace these with Corollary 1. Whenever we use Lemma 3 to bound $\mathbb{E}\left|\mathbf{y}^{\mathrm{CL}}\left(\hat{N}_{t-1}^{m}, t\right)-y_{t}^{\mathrm{D}}\right|$, we do not need them because we have zero gap between two sequences of $y$, that is $\mathbb{E}\left|\mathbf{y}^{\mathrm{FP}}\left(N_{t-1}^{m}, t\right)-y^{\mathrm{FP}}\right|=0$.

## C. 6 Proof of Lemma 10

Proof. Given $\alpha \geq 0$, let $\left(N_{0}^{m}, N_{1}^{m}, \ldots, N_{T}^{m}\right)$ denote the sequence of stochastic remaining inventory under policy $\mathbf{y}^{\mathrm{FP}}$ with $N_{0}^{m}=\alpha m$. Define $I_{t}^{m} \triangleq N_{t}^{m} / \mathrm{m}$.

First we notice that

$$
\begin{equation*}
V^{\alpha, \mathbf{y}^{\mathrm{FP}}}(m, T) \leq m \mathbb{E}\left(\sum_{t=1}^{T} x^{-1}\left(y^{\mathrm{FP}}\right) \lambda\left(I_{t-1}^{m}, \alpha\right) y^{\mathrm{FP}}\right) \tag{102}
\end{equation*}
$$

because the RHS is the expected revenue under $\mathbf{y}^{\text {FP }}$ without the inventory constraint.
According to Corollary 2 (see Appendix C.5), we know

$$
\begin{equation*}
m V^{\mathrm{FP}}(\alpha, T)-\mathcal{O}(\sqrt{m}) \leq m \mathbb{E}\left(\sum_{t=1}^{T} x^{-1}\left(\mathbf{y}^{\mathrm{FP}}\right) \lambda\left(I_{t-1}^{m}, \alpha\right) \mathbf{y}^{\mathrm{FP}}\right) \leq m V^{\mathrm{FP}}(\alpha, T)+\mathcal{O}(\sqrt{m}) \tag{103}
\end{equation*}
$$

Plugging (103) into RHS of (102), we get

$$
V^{\alpha, \mathbf{y}^{\mathrm{FP}}}(m, T) \leq m V^{\mathrm{FP}, \alpha}(T)+\mathcal{O}(\sqrt{m})=V^{\mathrm{FP}, \alpha}(m, T)+\mathcal{O}(\sqrt{m})
$$


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[^1]:    ${ }^{1}$ Periodic review means that prices can only be changed at the start of each period. While a continuous review of pricing is ubiquitous in analytical models of dynamic pricing, periodic pricing changes are often more appropriate in reality (Yang and Zhang 2014; Bitran and Mondschein 1997). Indeed, periodic pricing schemes are widely observed in practice. For example, many brick-and-mortar stores update their prices weekly as changing prices often requires changing price stickers and are costly to implement.

[^2]:    ${ }^{2}$ Notation $\mathcal{O}, \Omega, \Theta$ are defined in Section 1.2.

[^3]:    ${ }^{3}$ Smith and Agrawal (2017) consider a multi-location inventory model where inventory is sold to customers in multiple locations and the seller must decide how to allocate a fixed inventory between locations. Our model is for a single location, so we adapt the single-location development (in Section 1) of Smith and Agrawal (2017). Focusing on Smith and Agrawal (2017) was largely an arbitrary choice, any number of display effect demand models could have been set into our framework (for example, Kopalle et al. 1999; Wang and Gerchak 2001).

[^4]:    ${ }^{4}$ Since it is open-loop, $y_{t}^{\mathrm{OL}}$ is independent of demand realization

[^5]:    ${ }^{5}$ We use the Scarf bound (Scarf 1958), which establishes the expected difference between a truncated random variable and itself, to show the difference between the censored revenue and the uncensored revenue.

